

FISCAL YEAR 2017 SCHOOL BUDGET REQUEST

Matt Kelley, Chairman
Wendy Paul, Vice Chairman
Anthony Bent
Sharon Gray
Patricia Quigley

Dr. David Lussier, Superintendent of Schools
Dr. Judith Malone-Neville, Interim Asst. Superintendent for Teaching & Learning
Judith M. Belliveau, Asst. Superintendent for Finance & Operations
Lori Cimenio, Director of Students Services
Kathleen Dooley, Director of Technology

Submitted to School Committee
December 11, 2015

WELLESLEY PUBLIC SCHOOLS

40 Kingsbury Street • Wellesley • Massachusetts 02481
781-446-6210

Dr. DAVID F. LUSSIER
Superintendent of Schools

Dr. JUDITH MALONE NEVILLE
Interim Assistant Superintendent, Teaching and Learning

LORI V. CIMENO, Director of Student Services



JUDITH M. BELLIVEAU
Assistant Superintendent, Finance and Operations

KATHLEEN F. DOOLEY, Director of Technology

December 11, 2015

Dear Colleagues and Community Members,

I am pleased to present the Administration's recommended budget for FY2017. This document is the result of work by staff at the school and District level to maintain the Wellesley Public School's commitment to high standards for our students, to meet state and federal mandates, to invest in the District's strategic priorities, and to work within the financial parameters set forth by Town leaders in creating a Town-wide financial plan.

This year's budget process has been very different from our approach in recent years in that the School Committee adopted a specific financial guideline to inform the District's budget development. More specifically, the School Committee, in collaboration with the Board of Selectmen, directed to the WPS Administration to develop a budget that would not exceed a 4 percent increase over FY16. This budget also reflects the cost of benefits for any new (eligible) positions that have been proposed.

With this guideline in place, the Administration and staff first worked to forecast the District's needs in FY17 in the familiar areas of Level Service, Strategic Plan, and Other Critical Needs. As you will see in the following pages of this budget book, most of the proposed requests are in the area of Level Service with requests that are driven by responding to mandates and maintaining competitive compensation for our staff. Significantly smaller are the proposed investments in the Strategic Plan and Other Critical Needs such as expanding our elementary World Language pilot from Hardy and Sprague to the remaining elementary schools, increasing the time of the elementary social worker, developing new Middle and High School Special Education offerings to meet the needs of all learners, and expanding the District's science, technology, engineering, art, and math (STEAM) offerings.

Unfortunately, all of these proposals could not be supported under the 4 percent guideline, with level service alone totaling a 4.21 percent increase. In order not to lose forward progress, the staff and Administration agreed that the most logical path forward was to seek cost savings in the capital budget, with delays in planned purchasing for furniture, fixture, and equipment (FF&E) as well as delaying planned technology device replacements/additions. Cost savings in both of these areas, comprising a "capital offset," totaled nearly \$580K, which was applied to the operating budget to stay within the 4 percent operating guideline. It's important to note that these are simply delays in capital purchasing, not eliminations, that will most certainly increase the pressure on the District's capital budget in FY18.

Despite the fiscal constraints present this year, we believe the proposed FY17 budget will allow the Wellesley Public Schools to stay on track in meeting the ambitious goals of the District's Strategic Plan.

I want to express my gratitude to the many members of the WPS team whose work is reflected in this budget and whose voices helped shape the District's proposals. We recognize that our recommendations are the starting point for the next, external, phase of the budget process. We look forward to working with the School Committee and Wellesley community to provide the resources that our schools need to support our students in the days ahead.

Best regards,

A handwritten signature in black ink, appearing to read "David F. Lussier".

David F. Lussier, Ed.D.

WELLESLEY PUBLIC SCHOOLS SCHOOL COMMITTEE
Operating Budget Guidance FY2017

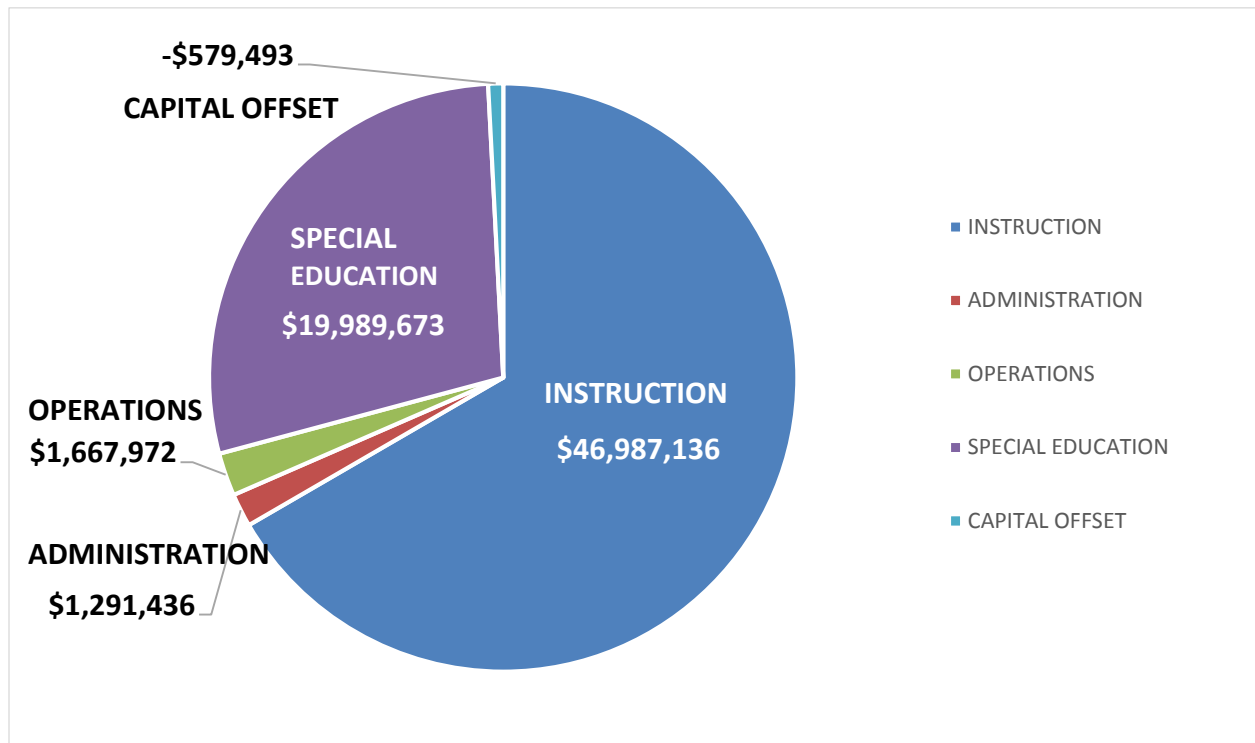
The following guidance is meant to assist the Wellesley Public Schools administration in preparing the budget for Fiscal Year 2017. The School Committee directs the administration to prepare a budget within the Board of Selectmen's recommended guideline of a 4.0 percent increase over the FY2016 operating budget. The Committee is sensitive to the Town's fiscal short-and long-term challenges, and will strive to develop a budget within this guideline while balancing the expectations of the community to provide an educational system that meets our core values of Academic Excellence, Cooperative and Caring Relationships, Respect for Human Differences and Commitment to Community.

Within the 4% increase budget, the Committee places priority on the following objectives:

- Meeting legal mandates.
- Supporting the achievement of our system goals, including the 2013-2019 WPS Strategic Plan.
- Offering appropriate regular and special education programs and services.
- Supporting enrollment increases and/or decreases by maintaining class size guidelines and student options accordingly.
- Providing competitive compensation and programming to support the recruitment, hiring, retention and development of quality professional and other instructional and administrative staff.
- Providing adequate supplies and equipment to support the educational program.
- Reducing or eliminating fees charged to families for cocurricular and extracurricular activities.
- Diligently searching for cost savings that can be realized without adversely affecting delivery of the educational program.

FY17 BUDGET RECAP

Row Labels	FY16 ATM VOTED BUDGET	FY17 BUDGET REQUEST	INC/DEC	% INC/DEC
320 INSTRUCTION				
1 PERSONAL SERVICES	\$42,160,434	\$44,577,490	\$2,417,056	5.73%
2 EXPENSES	\$2,276,165	\$2,409,646	\$133,481	5.86%
320 INSTRUCTION Total	\$44,436,598	\$46,987,136	\$2,550,537	5.74%
330 ADMINISTRATION				
1 PERSONAL SERVICES	\$901,985	\$1,135,201	\$233,216	25.86%
2 EXPENSES	\$143,235	\$156,235	\$13,000	9.08%
330 ADMINISTRATION Total	\$1,045,220	\$1,291,436	\$246,216	23.56%
340 OPERATIONS				
1 PERSONAL SERVICES	\$951,737	\$958,996	\$7,259	0.76%
2 EXPENSES	\$607,675	\$708,976	\$101,301	16.67%
340 OPERATIONS Total	\$1,559,412	\$1,667,972	\$108,560	6.96%
360 SPECIAL EDUCATION				
1 PERSONAL SERVICES	\$14,210,246	\$14,928,263	\$718,017	5.05%
2 EXPENSES	\$5,437,681	\$5,061,410	-\$376,271	-6.92%
360 SPECIAL EDUCATION Total	\$19,647,928	\$19,989,673	\$341,746	1.74%
370 CAPITAL				
2 EXPENSES	\$0	-\$579,493	-\$579,493	
370 CAPITAL Total	\$0	-\$579,493	-\$579,493	
Grand Total	\$66,689,159	\$69,356,725	\$2,667,566	4.00%



**FY17 BUDGET
REVENUE SUMMARY**

GENERAL FUND		FY16	FY17
	Salaries	\$ 58,224,403	\$ 61,640,753
	Expenses	\$ 8,464,756	\$ 7,756,774
	Total General Fund Budget	\$ 66,689,159	\$ 69,397,527

LOCAL REVENUE SUPPORTING GENERAL FUND OFFSETS		FY16	FY17
	Est. Circuit Breaker @ 72%	\$ 2,619,319	\$ 2,988,362
	METCO Offset *	\$ 89,985	\$ 89,985
	Art Fees	\$ 58,000	\$ 58,000
	Athletic Fees Middle School	\$ 81,396	\$ 81,396
	Athletic Fees High School	\$ 473,198	\$ 473,198
	Athletic Revolving- Health and Nursing	\$ 5,648	\$ 5,648
	Bus Fee - Transportation	\$ 398,358	\$ 398,358
	Transportation Revolving- Full Day K	\$ -	\$ -
	Child Lab Tuition	\$ 50,000	\$ 50,000
	Student Activities Middle School	\$ 60,000	\$ 50,000
	Student Activities High School	\$ 50,000	\$ 50,000
	Non-Resident SPED Tuition	\$ 45,000	\$ 90,000
	Performing Arts Fees	\$ 18,000	\$ 5,000
	Transcript Fees	\$ 26,100	\$ 26,100
	Parking Fees	\$ 35,000	\$ 35,000
	Preschool / Wings Program	\$ 255,000	\$ 255,000
	Production Center	\$ -	\$ -
	Lost Book Fund	\$ -	\$ -
	Industrial Technology	\$ -	\$ -
	Facility Rental	\$ 24,502	\$ 25,804
	Food Service Revolving- Van Driver	\$ 16,400	\$ 16,400
	Total General Fund Offsets	\$ 4,305,906	\$ 4,698,251

STATE, FEDERAL AND REVOLVING REVENUES AUGMENTING EDUCATIONAL PROGRAMS	GRANTS	FY16**	FY17 **
	IDEA Grant (240)	\$ 1,109,701	\$ 1,110,000
	Early Childhood Grant (262)	\$ 29,628	\$ 29,628
	Early Childhood Program Improvement (298)	\$ 3,000	\$ 3,000
	Title I Grant (305)	\$ 116,175	\$ 116,175
	Title II-A Educator Quality (140)	\$ 57,917	\$ 57,917
	Special Education Program Improvement (274)	\$ 41,437	\$ 41,500
	Academic Support (632)	\$ 5,200	\$ 5,200
	METCO Grant	\$ 883,269	\$ 883,269
	PTO's and Other Donations to date	\$ 300,000	\$ 300,000
	WEF Grants to date and anticipated	\$ 353,000	\$ 350,000
	Grant Subtotal	\$ 2,899,327	\$ 2,896,689
	Total State, Federal and Revolving Revenues	\$ 6,974,491	\$ 7,594,940

* Included as part of the METCO total grant.

** Estimated total for FY16 and FY17

FEES

PROGRAM FEES										
		Org	Obj	Grades	FY16	FY17	Per	# Students	FY15 Act	FY16 Est
1	Athletics	28032370	423800	8	\$150	\$150	sport	487	\$85,850	\$66,494
		28033370	423800	9-12	\$250	\$250	sport	1385	\$347,706	\$328,588
2	Visual Arts Elective									
	Animation	28033265	423800	9-12	\$30	\$30	semester	13	\$0	\$390
	Ceramics MS	28032260	423800	8	\$30	\$30	semester	71	\$1,650	\$2,130
	Ceramics Wheel HS	28033260	423800	9-12	\$40	\$40	semester	121	\$9,715	\$4,840
	Ceramics Sculpture HS			12-Sep	\$40	\$40	semester	27		\$1,080
	Ceramics Wheel HS Advanced			9-12	\$50	\$50	semester	34		\$1,700
	Ceramics HS Intensive			9-12	\$140	\$140	semester	11		\$1,540
	Creative Journal	28033265	423800	9-12	\$40	\$40	semester	33	\$1,930	\$1,320
	Digital Art MS	28032261	423800	8	\$30	\$30	semester	119	\$3,270	\$3,570
	Digital Art 1 HS	28033261	423800	9-12	\$40	\$40	semester	41	\$2,560	\$1,640
	Digital Art 2 HS			9-12	\$40	\$40	semester	23		\$920
	Learn to Draw HS 1			9-12	\$50	\$50	semester	94		\$4,700
	Draw/Paint MS	28032262	423800	8	\$40	\$40	semester	65	\$1,960	\$2,600
	Draw/Paint HS 2	28033262	423800	9-12	\$60	\$60	semester	33	\$8,445	\$1,980
	Draw/Paint HS Intensive			9-12	\$150	\$150	year	19		\$2,850
	Jewelry MS	28032263	423800	8	\$50	\$50	semester	123	\$4,824	\$6,150
	Jewelry HS 1	28033263	423800	9-12	\$50	\$50	semester	65	\$9,725	\$3,250
	Jewelry HS 2			9-12	\$65	\$65	semester	22		\$1,430
	Jewelry HS 3			9-12	\$75	\$75	semester	14		\$1,050
	Jewelry HS Intensive			9-12	\$200	\$200	semester	11		\$2,200
	Photography MS	28032264	423800	8	\$60	\$60	semester	140	\$7,290	\$8,400
	Photography HS Beginner			9-12	\$60	\$60	semester	138		\$8,280
	Photography HS Intermediate	28033264	423800	9-12	\$60	\$60	semester	21	\$9,080	\$1,260
	Photography HS Advanced			9-12	\$60	\$60	semester	7		\$420
	Photography HS Intensive			9-12	\$140	\$140		18		\$2,520
	Evolutions Art HS (New FY16)			9-12	\$50	\$50		80		\$4,000
	Printmaking HS (New FY16)			9-12	\$50	\$50		14		\$700
	Small Scale Metal HS (New FY16)			9-12	\$60	\$60	year	12		\$720
3	Instrumental Extension			K-12						
	Private Lesson (includes registration fee)	28039347	423800		\$55	\$55	hour			
	Chamber Music Registration				\$25	\$25	year	25	\$400	\$625
	Chamber Music Coaching - 12 -1 hour sessions				\$27	\$27	hour			
4	Instrument Rental									
	School Year				\$75	\$75		16	\$1,200	\$1,200
	Summer				\$25	\$25				
5	School Lunch								\$1,093,283	\$1,194,000
	Elementary			K-5	\$3.10	\$3.10				
	Middle School			6-8	\$3.35	\$3.35				
	High School			9-12	\$3.35	\$3.35				
	Milk (regular)			K-12	\$0.60	\$0.60				
6	Student Parking	28033375	423210	11-12	\$250	\$250	semester		\$15,000	\$15,000
7	Bus Transportation	28039380	435000	K-12	\$521	\$521			\$390,750	\$398,358
8	Student Activities	28032375	483000	6-8	\$150	\$150		133	\$20,000	\$60,000
		28033375	483000	9-12	\$150	\$150		307	\$46,000	\$50,000
9	Elementary Before School Programs			K-5					\$21,240	\$21,240
	Elementary After School Programs			K-5						
	TUITION									
1	Integrated Preschool/Wings	28030337	434000						\$235,709	\$250,000
	Four Full Days				\$7,000	\$7,000				
	Four Extended (3 3/4 hrs) Half Days				\$5,400	\$5,400				
	Four Half Days				\$3,600	\$3,600				
	Three Extended (4 1/4 hrs) Half Days				\$4,590	\$4,590				
	Three Extended (3 3/4 hrs) Half Days				\$4,050	\$4,050				
	Three Half Days				\$2,700	\$2,700				
	Puppies				\$2,000	\$2,000				
2	Preschool Wings	28039267	434000		\$5,200	\$5,200			\$95,140	\$95,000
3	Child Lab Tuition	28039349	434000		\$5,200	\$5,200			\$72,800	\$75,000

SUMMARY: BUDGET BY SCHOOL, BY PROGRAM

Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
10 PRESCHOOL							
EDUCATIONAL TECHNOLOGY	\$23,701	\$5	\$8,358	0.17	\$35,552	0.42	\$27,194
ENGLISH LANGUAGE LEARNERS	\$1,295	\$393	\$2,832	0.00	\$0	0.00	-\$2,832
HEALTH/NURSING SERVICES	\$43,162	\$76,983	\$72,184	1.00	\$94,880	1.00	\$22,696
NETWORKING/COMPUTER TECHNOLOGY	\$749	\$4,834	\$1,453	0.00	\$1,453	0.00	\$0
SPECIAL EDUCATION	\$864,274	\$1,003,327	\$1,231,990	23.30	\$1,229,242	22.30	-\$2,748
SPECIALIZED PROGRAMS	\$883,663	\$533,392	\$754,421	11.70	\$639,602	9.50	-\$114,819
10 PRESCHOOL Total	\$1,816,844	\$1,618,933	\$2,071,238	36.17	\$2,000,730	33.22	-\$70,509
11 BATES SCHOOL							
ART	\$54,205	\$63,448	\$67,273	0.90	\$70,434	0.90	\$3,161
CURRIC/INSTRUCTION	\$4,090	\$1,508	\$6,163	0.00	\$6,163	0.00	\$0
EDUCATIONAL TECHNOLOGY	\$20,973	\$21,603	\$21,935	0.33	\$22,745	0.33	\$810
ENGLISH LANGUAGE LEARNERS	\$2,199	\$1,228	\$1,620	0.00	\$0	0.00	-\$1,620
FITNESS/HEALTH	\$60,025	\$129,496	\$56,054	1.00	\$58,759	1.00	\$2,705
HEALTH/NURSING SERVICES	\$68,353	\$69,969	\$88,034	1.00	\$95,702	1.00	\$7,668
LIBRARY/MEDIA	\$73,825	\$88,124	\$92,643	1.60	\$97,569	1.60	\$4,926
LITERACY	\$118,898	\$128,391	\$141,237	2.10	\$142,847	2.10	\$1,610
MATHEMATICS	\$28,740	\$46,328	\$7,188	0.00	\$7,188	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY	\$6,579	\$6,842	\$11,416	0.00	\$11,416	0.00	\$0
PERFORMING ARTS	\$29,242	\$142,407	\$83,032	0.90	\$108,626	1.00	\$25,594
PRINCIPAL	\$190,594	\$182,027	\$189,635	2.43	\$198,714	2.43	\$9,079
REGULAR EDUCATION	\$1,658,566	\$1,727,487	\$1,811,994	22.41	\$1,828,817	22.00	\$16,823
SCIENCE	\$4,736	\$4,258	\$5,202	0.00	\$5,202	0.00	\$0
SPECIAL EDUCATION	\$509,239	\$486,354	\$607,455	7.70	\$559,238	7.70	-\$48,217
SPECIALIZED PROGRAMS	\$98,786	\$68,239	\$33,222	1.00	\$56,203	2.00	\$22,981
11 BATES SCHOOL Total	\$2,929,052	\$3,167,708	\$3,224,103	41.37	\$3,269,623	42.06	\$45,520

SUMMARY: BUDGET BY SCHOOL, BY PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
12 FISKE SCHOOL							
ART	\$46,586	\$85,757	\$71,783	0.95	\$67,733	0.85	-\$4,050
CURRIC/INSTRUCTION	\$5,578	\$2,927	\$5,891	0.00	\$5,891	0.00	\$0
EDUCATIONAL TECHNOLOGY	\$18,075	\$21,193	\$21,610	0.33	\$22,418	0.33	\$808
ENGLISH LANGUAGE LEARNERS	\$133,587	\$109,856	\$136,023	1.50	\$152,937	1.80	\$16,914
FITNESS/HEALTH	\$89,659	\$94,544	\$101,573	1.00	\$106,536	1.00	\$4,963
HEALTH/NURSING SERVICES	\$91,424	\$95,644	\$94,497	1.00	\$95,193	1.00	\$696
LIBRARY/MEDIA	\$102,065	\$108,592	\$109,206	1.60	\$110,483	1.60	\$1,277
LITERACY	\$125,822	\$146,323	\$150,731	2.20	\$146,319	2.20	-\$4,412
MATHEMATICS	\$26,599	\$12,523	\$57,314	0.50	\$61,220	0.83	\$3,906
NETWORKING/COMPUTER TECHNOLOGY	\$6,028	\$5,992	\$10,422	0.00	\$10,422	0.00	\$0
PERFORMING ARTS	\$114,617	\$125,564	\$126,647	1.16	\$117,135	1.16	-\$9,512
PRINCIPAL	\$190,652	\$191,606	\$194,250	2.43	\$179,732	2.43	-\$14,518
REGULAR EDUCATION	\$1,302,281	\$1,392,702	\$1,496,759	21.00	\$1,543,331	22.50	\$46,572
SCIENCE	\$4,647	\$4,171	\$4,689	0.00	\$4,689	0.00	\$0
SPECIAL EDUCATION	\$459,953	\$426,356	\$330,747	5.30	\$310,547	4.30	-\$20,200
SPECIALIZED PROGRAMS	\$85,792	\$232,385	\$194,676	6.50	\$176,835	6.00	-\$17,841
12 FISKE SCHOOL Total	\$2,803,368	\$3,056,134	\$3,106,817	45.47	\$3,111,420	46.00	\$4,603
13 HARDY SCHOOL							
ART	\$57,371	\$46,024	\$50,911	0.80	\$54,912	0.90	\$4,001
CURRIC/INSTRUCTION	\$6,258	\$2,397	\$5,562	0.00	\$5,562	0.00	\$0
EDUCATIONAL TECHNOLOGY	\$19,482	\$23,195	\$21,074	0.33	\$21,882	0.33	\$808
ENGLISH LANGUAGE LEARNERS	\$79,486	\$87,647	\$162,687	2.00	\$102,325	1.50	-\$60,362
FITNESS/HEALTH	\$87,416	\$704	\$94,201	1.00	\$94,893	1.00	\$692
HEALTH/NURSING SERVICES	\$92,261	\$94,676	\$94,497	1.00	\$95,193	1.00	\$696
LIBRARY/MEDIA	\$91,027	\$98,206	\$98,755	1.50	\$124,558	2.50	\$25,803
LITERACY	\$173,091	\$92,335	\$123,597	1.60	\$124,814	1.60	\$1,217
MATHEMATICS	\$72,712	\$53,828	\$59,508	0.50	\$61,224	0.50	\$1,716
NETWORKING/COMPUTER TECHNOLOGY	\$3,642	\$5,456	\$9,143	0.00	\$9,143	0.00	\$0

SUMMARY: BUDGET BY SCHOOL, BY PROGRAM

Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
PERFORMING ARTS	\$106,482	\$109,225	\$90,668	0.84	\$71,466	0.84	-\$19,202
PRINCIPAL	\$191,328	\$191,496	\$195,355	2.43	\$198,634	2.43	\$3,279
REGULAR EDUCATION	\$1,386,407	\$1,331,380	\$1,469,878	19.00	\$1,655,352	23.00	\$185,474
SCIENCE	\$4,627	\$4,158	\$4,446	0.00	\$4,446	0.00	\$0
SPECIAL EDUCATION	\$430,118	\$375,275	\$426,801	5.40	\$491,025	6.50	\$64,224
SPECIALIZED PROGRAMS	\$55,092	\$32,977	\$42,436	1.00	\$69,851	2.00	\$27,415
13 HARDY SCHOOL Total	\$2,856,799	\$2,548,980	\$2,949,520	37.40	\$3,185,281	44.10	\$235,761

14 HUNNEWELL SCHOOL							
ART	\$61,811	\$58,352	\$61,490	0.70	\$47,854	0.70	-\$13,636
CURRIC/INSTRUCTION	\$6,959	\$2,551	\$6,000	0.00	\$6,000	0.00	\$0
EDUCATIONAL TECHNOLOGY	\$26,204	\$21,396	\$20,836	0.33	\$21,644	0.33	\$808
ENGLISH LANGUAGE LEARNERS	\$2,040	\$1,324	\$3,150	0.00	\$1,350	0.00	-\$1,800
FITNESS/HEALTH	\$93,708	\$95,019	\$97,616	0.90	\$98,334	0.90	\$718
HEALTH/NURSING SERVICES	\$85,269	\$109,091	\$85,849	1.00	\$114,501	1.20	\$28,652
LIBRARY/MEDIA	\$85,715	\$93,029	\$93,463	1.50	\$94,421	1.50	\$958
LITERACY	\$88,879	\$167,204	\$130,672	1.80	\$128,408	1.50	-\$2,264
MATHEMATICS	\$25,117	\$95,540	\$7,199	0.00	\$7,199	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY	\$3,314	\$4,892	\$8,517	0.00	\$8,517	0.00	\$0
PERFORMING ARTS	\$104,042	\$84,721	\$75,121	0.80	\$75,675	0.80	\$554
PRINCIPAL	\$171,575	\$176,994	\$188,165	2.43	\$197,244	2.43	\$9,079
REGULAR EDUCATION	\$1,254,668	\$1,335,650	\$1,352,527	16.00	\$1,212,890	14.00	-\$139,637
SCIENCE	\$4,288	\$3,746	\$4,055	0.00	\$4,055	0.00	\$0
SPECIAL EDUCATION	\$511,865	\$527,156	\$574,075	8.20	\$600,360	9.20	\$26,285
SPECIALIZED PROGRAMS	\$301,180	\$282,812	\$430,874	9.00	\$354,511	11.00	-\$76,363
14 HUNNEWELL SCHOOL Total	\$2,826,634	\$3,059,476	\$3,139,609	42.66	\$2,972,963	43.56	-\$166,646

15 SPRAGUE SCHOOL							
ART	\$106,115	\$108,670	\$110,724	1.00	\$111,522	1.00	\$798
CURRIC/INSTRUCTION	\$5,027	\$2,813	\$5,701	0.00	\$5,701	0.00	\$0
EDUCATIONAL TECHNOLOGY	\$18,483	\$22,756	\$21,902	0.33	\$22,712	0.33	\$810

SUMMARY: BUDGET BY SCHOOL, BY PROGRAM

Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
ENGLISH LANGUAGE LEARNERS	\$3,526	\$1,774	\$3,600	0.00	\$0	0.00	-\$3,600
FITNESS/HEALTH	\$103,965	\$105,305	\$129,911	1.20	\$130,869	1.20	\$958
HEALTH/NURSING SERVICES	\$99,604	\$82,082	\$95,052	1.00	\$76,493	0.80	-\$18,559
LIBRARY/MEDIA	\$94,725	\$100,846	\$102,798	1.60	\$105,014	1.60	\$2,216
LITERACY	\$131,897	\$147,020	\$137,737	2.20	\$139,371	2.20	\$1,634
MATHEMATICS	\$29,619	\$11,856	\$109,705	1.00	\$113,903	1.00	\$4,198
NETWORKING/COMPUTER TECHNOLOGY	\$7,014	\$6,544	\$11,340	0.00	\$11,340	0.00	\$0
PERFORMING ARTS	\$98,449	\$100,534	\$93,633	1.00	\$94,325	1.00	\$692
PRINCIPAL	\$189,362	\$181,373	\$188,787	2.36	\$197,865	2.43	\$9,078
REGULAR EDUCATION	\$1,638,338	\$1,649,422	\$1,799,528	22.00	\$1,775,233	22.00	-\$24,295
SCIENCE	\$4,776	\$4,297	\$5,620	0.00	\$5,620	0.00	\$0
SPECIAL EDUCATION	\$714,281	\$649,213	\$739,615	9.70	\$822,296	10.70	\$82,681
SPECIALIZED PROGRAMS	\$494,785	\$502,114	\$561,766	12.70	\$602,929	14.70	\$41,163
15 SPRAGUE SCHOOL Total	\$3,739,965	\$3,676,618	\$4,117,419	56.09	\$4,215,193	58.96	\$97,774

16 SCHOFIELD SCHOOL							
ART	\$55,913	\$73,732	\$82,877	0.85	\$86,820	0.85	\$3,943
CURRIC/INSTRUCTION	\$4,971	\$1,906	\$5,534	0.00	\$5,534	0.00	\$0
EDUCATIONAL TECHNOLOGY	\$5,253	\$4,241	\$21,076	0.33	\$21,881	0.33	\$805
ENGLISH LANGUAGE LEARNERS	\$1,330	\$1,679	\$5,900	0.00	\$1,850	0.00	-\$4,050
FITNESS/HEALTH	\$106,779	\$108,750	\$111,504	1.00	\$112,302	1.00	\$798
HEALTH/NURSING SERVICES	\$69,261	\$74,265	\$72,423	1.00	\$95,243	1.00	\$22,820
LIBRARY/MEDIA	\$69,235	\$79,295	\$79,646	1.50	\$83,025	1.50	\$3,379
LITERACY	\$124,512	\$150,056	\$141,764	2.90	\$143,507	2.90	\$1,743
MATHEMATICS	\$25,231	\$5,545	\$60,806	0.50	\$91,977	0.50	\$31,171
NETWORKING/COMPUTER TECHNOLOGY	\$3,868	\$5,713	\$9,546	0.00	\$9,546	0.00	\$0
PERFORMING ARTS	\$97,125	\$99,516	\$100,814	1.00	\$101,560	1.00	\$746
PRINCIPAL	\$191,353	\$213,749	\$194,955	2.43	\$198,234	2.43	\$3,279
REGULAR EDUCATION	\$1,645,537	\$1,838,039	\$1,850,700	21.33	\$1,853,440	22.00	\$2,740
SCIENCE	\$4,682	\$5,871	\$5,054	0.00	\$5,054	0.00	\$0
SPECIAL EDUCATION	\$468,569	\$335,410	\$512,262	6.90	\$489,076	5.90	-\$23,186

SUMMARY: BUDGET BY SCHOOL, BY PROGRAM

Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
SPECIALIZED PROGRAMS	\$367,836	\$358,449	\$315,042	7.00	\$330,759	9.00	\$15,717
16 SCHOFIELD SCHOOL Total	\$3,241,454	\$3,356,215	\$3,569,904	46.74	\$3,629,809	48.41	\$59,905

17 UPHAM SCHOOL							
ART	\$59,233	\$73,352	\$77,335	0.70	\$77,893	0.70	\$558
CURRIC/INSTRUCTION	\$3,651	\$1,553	\$4,935	0.00	\$4,935	0.00	\$0
EDUCATIONAL TECHNOLOGY	\$20,624	\$21,464	\$20,291	0.33	\$21,099	0.33	\$808
ENGLISH LANGUAGE LEARNERS	\$2,653	\$1,783	\$3,400	0.00	\$1,150	0.00	-\$2,250
FITNESS/HEALTH	\$77,489	\$163,610	\$86,874	0.80	\$87,512	0.80	\$638
HEALTH/NURSING SERVICES	\$94,123	\$95,553	\$94,447	1.00	\$95,143	1.00	\$696
LIBRARY/MEDIA	\$65,234	\$61,550	\$63,384	1.40	\$65,575	1.40	\$2,191
LITERACY	\$147,412	\$55,652	\$84,357	1.40	\$88,797	1.10	\$4,440
MATHEMATICS	\$73,113	\$16,399	\$57,396	0.50	\$59,878	0.50	\$2,482
NETWORKING/COMPUTER TECHNOLOGY	\$2,737	\$4,000	\$2,891	0.00	\$2,891	0.00	\$0
PERFORMING ARTS	\$102,771	\$85,656	\$89,136	0.80	\$57,767	0.80	-\$31,369
PRINCIPAL	\$191,519	\$192,772	\$185,777	2.00	\$198,073	2.43	\$12,296
REGULAR EDUCATION	\$1,074,098	\$1,128,834	\$1,160,929	15.00	\$1,115,400	15.00	-\$45,529
SCIENCE	\$4,205	\$3,746	\$3,258	0.00	\$3,258	0.00	\$0
SPECIAL EDUCATION	\$400,231	\$505,964	\$492,224	5.90	\$556,135	7.90	\$63,911
SPECIALIZED PROGRAMS	\$736,955	\$706,942	\$701,401	15.77	\$449,104	8.60	-\$252,297
17 UPHAM SCHOOL Total	\$3,056,049	\$3,118,829	\$3,128,035	45.60	\$2,884,610	40.56	-\$243,425

19 ALL ELEMENTARY SCHOOLS							
CURRIC/INSTRUCTION	\$696	\$0	\$709	0.00	\$7,770	0.00	\$7,061
EDUCATIONAL TECHNOLOGY	\$81,851	\$132,879	\$178,303	2.00	\$189,086	1.75	\$10,783
ELEM WORLD LANGUAGE	\$0	\$0	\$102,315	2.00	\$394,181	5.00	\$291,866
ELEMENTARY LITERACY DEPT HEAD	\$0	\$296	\$735	0.00	\$735	0.00	\$0
ELEMENTARY MATH DEPT HEAD	\$0	\$531	\$735	0.00	\$735	0.00	\$0
ELEMENTARY SCIENCE COORDINATOR	\$0	\$199	\$735	0.00	\$735	0.00	\$0
ELEMENTARY WORLD LANG DEPT HEAD	\$0	\$0	\$0	0.00	\$25,785	0.00	\$25,785
FITNESS/HEALTH	\$0	\$0	\$0	0.00	\$0	0.00	\$0

SUMMARY: BUDGET BY SCHOOL, BY PROGRAM

Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
LITERACY	\$53,155	\$107,398	\$113,213	1.00	\$116,927	1.00	\$3,714
MATHEMATICS	\$136,736	\$254,168	\$166,839	1.50	\$170,952	1.50	\$4,113
PERFORMING ARTS	\$0	\$0	\$71,012	0.70	\$71,542	0.70	\$530
REGULAR EDUCATION	\$7,886	\$14,046	\$84,189	0.70	\$65,154	0.00	-\$19,035
SCIENCE	\$106,257	\$108,198	\$110,569	1.00	\$111,367	1.00	\$798
SPECIAL EDUCATION	\$128,767	\$233,924	\$288,018	3.50	\$739,707	14.80	\$451,689
SPECIALIZED PROGRAMS	\$0	\$0	\$0	0.00	\$0	0.00	\$0
19 ALL ELEMENTARY SCHOOLS Total	\$515,348	\$851,638	\$1,117,372	12.40	\$1,894,676	25.75	\$777,304

21 MIDDLE SCHOOL							
AFTER SCHOOL ACTIVITIES	\$11,174	\$27,110	\$2,298	0.00	\$7,956	0.00	\$5,658
ART	\$183,483	\$183,521	\$320,969	3.60	\$331,430	3.60	\$10,461
ATHLETICS	\$108,871	\$98,139	\$120,757	0.20	\$116,471	0.20	-\$4,286
CLASSICAL/MODERN LANGUAGES	\$686,319	\$752,289	\$743,689	7.70	\$766,380	7.70	\$22,691
CURRIC/INSTRUCTION	\$495	\$0	\$4,000	0.00	\$4,000	0.00	\$0
EDUCATIONAL TECHNOLOGY	\$87,099	\$90,316	\$193,045	2.50	\$195,450	2.50	\$2,405
ENGLISH LANGUAGE LEARNERS	\$107,913	\$85,428	\$11,500	0.00	\$88,649	1.00	\$77,149
ENGLISH/LANG ARTS	\$672,460	\$758,017	\$983,013	11.70	\$905,339	10.50	-\$77,674
FAMILY/CONSUMER SCIENCE	\$195,362	\$192,706	\$3,140	0.00	\$3,140	0.00	\$0
FITNESS/HEALTH	\$489,630	\$478,652	\$697,696	6.90	\$718,480	6.90	\$20,784
GUIDANCE	\$725,402	\$719,302	\$649,691	8.30	\$674,827	7.93	\$25,136
HEALTH/NURSING SERVICES	\$149,684	\$163,720	\$161,115	1.70	\$162,300	1.70	\$1,185
INDUSTRIAL TECHNOLOGY	\$282,288	\$315,435	\$329,180	3.40	\$334,281	3.40	\$5,101
INTRAMURALS	\$14,680	\$19,826	\$16,700	0.00	\$16,700	0.00	\$0
LIBRARY/MEDIA	\$112,718	\$129,900	\$135,920	2.00	\$162,970	3.00	\$27,050
LITERACY	\$410,655	\$394,658	\$381,480	3.60	\$386,729	3.60	\$5,249
MATHEMATICS	\$1,018,994	\$1,057,469	\$973,193	11.00	\$934,623	11.00	-\$38,570
NETWORKING/COMPUTER TECHNOLOGY	\$18,454	\$29,725	\$33,671	0.00	\$33,671	0.00	\$0
PERFORMING ARTS	\$422,815	\$455,098	\$396,575	5.00	\$414,008	5.10	\$17,433
PRINCIPAL	\$551,939	\$557,134	\$584,924	7.00	\$587,585	7.00	\$2,661
REGULAR EDUCATION	\$1,125,873	\$983,418	\$1,544,486	17.00	\$1,553,985	17.00	\$9,499

SUMMARY: BUDGET BY SCHOOL, BY PROGRAM

Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
SCIENCE	\$831,899	\$894,804	\$975,636	10.60	\$1,011,858	10.60	\$36,222
SOCIAL STUDIES	\$982,656	\$1,043,728	\$784,095	8.60	\$860,352	9.10	\$76,257
SPECIAL EDUCATION	\$1,681,745	\$1,982,851	\$1,870,608	29.10	\$2,092,633	32.50	\$222,025
SPECIALIZED PROGRAMS	\$774,960	\$607,352	\$846,776	17.80	\$990,646	21.50	\$143,870
21 MIDDLE SCHOOL Total	\$11,647,569	\$12,020,598	\$12,764,157	157.70	\$13,354,463	165.83	\$590,306

31 HIGH SCHOOL							
AFTER SCHOOL ACTIVITIES	\$29,717	\$38,971	\$34,144	0.00	\$61,901	0.00	\$27,757
ART	\$484,798	\$549,937	\$479,227	5.40	\$448,974	5.10	-\$30,253
ATHLETICS	\$650,999	\$640,685	\$679,511	2.80	\$682,388	2.80	\$2,877
CLASSICAL/MODERN LANGUAGES	\$1,262,095	\$1,295,396	\$1,423,321	15.00	\$1,417,172	15.00	-\$6,149
CURRIC/INSTRUCTION	\$14,709	\$48	\$4,000	0.00	\$4,000	0.00	\$0
EDUCATIONAL TECHNOLOGY	\$204,560	\$117,317	\$196,231	2.50	\$198,586	2.50	\$2,355
ENGLISH LANGUAGE LEARNERS	\$76,948	\$78,860	\$169,487	1.80	\$53,655	1.00	-\$115,832
ENGLISH/LANG ARTS	\$1,438,150	\$1,466,577	\$1,610,643	18.40	\$1,597,575	17.60	-\$13,068
FAMILY/CONSUMER SCIENCE	\$359,663	\$423,713	\$396,314	4.55	\$393,263	4.55	-\$3,051
FITNESS/HEALTH	\$361,826	\$395,190	\$412,137	4.50	\$434,570	4.50	\$22,433
GUIDANCE	\$929,541	\$1,129,232	\$1,179,929	12.50	\$1,213,931	12.50	\$34,002
HEALTH/NURSING SERVICES	\$158,786	\$171,746	\$169,464	2.00	\$190,425	2.00	\$20,961
INDUSTRIAL TECHNOLOGY	\$112,159	\$102,664	\$141,656	1.38	\$104,625	1.00	-\$37,031
INTRAMURALS	\$18,923	\$13,279	\$22,000	0.00	\$22,000	0.00	\$0
LIBRARY/MEDIA	\$113,545	\$160,900	\$166,173	3.80	\$182,461	3.50	\$16,288
LITERACY	\$49,712	\$33,838	\$43,736	0.47	\$61,874	0.66	\$18,138
MATHEMATICS	\$1,551,734	\$1,546,954	\$1,691,859	19.20	\$1,731,478	19.40	\$39,619
NETWORKING/COMPUTER TECHNOLOGY	\$27,482	\$55,108	\$76,460	0.00	\$76,460	0.00	\$0
PERFORMING ARTS	\$397,558	\$384,242	\$397,472	4.90	\$461,778	5.50	\$64,306
PRINCIPAL	\$717,650	\$743,805	\$785,686	11.31	\$813,433	11.71	\$27,747
REGULAR EDUCATION	\$87,249	\$60,405	\$72,734	0.00	\$72,734	0.00	\$0
SCIENCE	\$1,509,891	\$1,679,543	\$1,737,396	18.13	\$1,909,943	20.05	\$172,546
SOCIAL STUDIES	\$1,190,031	\$1,348,346	\$1,401,108	16.20	\$1,445,727	16.60	\$44,619
SPECIAL EDUCATION	\$1,594,601	\$1,610,823	\$1,721,748	25.83	\$1,810,196	28.90	\$88,448

SUMMARY: BUDGET BY SCHOOL, BY PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
SPECIALIZED PROGRAMS	\$942,638	\$1,060,400	\$1,115,360	18.50	\$1,091,668	17.40	-\$23,692
VIDEO PRODUCTION	\$115,829	\$213,453	\$119,086	1.50	\$153,506	1.90	\$34,420
31 HIGH SCHOOL Total	\$14,400,794	\$15,321,433	\$16,246,882	190.67	\$16,634,322	194.17	\$387,440
36							
TUITION-VOCATIONAL	\$154,670	\$151,611	\$104,667	0.00	\$78,103	0.00	-\$26,564
TUITION-CHAPTER 222	\$0	\$0	\$94,924	0.00	\$102,277	0.00	\$7,353
36 Total	\$154,670	\$151,611	\$199,591	0.00	\$180,380	0.00	-\$19,211
38							
TRANSPORTATION OUT OF DISTRICT	\$533,217	\$202,425	\$371,600	0.00	\$554,770	0.00	\$183,170
TUITION-MASS SCHOOL	\$734,398	\$812,655	\$748,841	0.00	\$328,119	0.00	-\$420,722
TUITION-OUT OF DISTRICT	\$2,797,421	\$3,549,503	\$3,116,692	0.00	\$3,123,966	0.00	\$7,274
38 Total	\$4,065,036	\$4,564,582	\$4,237,133	0.00	\$4,006,855	0.00	-\$230,278
39 DISTRICT							
ART	\$81,561	\$83,028	\$120,192	1.20	\$119,075	1.20	-\$1,117
CAPITAL	\$0	\$0	\$0	0.00	-\$579,493	0.00	-\$579,493
COMMUNITY SERVICES	\$37,570	\$18,474	\$15,000	0.00	\$15,000	0.00	\$0
CURRIC/INSTRUCTION	\$101,690	\$687,459	\$584,076	1.00	\$588,881	1.00	\$4,805
EDUCATIONAL TECHNOLOGY	\$421,119	\$432,136	\$484,255	3.90	\$374,088	2.90	-\$110,167
ENGLISH LANGUAGE LEARNERS	\$49,039	\$58,644	\$71,914	0.60	\$124,030	0.60	\$52,116
ENGLISH/LANG ARTS	\$0	\$0	\$0	0.00	\$0	0.00	\$0
FACILITIES/MAINT	\$0	\$0	\$0	0.00	\$0	0.00	\$0
FAMILY/CONSUMER SCIENCE	\$0	\$21,067	\$22,222	0.20	\$22,844	0.20	\$622
FINANCE/ADMIN	\$598,307	\$713,980	\$745,641	8.50	\$746,131	9.00	\$490
FITNESS/HEALTH	\$73,888	\$76,319	\$78,932	0.90	\$78,888	0.90	-\$44
FOOD SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
HEALTH/NURSING SERVICES	\$136,357	\$150,984	\$134,348	1.00	\$161,040	1.00	\$26,692
INFORMATION MGT/TECHNOLOGY	\$127,527	\$136,486	\$137,517	1.50	\$141,306	1.50	\$3,789
LIBRARY/MEDIA	\$78,108	\$80,672	\$109,660	1.10	\$110,230	1.10	\$570

SUMMARY: BUDGET BY SCHOOL, BY PROGRAM

Row Labels	FY14	FY15	FY16 ATM	FY17 BUDGET			
	EXPENDED	EXPENDED	BUDGET	FY16 FTEs	REQUEST	FY17 FTEs	INC/DEC
MAINTENANCE & OP	\$0	\$0	\$0	0.00	\$0	0.00	\$0
MAINTENANCE & OPERATIONS	\$0	\$0	\$0	0.00	\$0	0.00	\$0
MATHEMATICS			\$0	0.00	\$0	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY	\$584,056	\$716,319	\$741,879	8.90	\$758,714	8.90	\$16,835
PERFORMING ARTS	\$131,621	\$106,025	\$140,516	1.73	\$185,856	1.93	\$45,340
PERSONNEL	\$329,743	\$289,659	\$336,734	3.00	\$557,915	3.93	\$221,181
PRODUCTION CENTER	\$177,272	\$183,166	\$170,634	2.50	\$187,840	2.55	\$17,206
PROFESSIONAL DEVELOPMENT	\$126,408	\$330,982	\$240,020	1.00	\$275,388	1.00	\$35,368
REGULAR EDUCATION	\$381,551	\$510,886	-\$144,251	0.00	\$1,261,547	0.00	\$1,405,798
SCHOOL COMMITTEE	\$28,571	\$27,526	\$17,578	0.15	\$18,269	0.15	\$691
SCIENCE	\$1,568	\$7,396	\$23,984	0.00	\$23,984	0.00	\$0
SPECIAL EDUCATION	\$451,751	\$454,144	\$307,838	0.00	\$313,738	0.00	\$5,900
SPECIALIZED PROGRAMS	\$201,562	\$386,124	\$388,550	3.80	\$466,612	3.80	\$78,062
STUDENT SERVICES	\$109,337	\$140,926	\$69,850	0.00	\$102,767	0.00	\$32,917
SUPERINTENDENT	\$692,305	\$696,968	\$690,908	5.85	\$715,252	5.85	\$24,344
TELEPHONE	\$68,113	\$58,364	\$52,000	0.00	\$68,500	0.00	\$16,500
TRANSPORTATION HOMELESS	\$23,585	\$1,682	\$0	0.00	\$6,000	0.00	\$6,000
TRANSPORTATION IN-DISTRICT	\$599,100	\$779,354	\$935,592	6.12	\$857,175	6.54	-\$78,417
TRANSPORTATION OUT OF DISTRICT	\$217,030	\$240,097	\$330,539	7.02	\$303,573	5.60	-\$26,966
TRANSPORTATION SERVICES	\$20,989	\$23,158	\$11,250	0.15	\$11,250	0.15	\$0
39 DISTRICT Total	\$5,849,729	\$7,412,025	\$6,817,378	60.12	\$8,016,400	59.80	\$1,199,022
Grand Total	\$59,903,310	\$63,924,781	\$66,689,159	772.39	\$69,356,725	802.43	\$2,667,566

SUMMARY: PERSONAL SERVICES & EXPENSES BY SCHOOL

Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
10 PRESCHOOL							
1 PERSONAL SERVICES	\$1,679,568	\$1,594,434	\$1,982,447	36.17	\$1,916,770	33.22	-\$65,677
2 EXPENSES	\$137,275	\$24,499	\$88,791	0.00	\$83,959	0.00	-\$4,832
10 PRESCHOOL Total	\$1,816,844	\$1,618,933	\$2,071,238	36.17	\$2,000,730	33.22	-\$70,509
11 BATES SCHOOL							
1 PERSONAL SERVICES	\$2,844,582	\$3,069,821	\$3,129,126	41.37	\$3,175,614	42.06	\$46,488
2 EXPENSES	\$84,470	\$97,887	\$94,977	0.00	\$94,009	0.00	-\$968
11 BATES SCHOOL Total	\$2,929,052	\$3,167,708	\$3,224,103	41.37	\$3,269,623	42.06	\$45,520
12 FISKE SCHOOL							
1 PERSONAL SERVICES	\$2,701,336	\$2,957,533	\$2,981,316	45.47	\$3,002,576	46.00	\$21,260
2 EXPENSES	\$102,032	\$98,601	\$125,501	0.00	\$108,844	0.00	-\$16,657
12 FISKE SCHOOL Total	\$2,803,368	\$3,056,134	\$3,106,817	45.47	\$3,111,420	46.00	\$4,603
13 HARDY SCHOOL							
1 PERSONAL SERVICES	\$2,768,039	\$2,459,846	\$2,843,920	37.40	\$3,086,262	44.10	\$242,342
2 EXPENSES	\$88,760	\$89,133	\$105,600	0.00	\$99,019	0.00	-\$6,581
13 HARDY SCHOOL Total	\$2,856,799	\$2,548,980	\$2,949,520	37.40	\$3,185,281	44.10	\$235,761
14 HUNNEWELL SCHOOL							
1 PERSONAL SERVICES	\$2,725,331	\$2,973,448	\$3,041,822	42.66	\$2,876,541	43.56	-\$165,281
2 EXPENSES	\$101,303	\$86,029	\$97,787	0.00	\$96,422	0.00	-\$1,365
14 HUNNEWELL SCHOOL Total	\$2,826,634	\$3,059,476	\$3,139,609	42.66	\$2,972,963	43.56	-\$166,646

SUMMARY: PERSONAL SERVICES & EXPENSES BY SCHOOL

Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
15 SPRAGUE SCHOOL							
1 PERSONAL SERVICES	\$3,626,242	\$3,576,360	\$3,998,439	56.09	\$4,100,050	58.96	\$101,611
2 EXPENSES	\$113,723	\$100,258	\$118,980	0.00	\$115,143	0.00	-\$3,837
15 SPRAGUE SCHOOL Total	\$3,739,965	\$3,676,618	\$4,117,419	56.09	\$4,215,193	58.96	\$97,774
16 SCHOFIELD SCHOOL							
1 PERSONAL SERVICES	\$3,164,109	\$3,266,969	\$3,466,097	46.74	\$3,533,210	48.41	\$67,113
2 EXPENSES	\$77,345	\$89,245	\$103,807	0.00	\$96,599	0.00	-\$7,208
16 SCHOFIELD SCHOOL Total	\$3,241,454	\$3,356,215	\$3,569,904	46.74	\$3,629,809	48.41	\$59,905
17 UPHAM SCHOOL							
1 PERSONAL SERVICES	\$2,982,628	\$3,030,143	\$3,048,911	45.60	\$2,807,301	40.56	-\$241,610
2 EXPENSES	\$73,421	\$88,686	\$79,124	0.00	\$77,309	0.00	-\$1,815
17 UPHAM SCHOOL Total	\$3,056,049	\$3,118,829	\$3,128,035	45.60	\$2,884,610	40.56	-\$243,425
19 ALL ELEMENTARY SCHOOLS							
1 PERSONAL SERVICES	\$514,652	\$850,613	\$1,114,458	12.40	\$1,858,916	25.75	\$744,458
2 EXPENSES	\$696	\$1,026	\$2,914	0.00	\$35,760	0.00	\$32,846
19 ALL ELEMENTARY SCHOOLS Total	\$515,348	\$851,638	\$1,117,372	12.40	\$1,894,676	25.75	\$777,304
21 MIDDLE SCHOOL							
1 PERSONAL SERVICES	\$11,041,406	\$11,663,269	\$12,329,376	157.70	\$12,951,947	165.83	\$622,571
2 EXPENSES	\$606,163	\$357,329	\$434,781	0.00	\$402,516	0.00	-\$32,265
21 MIDDLE SCHOOL Total	\$11,647,569	\$12,020,598	\$12,764,157	157.70	\$13,354,463	165.83	\$590,306
31 HIGH SCHOOL							
1 PERSONAL SERVICES	\$13,833,630	\$14,739,649	\$15,396,717	190.67	\$15,781,807	194.17	\$385,090
2 EXPENSES	\$567,164	\$581,784	\$850,165	0.00	\$852,515	0.00	\$2,350
31 HIGH SCHOOL Total	\$14,400,794	\$15,321,433	\$16,246,882	190.67	\$16,634,322	194.17	\$387,440

SUMMARY: PERSONAL SERVICES & EXPENSES BY SCHOOL							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY17 BUDGET			
				FY16 FTEs	REQUEST	FY17 FTEs	INC/DEC
36 TUITIONS-REGULAR							
2 EXPENSES	\$154,670	\$151,611	\$199,591	0.00	\$180,380	0.00	-\$19,211
36 TUITIONS-REGULAR Total	\$154,670	\$151,611	\$199,591	0.00	\$180,380	0.00	-\$19,211
38 OUT OF DISTRICT							
2 EXPENSES	\$4,065,036	\$4,564,582	\$4,237,133	0.00	\$4,006,855	0.00	-\$230,278
38 OUT OF DISTRICT Total	\$4,065,036	\$4,564,582	\$4,237,133	0.00	\$4,006,855	0.00	-\$230,278
39 DISTRICT							
1 PERSONAL SERVICES	\$4,733,446	\$5,380,429	\$4,891,773	60.12	\$6,508,956	59.80	\$1,617,183
2 EXPENSES	\$1,116,283	\$2,031,596	\$1,925,605	0.00	\$1,507,444	0.00	-\$418,161
39 DISTRICT Total	\$5,849,729	\$7,412,025	\$6,817,378	60.12	\$8,016,400	59.80	\$1,199,022
Grand Total	\$59,903,310	\$63,924,781	\$66,689,159	772.39	\$69,356,725	802.43	\$2,667,566

FY17 BUDGET REQUEST OVERVIEW

BUDGET ARCHITECTURE

The FY17 Budget process began with the District's standard architecture that builds on Level Service needs with Strategic Plan and Other Critical Needs to reach a complete budget request to submit to the School Committee. At the end of the FY16 Budget process the School Department projected that a 5% budget would support level service along with Strategic Plan investments in FY17, also recognizing that there would be a new collective bargaining agreement. However, within the context of the town-wide financial plan, the School Committee in collaboration with the Board of Selectmen, adopted a 4% guideline for the Wellesley Public Schools' FY17 budget. This guideline includes the benefit costs associated with any new positions proposed.

Level Service

Enrollments are typically the driver of the Level Service budget and in FY17 the enrollment will be relatively flat at both the High School and the Middle School, and will decrease across the elementary schools. This budget reflects the decline at the elementary schools with the reductions of one section at Hardy and one section at Sprague. At the Middle School there are no position requests for enrollment-driven needs but there is a Special Education therapeutic intervention specialist position requested to address the increasing fragility of students as social/emotional issues begin to surface at this age. At the High School, we are expanding the offerings in science to meet student demand and restructuring the Library program staffing. Since the reorganization of the High School into the House Model two years ago, the elimination of the receptionist position has proven to be a challenge with the high level of activity in the main office. This budget restores a part-time position to provide morning support during the school year when demands in the office are greatest. The most significant level service request is for Special Education teaching assistants driven by student IEP's across all grade levels, pre-K through High School.



It has been a goal of the Administration to reduce fees to students, particularly in academic programs. Unfortunately, we are not able to make progress toward that goal this year.

WPS Strategic Plan

The Wellesley Public Schools' Strategic Plan reflects the vision for the future in which we prepare all students to be successful in a global community that places as much value on competencies as traditional content knowledge. The FY17 Budget Request includes three new positions and curriculum materials to support the continued implementation of World Languages across all elementary schools. In addition, the half-time Social Worker position added in FY16 to service elementary school students and families is expanded to full-time; a .20 FTE is added at the High School in Video Production for a course linked to the STEAM initiative; and funds to support key Professional Development opportunities districtwide are restored. The Special Education Department at the High School has proposed a new therapeutic program for students with social/emotional disabilities where they would also receive academic support. The program would be budget-neutral based on the return of a student from an out-of-district placement and the reduction of paraprofessional positions.

Other Critical Needs

While level service and the WPS Strategic Plan comprise the bulk of this proposed FY17 budget, we are also bringing forward a request to expand a Performing Arts position from .70 to 1.0, to adjust an offset of \$13,000 to reflect revenues not realized, and to add \$2,000 in materials for the Launch program at the High School.

Wellesley Public Schools Strategic Plan (2013-2019)

<p>OUR MISSION: The Wellesley Public Schools (WPS) exist to provide a high quality, comprehensive educational experience that supports each student's academic, social, and emotional development and prepares them to be global citizens who are college, career, and life ready.</p> <p>OUR VISION: WPS aspires to be a world-class school system that develops the heads, hearts, and hands of its students and inspires them to be the critical thinkers, problem-solvers, artists and innovators who make contributions to their communities, our nation, and the world.</p>		
<p>THEORY OF ACTION: <i><u>IF</u> we maximize professional collaboration & development opportunities for educators that focus on meeting the individual learning needs of students, and <u>IF</u> we enhance the curriculum to incorporate essential skills for the 21st century, <u>THEN</u> we will provide a rich learning environment that prepares all students to be college, career, and life ready.</i></p>		
<p>STRATEGIC GOALS:</p> <ol style="list-style-type: none"> 1. Increase the achievement of all students by providing rigorous, relevant, and engaging learning experiences. 2. Eliminate achievement gaps by ensuring equal access to rigorous curriculum and instruction, closely monitoring individual student progress, and attending to the social and emotional needs of all students. 3. Prepare all students to be ready for college, career and life in a global economy. 4. Maintain a focus on recruiting, developing, and retaining exemplary educators and leveraging their expertise throughout the district. 		
<p style="text-align: center;">STRATEGIES AND INITIATIVES</p>		
<p>Focus on every child, in every classroom, every day: Support an approach to teaching and learning that is responsive to each student's academic, social and emotional needs</p>	<p>Invest in our educators: Sustain the high quality of our teachers and administrators by maximizing opportunities for professional development and collaboration, while also increasing diversity</p>	<p>Provide broad-based learning opportunities as part of a world-class public school system: Further enhance the curriculum by including 21st century skills, and strengthening and expanding science, technology, engineering, mathematics (STEM) and World Language offerings</p>
<ul style="list-style-type: none"> • Develop targeted instructional responses to close achievement gaps • Expand Differentiated Learning support • Develop District-Wide Assessment Strategy • Implement House Model at WHS • Strengthen Early Childhood Education • Increase support for transition years 	<ul style="list-style-type: none"> • Maximize professional collaboration through the development & support of Professional Learning Communities • Enhance recruiting, mentoring & induction efforts • Further develop new educator appraisal system • Maintain competitive salary levels • Create leadership development program 	<ul style="list-style-type: none"> • Integrate key curricular inputs, including Common Core, 21st Century skills, and interdisciplinary approaches • Strengthen & expand district STEM offerings • Implement K-12 World Language program • Expand experiential learning opportunities at every grade level • Establish external partnerships for further content enrichment
<p>Align resources with educational needs: Align resources to accomplish the goals outlined in the WPS strategic plan Develop Facilities Master Plan; establish "Innovation Fund" at each school; and reduce student user fees</p>		

Academic Excellence • Commitment to Community • Respect for Human Differences • Cooperative and Caring Relationships

Learning, Caring, Innovating

BUDGET PROCESS

The FY17 budget development process began in late September with a general meeting of all curriculum directors, department heads, coordinators, principals and central office administrators. Unlike prior years, knowing that the budget increase could not exceed 4%, including benefits for new positions, the guideline for all expenses was set at level funding. Any expense needs above level funding required justification by the schools/departments to determine if they met the criteria for a Level Service budget or if they were tied to the Strategic Plan. Other Critical Needs also required justification to be considered and had to be supported as priorities within the total budget increase.

The department heads, coordinators, and curriculum directors met with the Interim Assistant Superintendent of Teaching and Learning to vet all requests and determine priorities within the constraints on the budget growth for FY17. The Middle School and High School Principals similarly met with their respective departments.

Administrators submitted their operating and cash capital budgets on October 30th and the entire budget was assembled to facilitate the beginning of the internal review process in early November. The Academic Council convened again on November 16th and formed into teams for elementary, middle school and high school programs to narrow down the budget priorities even further. A clear consensus was reached to reduce cash capital requests, including postponing anticipated technology, in order to support the priorities for the District and to bring in an operating budget within the 4% guideline.

There were additional conversations with administrators regarding specific requests followed by a final review with the Academic Council on December 7th.

All staff members were invited to attend an internal FY2017 Budget Preview session on December 10th to receive an overview of the proposed budget and to have an opportunity to ask questions and provide comments.

FY17 BUDGET DEVELOPMENT

STAFFING BUDGET

The personal services component of the budget includes salaries for all staff. Full time equivalency (FTE) is tracked for all regular employees but not for on-call or temporary employees, such as substitute teachers or athletic coaches. Regular employees are further defined and fall under one of seven categories:

Supervisory – includes principals, assistant principals, department heads, directors, and the senior staff of central office administrators. Directors and department heads are assigned teaching responsibilities. The teaching portion of their position is accounted for under the teacher category.

Teachers- include all classroom teachers, including special educators.

Professional Support- includes educational technology specialists, guidance counselors, librarians, nursing services, occupational therapists, physical therapists, speech and language therapists, psychologists, curriculum specialists, and METCO coordinators.

Classroom and other teaching support- include teaching assistants, paraprofessionals, ELL tutors, computer technicians, student supervisors, and athletic trainers.

Administrative support- includes secretarial and clerical staff as well as administrative assistants.

Operations- includes business office staff, van drivers, and attendants.

On-Call / Temporary- includes substitutes, part-time coaches, and club advisors.

Calculating the Personal Services Budget

In order to calculate the personal services budget request, staffing needs must first be calculated. Professional staffing need is determined based on enrollment projections and established professional staffing guidelines. Staff is assumed to be returning to work for the next school year, unless otherwise known. Using the current fiscal year staffing as a base, the personal services budget is generated as follows:

1. All employees not at the maximum step are advanced one step on their respective salary schedule.
2. Collective bargaining increases are applied to the salary table. When a contract is due to expire at the end of the year, a projected increase is incorporated into the budget. The District settled a three year contract with the Wellesley Teachers' Association for the period 2013-2016. The District is about to enter into negotiations with the Teachers' Association for a successor contract to be effective July 1, 2017.

The District settled a three year contract with the Wellesley Education Support Staff Association, which represents the secretarial staff, for 2013-2016. A successor contract will also be negotiated for this union to be effective July 1, 2017.

Salary table adjustments are also made for staff not covered by a collective bargaining agreement, such as technology staff, teaching assistants and others.

3. Salary lane changes are added to the budget. By contract, teachers and other professional staff covered by the collective bargaining agreement must notify the Superintendent's Office in writing of the intent to advance to a higher educational level by November 1st of the current year to take effect the following year. Historically, however, not all individuals complete the requirements to advance to a new salary lane. The District budgets a reserve of \$155,000 to cover approximately 30-35 staff.

4. Longevity stipends are added and adjusted for those employees who qualify.

5. Staff changes based on enrollment are calculated. For teachers and professional support staff, these positions are budgeted at Masters Step 8 at an average salary of \$68,717 based on the FY17 salary schedule.

6. Salaries for staff known to be retiring, resigning, or taking a leave of absence are deleted and replaced with the average salary noted above.

7. Salaries for substitute teachers, coaches, professional development workshops, stipends, etc. are determined.

8. A turnover assumption is determined. The turnover assumption is the estimated savings that the District will realize due to unanticipated retirements, resignations, and/or leaves of absence that occur after the budget is approved. In FY16 the turnover assumption was increased to \$825,000 given the most recent history of savings but, given that this is not sustainable, the assumption was reduced to \$650,000 for FY17. By reducing the estimated turnover savings, the level service budget increased by \$175,000.

Salary Schedule

The Wellesley Teachers' Association represents staff members in Unit A which include classroom teachers, professional support and school nurses. The Wellesley teachers' salary schedule, like all public schools in the Commonwealth and across the country, is based on a step system where salary increases are based on years of service and educational degree attainment. The experience and education profiles of Wellesley teachers have remained fairly constant over the last few years. The FY17 salary schedule (Table 1), a distribution chart detailing the current FTEs in Unit A without new position requests (Table 2) and the costs associated by individual category (Table 3) are provided below.

Table 1

STEP	BA	MA	MA+30	MA+60/DOC
1	\$46,838	\$51,637	\$55,624	\$59,513
2	\$48,789	\$53,788	\$57,941	\$61,992
3	\$50,822	\$56,029	\$60,355	\$64,575
4	\$52,939	\$58,364	\$62,870	\$67,267
5	\$55,146	\$60,797	\$65,489	\$70,070
6	\$57,444	\$63,330	\$68,219	\$72,989
7	\$59,836	\$65,968	\$71,060	\$76,032
8	\$62,328	\$68,717	\$74,020	\$79,201
9	\$64,926	\$71,581	\$77,104	\$82,499
10	\$67,632	\$74,564	\$80,316	\$85,938
11	\$70,449	\$77,670	\$83,663	\$89,517
12	\$73,385	\$80,907	\$87,149	\$93,247
13	\$76,443	\$84,277	\$90,781	\$97,132
14	\$79,628	\$87,788	\$94,564	\$101,180
15	\$82,946	\$91,445	\$98,503	\$105,396
16	\$85,033	\$93,748	\$100,983	\$108,049

The following chart is the distribution of current Bargaining Unit A FTE's in the FY17 operating Budget Request, without any of the new positions or FTE reductions that have been proposed.

Table 2

Steps	BA	MA	MA30	MA60/PHD	Total
1	5.50	3.00			8.50
2	2.00	4.80	1.00	1.00	8.80
3	3.80	9.30			13.10
4	4.70	10.60	1.00	1.00	17.30
5	3.50	12.00	3.00		18.50
6	1.00	11.80	3.20	0.80	16.80
7		7.00	5.00	1.60	13.60
8	0.70	8.20	3.00	5.30	17.20
9	1.00	7.70	6.00	5.00	19.70
10	1.00	12.90	1.20	1.80	16.90
11	1.00	5.90	7.50	5.00	19.40
12		7.80	8.00	5.80	21.60
13	1.00	6.30	5.00	6.00	18.30
14	1.00	8.50	17.50	9.00	36.00
15	1.00	7.20	2.50	10.00	20.70
16	9.20	57.25	59.50	108.70	234.65
Total	36.40	180.25	123.40	161.00	501.05

Based on the FY17 salary schedule currently in effect and the distribution of FTE's, Table 3 represents the contract cost for Unit A members:

Table 3

Steps	BA	MA	MA30	MA60/PHD	Total
1	\$257,609	\$154,911	\$0	\$0	\$412,520
2	\$97,578	\$258,182	\$57,941	\$61,992	\$475,693
3	\$193,124	\$521,070	\$0	\$0	\$714,193
4	\$248,813	\$618,658	\$62,870	\$67,267	\$997,609
5	\$193,011	\$729,564	\$196,467	\$0	\$1,119,042
6	\$57,444	\$747,294	\$218,301	\$58,391	\$1,081,430
7	\$0	\$461,776	\$355,300	\$121,651	\$938,727
8	\$43,630	\$563,479	\$222,060	\$419,765	\$1,248,934
9	\$64,926	\$551,174	\$462,624	\$412,495	\$1,491,219
10	\$67,632	\$961,876	\$96,379	\$154,688	\$1,280,575
11	\$70,449	\$458,253	\$627,473	\$447,585	\$1,603,760
12	\$0	\$631,075	\$697,192	\$540,833	\$1,869,099
13	\$76,443	\$530,945	\$453,905	\$582,792	\$1,644,085
14	\$79,628	\$746,198	\$1,654,870	\$910,620	\$3,391,316
15	\$82,946	\$658,404	\$246,258	\$1,053,960	\$2,041,568
16	\$782,304	\$5,367,073	\$6,008,489	\$11,744,926	\$23,902,791
Total	\$2,315,536	\$13,959,932	\$11,360,128	\$16,576,966	\$44,212,562

FY17 STAFFING

The base staffing budget was developed as described in the preceding section with respect to existing staff and positions in all categories, union and non-union. This section sets out the staffing changes and position requests being proposed within each level of the Budget Architecture: Level Service, Strategic Plan and Other Critical Needs.

All new professional positions are budgeted at mid-scale, Masters Step 8 with the additional cost of benefits of \$20,000. All support positions were budgeted at mid-scale for the specific position plus benefits. The benefits cost for any new teaching assistants or paraprofessionals was included at \$7,500 based on a prior year's agreement with the Town. Any positions that were eliminated in the budget also included a reduction in benefits cost.

Level Service Staffing

The Level Service staffing budget includes several costs that have not been identified previously for budget purposes because they were small, sporadic and able to be covered within the increases and decreases that occur each year in staffing. However, these costs have grown over

time and it is important to identify them and plan for them on an on-going basis. The FY17 level service budget incorporates \$30,500 for the following:

Summer hours for nurses for student meetings and screening (5 days each MS & HS; 3 days each Preschool & Elementary)	\$15,000
Saturday hours for nurses for Kindergarten registration	\$2,100
Per diem substitute nurse orientation (3 nurses per year/3 days each as part of collaborative with Weston and Natick)	\$2,000
Nursing coverage for 6 days for 5 th grade Hale Reservation trip	\$2,100
Nursing support to complete mandatory hearing, vision, BMI and scoliosis screening of approximately 2,300 students	\$2,000
Staff costs to attend trips to support students with disabilities	\$7,300

Most of these services, if not specifically mandated, are certainly essential to maintain the health and well-being of the 5,000 students who attend the Wellesley Public Schools.

Level Service Staffing Requests/Changes

Wellesley High School

Science Teacher	\$17,180	0.25 FTE
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This request will allow the HS to offer one of the new senior electives that will reduce the instances of students being closed out of classes. The specific course will be based on interest and registration of students.

Library Teacher	\$34,359	0.50 FTE
Instructional Library Assistant	(\$23,000)	(0.80) FTE

In previous years the High School had a .50 Library Teacher which was subsequently reduced. It is proposed to restore the position and reduce the Instructional Library Assistant, for a net cost of \$11,359. The Library Teacher is a licensed professional who can provide whole class instruction on the research process and focus on information literacy, collaborate with classroom teachers to connect resources to the classroom curriculum for a higher level of support to students.

Receptionist	\$12,890	0.40 FTE
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The reorganization of the High School into a house system resulted in the elimination of the receptionist position. After two years, the High School has found that the ability of the current staff in the main office cannot service the school well in the morning when there are students, parents, substitutes calling and/or arriving for assignments, IEP meetings and other general business happening.

Special Education Paraprofessionals	(\$71,362)	(2.0) FTE
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Two students will be aging out of Special Education services, allowing for the reduction of two full-time paraprofessionals.

ERP	\$20,000	
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This after school enrichment program was initiated through a private donation and has been sustained over the past several years by WEF and PTSO. At this point the outside funding is not available and the success of this program for hundreds of students who don't readily participate in sports or the standard club activities demonstrates the need to incorporate the cost into the operating budget.

Elementary Schools

Teaching Assistants/Paraprofessionals	\$202,400	8.8 FTE
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Each year students on IEP's move from the Preschool to the elementary schools, from the seven elementary schools to the Middle School, and from the Middle School to the High School. The Special Education Department Heads meet to discuss the support positions that will move either with specific students or with groups of students. The Preschool typically as teaching assistants assigned to the classrooms rather than to individual students. However, when those students move into the elementary schools into specialized programs, 1:1 teaching assistants are often required. This results in the need to add teaching assistant positions. Based on the number of students moving from the Preschool and students moving up through the system at all levels, there is a net need for 8.8 positions.

World Language Teacher	\$43,894	0.5 FTE
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The implementation of the Elementary World Language program at the elementary schools in FY16 included the hiring of a 1.0 department head responsible for curriculum development and direct classroom instruction, and a teacher. Half of the teacher cost was initially funded by the Wellesley Education Foundation to support this Strategic Plan initiative and now needs to be incorporated into the operating budget as an ongoing position and cost.

Elementary Section Reductions	(\$137,434)	(2.0) FTE
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The enrollment projection for the elementary schools will result in one less section needed at Hardy School and one less section needed at Sprague School.

Kindergarten Teaching Assistants	\$46,000	2.0 FTE
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In FY17 the Fiske School is projected to have enrollments resulting in the need for a third Kindergarten section, although the overall number of sections across all grades will remain the same. Similarly at Upham School there will be a second Kindergarten section next year but overall there is no anticipated change in the total number of sections. When full day

Kindergarten was rolled out two years ago, the implementation included one teaching assistant for each Kindergarten classroom. As a result, there is a need for one TA at each school for the new sections.

Strategic Plan Staffing Requests/Changes

Wellesley High School

TV/Video Production Teacher	\$13,743	0.2 FTE
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As part of the Program of Studies and linked to the STEAM initiative in the Strategic Plan, the High School has proposed the introduction of a semester-based *Social Media Ethics* course which will cover historical perspectives, engagement, social media writing structure, media analysis, and laws and ethics. This is a very timely and relevant offering for High School students.

Special Educator	\$68,717	1.0 FTE
English Teacher	\$13,743	0.2 FTE
Math Teacher	\$13,743	0.2 FTE
Paraprofessional	(\$ 7,136)	(0.2) FTE

The Gateways Program began in the 2014-2015 school year and was designed to service students with social/emotional disabilities at the High School. It has grown from 23 students to 32 students, some of whom require a more intensive therapeutic setting. The Special Education Department at the High School has proposed to establish a new program that will be a smaller, therapeutic program providing daily counseling and group work as well as academic classes in Math and English. The focus would be to stabilize students and eventually transition them to the less restrictive Gateways Program. This start-up is budget neutral as a result of one student who would return from an out-of-district placement to this program, thereby eliminating the transportation cost along with the tuition cost. There are also two other students who could return to the District if this program is in place. However, a cost-avoidance factor should also be considered in that this program could support students who might otherwise need a 45-day out-of-district placement.

Wellesley Middle School

Special Educator	\$68,717	1.0 FTE
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A Therapeutic Intervention Specialist is proposed to work with the increased number of students with emotional and behavioral difficulties. This position would provide wrap around services with families and consultants, provide therapeutic interventions, and design and implement student transition plans.

Elementary Schools

World Language Teachers \$206,151 3.0 FTE

The second year of Elementary World Language will expand the program to grade 3 at Hardy and Sprague and will introduce Spanish at K-2 at Bates, Fiske, Hunnewell, Schofield and Upham. Although a slower expansion than originally planned, progress continues on this important Strategic Plan initiative even with the fiscal constraints on the FY17 budget.

Elementary Social Worker \$34,359 0.5 FTE

The complexity of family issues that impact a student's ability to perform at school was a growing challenge, particularly at the elementary level where supports available at the Middle and High Schools were not present. Principals were managing this role in addition to their educational leadership responsibilities. In FY16 a part-time Social Worker was hired who has proven to be highly effective in connecting with families to link them with resources related to food, clothing, health services, transitional assistance and housing. The number of families with these needs exceeds the ability of the Social Worker to service them in a half-time capacity. This request is to increase the position to full-time.

Other Critical Needs Staffing Requests/Changes

Wellesley High School

Theater Tech Teacher \$16,299 0.3 FTE

This position was initially hired as the Auditorium Manager when the new High School opened. In FY16 the position was increased from .40 FTE to .70 FTE with the additional responsibilities for teaching Stagecraft Design and Design Intensives. The Performing Arts Department has requested that this position be increased to full-time to assume management of the Dance Studio and the Middle School auditorium as well as expand the opportunities for students to acquire technical and production skills after school by assisting with set, lighting and audio responsibilities.

Summary

Level Service \$175,427 7.65 FTE

Strategic Plan \$412,037 5.9 FTE

Other Critical Needs \$16,299 0.3 FTE

Total \$603,763 13.85 FTE

Benefits \$155,000

Total Cost of Positions & Benefits \$758,763

FY17 BUDGET DEVELOPMENT

EXPENSE BUDGET

As stated at the beginning of this section, the starting point for the expense budget was Level Funding. Before considering any new requests to support Level Service, Strategic Plan or Other Critical Needs, mandated and fixed costs increases/decreases were identified and incorporated into the budget. These included:

Labor Counsel	\$25,000
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The Town advised the District that the cost for labor counsel would have to be funded under the School budget beginning in FY17. This is a new cost to the budget. The Town continues to budget for general legal counsel services.

Telephone Service	\$16,500
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Utilities are a fixed cost and this represents the projected increase based on recent actual expenditures.

Daily Transportation Contracted Services	\$83,601
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The District will be in its final year of a five-year contract with Eastern Bus Company and this reflects the contractual increase for service, less a small projected increase in fee revenue to offset it.

Special Education Transportation	\$30,186
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Special Education transportation is provided by both contracted vendors and by the District's own drivers and vans. In FY17 the District will be continuing its van replacement cycle with one new wheelchair van and one standard van, which will cost \$30,345. The cost associated with routes and the number of students transported by contracted vendors, as well as some savings in general vehicle costs associated with maintaining our van fleet result in the net increase of \$30,186.

Vocational Tuitions	(\$26,564)
---------------------	------------

The District pays tuition to the regional vocational high schools for students who choose that option for their educational and career path. Currently we have fewer students attending Minuteman Technical High School and Norfolk Agricultural School than budgeted. We have therefore adjusted the FY17 budget to reflect the number of students attending. Of those students, three will be seniors and we are making the assumption that three current Middle School students will choose to attend.

Chapter 222 Tuitions

\$7,353

In FY15 legislation passed that required Districts to continue to educate students who have been excluded from school for disciplinary reasons. The method of educating these students can take various forms, but most typically an out of district placement is required during the period of exclusion. The District has funds budgeted for the equivalent of two full year placements for this purpose and the increase is a 3% rate change on each placement.

Special Education Tuitions

\$11,698

Special Education Circuit Breaker Reimbursement (increase)

(\$369,043)

Based on current students, placements and a 3% factor for rate increases the FY17 budget is projected to increase by \$12,000 over the FY16 budget. However, the Circuit Breaker reimbursement from the State, which is based on our FY16 actual tuition costs, is anticipated to go up, resulting in a net savings on tuitions. The calculation to estimate Circuit Breaker reimbursement is 72% of each tuition cost that exceeds \$44,041 (the projected the foundation amount for the formula).

Adaptive Equipment

\$55,555

Each year we budget for in-district students on IEPs, for students in out of district placements, and for students on 504 plans who require varying types of adaptive equipment in order to access the curriculum and make progress. This year the budgets in the individual schools were consolidated under three centralized line items. The FY16 cost for the equipment was \$62,885 and will be \$118,440 in FY17.

English Language Learners (ELL) Translations

(\$14,700)

ELL Training & Development

\$7,500

In recent years we have highlighted the increasing population of ELL students in the District and, in particular, the translation costs incurred to ensure that families can access the information they need to engage with the District. In FY16 our ELL Director will be investing in a database and archive of translated documents will reduce our translation costs by approximately 25% and this savings is reflected in the FY17 budget. Also, the State now requires all teachers who have ELL students in their classrooms to have an SEI (Sheltered English Instruction) endorsement as part of their license. The cost for the RETELL training of the teachers to attain this endorsement is borne by the district. There is also a requirement for 15 hours of professional development in the area of differentiation for English language learners. The increase in the budget for Training & Development is for this purpose.

Software Licenses

(\$3,800)

Canvas, the District's learning management system (LMS), is being used at the High by both staff and students, and at the Middle School by staff. The number of licenses at the Middle School will be reduced since the system is not in full use with students. A small increase of \$1,200 is included in the Finance Office budget for maintaining the on-line fee payment system.

Level Service Expense Requests/Changes

Given the priorities in mandates, fixed costs, and staffing, the curriculum requests were vetted multiple times until the final items were put forward.

Wellesley High School

Evolutions \$7,500

The introduction of the Evolutions program at the High School in FY16 received widespread support from faculty, students and parents. The District funded the teaching positions, while the \$15,000 in materials and expenses were funded by WEF and private donations. To continue the program, resources need to be allocated within the operating budget and this funding level is the equivalent of \$1,500 per academic area that is part of this interdisciplinary program.

Mathematics Software Licenses \$6,250

The AP Computer Science course is an online, interactive Java textbook that was free to students this past year and must now be budgeted. Cognitive Tutor and Mathia licenses are for the curriculum that is delivered in freshman and sophomore CP classes. The license is \$40 per student and the enrollment in these CP level classes has increased beyond what the level funded budget can support.

Science \$13,600

This request for an increase in science consumables of \$12,100 is based on new course offerings, including new electives, in Physics 9, Anatomy and Physiology, AP Environmental, Genetics and Biotechnology, and Physics Engineering. In addition, \$1,500 is requested as an increase in professional development to send teachers to the AP Environmental Summer Institute. This is a one-time increase.

Wellesley Middle School

Classical Modern Languages (\$5,420)

The budget for textbooks and related software for the High School program is being reduced by \$6,920 and \$1,500 of those funds are being shifted to the instructional materials line, for a net reduction to the budget in FY17 of \$5,420.

Elementary Schools

Library \$8,400

The budget for purchasing books for the elementary schools was reduced in FY16, as were all instructional materials across all programs. However, the reduction to the libraries was disproportional to other reductions. The collections are directly linked to the curriculum at the elementary level and the reduction, though small dollars, has a large impact at the school level.

Mathematics, Social Studies, and Science \$7,061

The reduction in the curriculum materials budgets at the elementary level for FY16 was considered manageable but level-funding in FY17 will not be sufficient to deliver the curriculum to the students, particularly when many materials are consumable.

Districtwide

Performing Arts \$12,000

The budget for the Performing Arts department has not kept pace with the number of students served K through 12. For example, all elementary students participate in general music classes and many 3rd, 4th and 5th graders also take elementary band or orchestra. The Middle School has 1,519 students enrolled in Performing Arts courses (includes students enrolled in more than one course) and the High School has 40% of the student body enrolled in courses in the department. Many items, such as sheet music and scores, scripts and print resources must be purchased annually. Most of these materials are copyrighted and cannot be duplicated. Music purchases for the High School Choir for one year can exceed \$7,000 based on the 250 students in choir.

Performing Arts Equipment Maintenance & Repair \$7,500

The budget for instrument repairs, piano tunings and general maintenance is underfunded and reliance on the revolving account cannot be sustained. This is a necessary cost of running a districtwide program with high participation of students.

Strategic Plan Requests/Changes

Wellesley High School

Special Education (\$86,103)

In conjunction with the request to establish a new therapeutic program at the High School, there will be a savings in an out-of-district placement and the associated transportation cost from a student who will come back to the District for the program. This cost savings offsets the new staffing costs, allowing the implementation in FY17 to be budget-neutral.

Elementary Schools

World Languages \$25,050

The expansion of the program to all elementary schools, including an additional grade level at Hardy and Sprague, requires funding for readers and workbooks, specialized letters and numbers, and other age-appropriate games and activity packs. On a per school basis, this is approximately \$3,500 each.

Districtwide

Professional Development

\$17,000

The District provides many opportunities for staff at all levels for professional growth. Some of the funding supports the District's own teachers in sharing best practices through the in-house professional development programs. However, there is a need to broaden the pool of teachers who are well-versed in data analysis, PLCs (Professional Learning Communities) and educator evaluation, all of which require considerable resources. In FY16 this budget was reduced by \$30,000. We have proposed to restore this line item, but have offset the full cost of reinstatement by reducing two other Central Office professional development accounts by \$13,000.

Other Critical Needs Requests/Changes

Wellesley High School

Special Education

\$2,000

These additional funds are to provide materials and grocery items for the life skills taught in the Skills, Autism and Launch programs.

Districtwide

Performing Arts

\$13,000

This budget increase is based on the elimination of an offset to revolving funds that was in the operating budget but can no longer be sustained.

FEE OFFSETS

The District has been struggling to move away from its heavy reliance on fees, particularly in the academic areas. Progress was made in FY14 and in FY15 but constraints on our operating budget growth has not allowed us to make any reductions or eliminate any fees in FY16 nor again in FY17. However, the District does receive tuitions from other school districts who place students in our programs and, with the continuation of one student and a second student entering, we will be able to increase our support for the Special Education budget through this revenue source by an additional \$90,000. The extent to which this offset will be sustained will be based on how long the students remain with us.

SUMMARY

The following is a simple chart to summarize the budget requests and changes described in this section.

GRADE LEVEL	LEVEL SERVICE	STRATEGIC PLAN	OTHER CRITICAL NEEDS	TOTAL
Elementary	(\$52,879)	\$325,560	\$-0-	\$272,681
Personal Services	(\$43,340)	\$240,510	\$-0-	\$197,170
Expenses	\$15,461	\$25,050	\$-0-	\$40,511
Benefits	(\$25,000)	\$60,000	\$-0-	\$35,000
Middle School	(\$2,120)	\$88,717	\$-0-	\$86,597
Personal Services	\$8,300	\$68,717	\$-0-	\$77,017
Expenses	(\$10,420)	\$-0-	\$-0-	(\$10,420)
Benefits	\$-0-	\$20,000	\$-0-	\$20,000
High School	\$30,917	\$36,707	\$18,299	\$85,923
Personal Services	(\$8,933)	\$102,810	\$16,299	\$110,176
Expenses	\$27,350	(\$86,103)	\$2,000	(\$56,753)
Benefits	\$12,500	\$20,000	\$-0-	\$32,500
Districtwide	\$299,335	\$17,000	\$13,000	\$329,335
Personal Services	\$219,400	\$-0-	\$-0-	\$219,400
Expenses	\$12,435	\$17,000	\$13,000	\$42,435
Benefits	\$67,500	\$-0-	\$-0-	\$67,500
Total	\$275,253	\$467,984	\$31,299	\$774,536

*Does not include Mandates and Fixed Costs built into the Expense budget.

ENROLLMENTS

Each year the District must submit enrollment statistics as of October 1 to the Department of Elementary and Secondary Education based on students enrolled. Several documents are included in this section of the FY17 Budget Request to provide data on our current enrollments as well as projections for FY17 and beyond, as the level of enrollments most directly affect the budget with respect to staffing requirements and other costs. Enrollments are also a key factor in planning for major facility improvements and trends are used for determining the long-term facility needs.

Enrollments at the elementary level have begun to decline, following a peak enrollment in 2008 of 2,500. The Middle School enrollment is relatively flat for FY17 and will be in decline over the next few years. The High School will have a small spike in enrollment in FY18 followed by similar declining enrollments.

The enrollment report included in this section includes the following:

- ✓ *Students Enrolled In-District*
This is a report of total students, K-12 by grade level, who are educated in Wellesley in the public school system. The grade level totals include children of Wellesley residents, our Boston students, and children of staff who attend the Wellesley Public Schools.
- ✓ *All Student Enrollment*
This report provides enrollment totals by grade level for our in-district students, out of district special education placements, students who receive services in the public schools but do attend the schools, and our Preschool students.
- ✓ *Elementary Classroom Configuration*
This report provides the K-5 class sections for each grade level in each school. Those sections that exceed the class size guideline are highlighted.
- ✓ *Cohort Movement*
This is a chart that follows each cohort from entry in kindergarten through grade 12 (or the most current grade level).
- ✓ *District Enrollment History and Projection*
The bar graph illustrates the enrollment changes at each level in the District – elementary, middle and high school – and includes the projections for FY16 through FY18.

WELLESLEY PUBLIC SCHOOLS
40 Kingsbury Street • Wellesley • Massachusetts 02481
781-446-6210

Dr. DAVID F. LUSSIER
Superintendent of Schools

Dr. Judith Malone-Neville
Interim Assistant Superintendent, Teaching and Learning

LORI V. CIMENO, Director of Student Services



JUDITH M. BELLIVEAU
Assistant Superintendent, Finance and Operations

KATHLEEN F. DOOLEY, Director of Technology

To: David F. Lussier, Superintendent
Wellesley School Committee

From: Judy Belliveau

Date: October 15, 2015

Re: October 1 Enrollment Report

This is a report of our annual October 1 enrollments reported to the State, with supporting detail by grade and by school. As you are aware, our centralized registration process has continued to prove successful in allowing us to manage enrollment across the district at the elementary schools and to make decisions with respect to specific grade/section closures as needed.

Summary

- Our total enrollment Pre-K through Post-Secondary is 5,086
- Preschool is currently 111 students, which is the same as our October 1, 2014 enrollment. However, children are enrolled in the preschool when they turn 3 years old, resulting in a rolling admission of students and an increasing preschool population over the course of the year. We added a second "satellite" classroom at Upham this year as a result of the growing preschool enrollment needs.
- Our FY16 total actual district enrollment K-12 is five (5) students over our FY15 actual enrollment, with the breakdown as follows:
 - + 2 Elementary
 - 25 Middle School
 - +29 High School

The following is a summary of the FY16 enrollment, the projected enrollments for this school year, the actual enrollment status as of this date, and the variance between projected and actual. The projected enrollments are those generated internally last year at this time and included in the FY16 Budget. The total elementary school enrollment is based on the actuals and the projections for each individual school, which are then aggregated.

Grade Level	FY15 Actual	FY16 Proj	FY16 Actual	FY16 Proj vs FY16 Actual
Preschool	111	N/A	111	0
Elementary	2,305	2,301	2,307	6
Middle School	1,178	1,158	1,153	-5
High School	1,486	1,512	1,515	3
Totals (without Preschool)	4,969	4,971	4,975	4

The forecast for FY17 which is being used for our budget is attached. As mentioned above, the "District Projection" sheet aggregates the individual elementary grade level enrollments and individual school projections.

Thank you.

WELLESLEY PUBLIC SCHOOLS
OCTOBER 1, 2015
STUDENTS ENROLLED IN-DISTRICT

10-05-2015

GRADE LEVEL	DISTRICT	Bates	Fiske	Hardy	Hunnewell	Schofield	Sprague	Upham
Kindergarten	324	61	41	49	41	53	58	21
Grade 1	365	57	57	41	42	62	61	45
Grade 2	410	69	57	52	46	68	70	48
Grade 3	406	71	63	55	45	65	69	38
Grade 4	394	65	63	59	45	65	57	40
Grade 5	408	68	61	53	53	55	83	35
Elementary Total	2,307	391	342	309	272	368	398	227
Grade 6	363							
Grade 7	416							
Grade 8	374							
Middle School Total	1,153							
Grade 9	384							
Grade 10	398							
Grade 11	354							
Grade 12	379							
High School Total	1,515							
DISTRICT TOTAL	4,975							

Note: Includes students of Wellesley residents, students of staff, and METCO students

**WELLESLEY PUBLIC SCHOOLS
OCTOBER 1, 2015
ENROLLMENT - ALL STUDENTS**

10-05-2015

GRADE LEVEL	IN-DISTRICT	OUT OF DISTRICT	SERVICES	DISTRICT TOTAL
Pre-Kindergarten	111	0	10	121
Kindergarten	324	1	4	329
Grade 1	365		1	366
Grade 2	410	2	1	413
Grade 3	406	3	1	410
Grade 4	394	2		396
Grade 5	408	1		409
Elementary Total	2,307	9	7	2,323
Grade 6	363	3		366
Grade 7	416	3		419
Grade 8	374	5		379
Middle School Total	1,153	11	0	1,164
Grade 9	384	5		389
Grade 10	398	4		402
Grade 11	354	8		362
Grade 12	379	4		383
High School Total	1,515	21	0	1,536
Beyond Grade 12	0	11	0	11
DISTRICT TOTAL	5,086	52	17	5,155

**WELLESLEY PUBLIC SCHOOLS
ENROLLMENT**

As of 10/01/2015

COHORT MOVEMENT

School Year	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
00-01	351	351	332	328	333	289	312	298	259	230	249	224	217	3,773
01-02	354	347	346	329	324	338	289	294	299	255	224	248	218	3,865
02-03	361	364	352	352	337	325	332	284	291	295	253	223	247	4,016
03-04	390	366	365	351	356	335	318	332	296	296	302	248	216	4,171
04-05	360	400	372	369	345	353	327	326	327	295	301	295	242	4,312
05-06	391	381	394	382	372	343	358	318	317	330	294	289	291	4,460
06-07	362	423	381	389	381	384	327	356	311	313	331	290	284	4,532
07-08	393	409	428	395	399	382	380	319	357	303	303	329	281	4,678
08-09	394	422	415	446	399	405	368	377	315	350	292	297	319	4,799
09-10	352	413	414	407	439	396	390	360	383	296	350	284	294	4,778
10-11	354	359	419	411	406	427	397	380	361	369	295	342	289	4,809
11-12	353	381	362	438	413	408	410	382	384	346	374	297	338	4,886
12-13	352	365	389	365	433	405	381	411	373	383	342	360	298	4,857
13-14	363	386	384	399	376	433	390	371	403	360	381	336	358	4,940
14-15	337	394	399	393	408	374	423	383	372	413	358	383	332	4,969
15-16	324	365	410	406	394	408	363	416	374	384	398	354	379	4,975

WELLESLEY PUBLIC SCHOOLS
Elementary Classroom Configurations as of October 1, 2015

LEVEL	BATES		FISKE		HARDY		HUNNEWELL		SCHOFIELD		SPRAGUE		UPHAM		TOTAL						
GRADE	TEACHER	#Ss	TEACHER	#Ss	TEACHER	#Ss	TEACHER	#Ss	TEACHER	#Ss	TEACHER	#Ss	TEACHER	#Ss							
K	Cameron/Mead	20	Gonzalez	20	Berkowitz	20	Kaminski	21	Gilmartin	17	Bender	19	Eagan	21	135						
	Catalano	20	Brophy	21	Czyryca	20	McFarlane	20	Hood	18	Madden	19			114						
	Kapinos	21			Ferraro	20			Morris	18	Bartelloni	20			75						
		61		41		49		41		53		58		21	324						
1	Jacobson	19	Solek	19	Baldwin	20	Cannon	21	Lydon	21	Blumenthal	20	Leung	23	143						
	Kelly	19	Hennessey	19	Giampietro	21	Bresnahan	21	Mahony	20	Geul	20	Livingstone	22	142						
	Hoke	19	Kelley	19					Sanborn	21	Undquist	21			80						
															365						
		57		57		41		42		62		61		45							
2	Melanson	23	Kamm/Feldman	23	Hutchins	23	Janiuk	23	Eich	22	Casalena	23	Charlier	24	152						
	Rosenbloom	23	Mendoza	23	Walker	23	Wolfe	23	Razzaboni	23	Stango-Herald	24	Maggiolino	24	153						
	Wolaski	23	Joy	23	Notsker	23			Stewart	23	Flore	23			105						
															0						
		69		57		52		48		68		70		48	410						
3	Comstock	23	Floyd	23	Lemire	23	McGrath	23	Lai	22	Bryne	23	Harrington/Grosso	23	149						
	Cohen	24	Holtzman	24	McNamara	24	Kustka	22	Fleming	22	Lundbohn	23	Whitehouse	23	149						
	Therlauff	24	Rodger	22	Poole	21			Shaw	21	Rogers	23			108						
		71		63		55		45		65		69		38	406						
4	Distefano	22	Giorlando	22	Thompson	22	Lolonga	23	Ladd	22	Drake	22	Garry	22	147						
	Gruenfield	22	Horton	22	Lipari	22	Perodeau	22	Nakayama	22	Heckman	22	O'Reilly	22	146						
	Macchi	21	Gaynor	21	Metranga	21			Souza	21	McManus	21			101						
															0						
		65		63		59		45		65		57		40	394						
5	Eustis	22	O'Sullivan	22	Andruskevich	22	O'Esopo	22	Elaqua	22	Berthlin	22	Echer	22	134						
	Ilyin	23	Conrad	23	Sjostedt	23	Haskell	23	Moretti	23	Hale	22	Duncan	22	138						
	Perkins	23	Lynch	23	Bentley	23	Sullivan	23	Sullivan, C	23	Craig	23			116						
											Henzel	20			20						
		68		61		53		53		55		83		35	408						
Enrollments		391	Enrollments		342	Enrollments		309	Enrollments		272	Enrollments		368	Enrollments		398	Enrollments		227	2,307
Teachers		19	Teachers		18	Teachers		17	Teachers		13	Teachers		18	Teachers		19	Teachers		12	116
Sections		18	Sections		17	Sections		17	Sections		13	Sections		18	Sections		19	Sections		11	113

Grade	Sections
K	17
1	18
2	19
3	19
4	19
5	21
Total	113

Grade Level Guidelines	
Grades K-1	18-22
Grades 2-5	22-24

	= Section exceeds Grade Level Guideline	1	1%
	= Section is below Grade Level Guideline	48	42%

WELLESLEY PUBLIC SCHOOLS
PROJECTED vs ACTUAL ENROLLMENT BY LEVEL
1991-1992 through CURRENT

School Year	ELEMENTARY				MIDDLE SCHOOL				HIGH SCHOOL				DISTRICT TOTAL			
	Proj	Actual	Variance		Proj	Actual	Variance		Proj	Actual	Variance		Proj	Actual	Variance	
1991-1992	1,530	1,553	23	1.50%	630	640	10	1.59%	781	780	19	2.50%	2,921	2,973	52	1.78%
1992-1993	1,643	1,664	21	1.28%	629	630	1	0.16%	782	783	-19	-2.43%	3,054	3,057	3	0.10%
1993-1994	1,710	1,685	-25	-1.46%	684	701	17	2.49%	785	755	-10	-1.31%	3,159	3,141	-18	-0.57%
1994-1995	1,736	1,782	46	2.65%	745	732	-13	-1.74%	765	757	-8	-1.05%	3,246	3,271	25	0.77%
1995-1996	1,829	1,793	-36	-1.97%	817	786	-31	-3.79%	732	750	18	2.46%	3,378	3,329	-49	-1.45%
1996-1997	1,837	1,872	35	1.91%	786	766	-20	-2.54%	825	800	-25	-3.03%	3,448	3,438	-10	-0.29%
1997-1998	1,944	1,879	-65	-3.34%	776	784	8	1.03%	843	853	10	1.19%	3,563	3,516	-47	-1.32%
1998-1999	1,920	1,895	-25	-1.30%	839	801	-38	-4.53%	861	848	-13	-1.51%	3,620	3,544	-76	-2.10%
1999-2000	1,935	1,937	2	0.10%	815	817	2	0.25%	910	931	21	2.31%	3,660	3,685	25	0.68%
2000-2001	1,961	1,984	23	1.17%	857	869	12	1.40%	920	920	0	0.00%	3,738	3,773	35	0.94%
2001-2002	2,039	2,038	-1	-0.05%	871	882	11	1.26%	934	945	11	1.18%	3,844	3,865	21	0.55%
2002-2003	2,043	2,091	48	2.35%	895	907	12	1.34%	1,001	1,018	17	1.70%	3,939	4,016	77	1.95%
2003-2004	2,147	2,163	16	0.75%	912	946	34	3.73%	1,043	1,062	19	1.82%	4,102	4,171	69	1.68%
2004-2005	2,216	2,199	-17	-0.77%	969	980	11	1.14%	1,134	1,133	-1	-0.09%	4,319	4,312	-7	-0.16%
2005-2006	2,264	2,263	-1	-0.04%	992	993	1	0.10%	1,202	1,204	2	0.17%	4,458	4,460	2	0.04%
2006-2007	2,304	2,320	16	0.69%	1,009	994	-15	-1.49%	1,218	1,218	0	0.00%	4,531	4,532	1	0.02%
2007-2008	2,341	2,406	65	2.78%	1,052	1,056	4	0.38%	1,235	1,216	-19	-1.54%	4,628	4,678	50	1.08%
2008-2009	2,429	2,481	52	2.14%	1,066	1,060	-6	-0.56%	1,279	1,258	-21	-1.64%	4,774	4,799	25	0.52%
2009-2010	2,461	2,421	-40	-2.42%	1,130	1,133	3	0.27%	1,236	1,224	-12	-0.97%	4,847	4,778	-69	-1.42%
2010-2011	2,405	2,376	-29	-1.21%	1,122	1,138	16	1.43%	1,289	1,295	6	0.47%	4,816	4,809	-7	-0.15%
2011-2012	2,292	2,355	63	2.75%	1,183	1,176	-7	-0.59%	1,343	1,355	12	0.89%	4,818	4,886	68	1.41%
2012-2013	2,330	2,309	-21	-0.90%	1,176	1,165	-11	-0.94%	1,372	1,383	11	0.80%	4,878	4,857	-21	-0.43%
2013-2014	2,281	2,341	60	2.63%	1,175	1,164	-11	-0.94%	1,434	1,435	1	0.07%	4,890	4,940	50	1.02%
2014-2015	2,336	2,305	-31	-1.33%	1,169	1,178	9	0.77%	1,457	1,466	29	1.99%	4,962	4,969	7	0.14%
2015-2016	2,301	2,307	6	0.26%	1,158	1,153	-5	-0.43%	1,512	1,515	3	0.20%	4,971	4,975	4	0.08%

**Wellesley Public Schools
Wellesley, Massachusetts**

**Enrollment Report
5 Year Average**

**District Projection
as of October 1, 2015**

School Year	5 year ratio	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Grades										
		Actual					Projected			
Grade K		354	353	352	363	337	324	309	304	249
Grade 1		359	381	365	386	394	365	356	338	334
Grade 2		419	362	389	384	399	410	373	363	346
Grade 3		411	438	365	399	393	406	421	382	372
Grade 4		406	413	433	376	408	394	421	382	372
Grade 5		427	408	405	433	374	408	391	407	421
Grade 6	0.96	397	410	381	390	423	363	392	376	391
Grade 7	0.97	380	382	411	371	383	416	350	379	363
Grade 8	0.99	361	384	373	403	372	374	412	347	375
Grade 9	0.99	369	346	383	360	413	384	372	410	345
Grade 10	0.99	295	374	342	381	358	398	381	368	406
Grade 11	0.99	342	297	360	336	383	354	393	376	359
Grade 12	0.99	289	338	298	358	332	379	352	391	374
Total		4,809	4,886	4,857	4,940	4,969	4,975	4,923	4,823	4,708
Grade K - Grade 5		2,376	2,355	2,309	2,341	2,305	2,307	2,271	2,176	2,094
Grade 6 - Grade 8		1,138	1,176	1,165	1,164	1,178	1,153	1,155	1,102	1,130
Grade 9 - Grade 12		1,295	1,355	1,383	1,435	1,486	1,515	1,497	1,545	1,484

School by School Enrollments
Actual FY16 ^(A)
FY17 through FY20 Projections

Bates						Actual				
	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Prog Ratio</u>
K	59	62	56	62	49	61	51	50	36	1.09
1	58	59	66	64	69	57	67	56	55	1.10
2	78	59	62	68	69	69	59	70	59	1.04
3	68	80	60	64	65	71	70	60	70	1.01
4	75	64	79	64	68	65	72	70	60	1.01
5	68	72	64	73	64	68	64	70	69	0.98
OTAL	406	396	387	395	384	391	383	377	350	


School by School Enrollments
Actual FY16 ^(A)
FY17 through FY20 Projections

Fiske	Actual						FY17	FY18	FY19	Prog Ratio
	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>				
K	61	56	57	42	55	41	51	39	29	0.96
1	52	59	52	64	53	57	44	54	42	1.07
2	68	51	57	56	63	57	58	45	56	1.02
3	62	68	49	58	60	63	58	59	45	1.01
4	60	62	63	51	59	63	64	58	59	1.01
5	70	61	57	63	55	61	64	64	59	1.01
TOTAL	373	357	335	334	345	342	338	319	289	

School by School Enrollments
Actual FY16 ^(A)
FY17 through FY20 Projections

Hardy	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	Actual <u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Prog Ratio</u>
K	47	47	57	45	40	49	32	41	33	0.97
1	48	53	53	52	54	41	53	35	45	1.08
2	51	48	48	54	55	52	41	52	34	0.99
3	59	57	49	50	60	55	55	43	56	1.06
4	45	62	57	46	53	59	56	56	43	1.01
5	46	44	64	59	44	53	59	56	56	1.00
TOTAL	296	311	328	306	306	309	295	282	267	

School by School Enrollments
Actual FY16 ^(A)
FY17 through FY20 Projections

Hunnewell						Actual				
	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Prog Ratio</u>
K	45	37	42	44	42	41	27	33	34	1.23
1	48	51	38	44	45	42	49	32	39	1.20
2	47	50	54	44	46	46	40	47	31	0.95
3	60	49	52	55	46	45	47	41	48	1.03
4	48	62	51	58	51	45	46	48	42	1.02
5	59	53	61	54	57	53	45	46	48	1.00
 TOTAL	307	302	298	299	287	272	254	247	242	

School by School Enrollments
Actual FY16 ^(A)
FY17 through FY20 Projections

Schofield	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Prog Ratio</u>
K	48	60	54	63	59	53	55	56	50	1.09
1	54	50	62	63	63	62	56	58	59	1.06
2	66	52	56	65	59	68	64	58	60	1.03
3	51	66	55	56	67	65	71	66	60	1.04
4	69	48	63	56	52	65	62	68	64	0.96
5	71	67	51	62	50	55	64	62	67	0.99
TOTAL	359	343	341	365	350	368	372	367	359	

School by School Enrollments
Actual FY16 ^(A)
FY17 through FY20 Projections

Sprague	Actual						FY17	FY18	FY19	Prog Ratio
	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>				
K	62	49	57	62	56	58	58	56	46	1.16
1	65	73	54	61	65	61	63	63	61	1.09
2	67	65	74	55	72	70	64	66	66	1.05
3	72	72	65	78	52	69	71	65	67	1.01
4	68	74	72	68	86	57	72	74	68	1.05
5	69	69	72	75	69	83	57	72	74	1.00
TOTAL	403	402	394	399	400	398	385	397	383	

School by School Enrollments
Actual FY16 ^(A)
FY17 through FY20 Projections

Upham	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	Actual <u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>Prog Ratio</u>
K	32	42	29	45	36	21	35	29	21	1.09
1	34	36	40	38	45	45	24	39	33	1.13
2	42	37	38	42	35	48	47	25	41	1.04
3	39	46	35	38	43	38	49	48	25	1.03
4	41	41	48	33	39	40	38	49	48	1.00
5	44	42	36	47	35	35	39	37	48	0.97
TOTAL	232	244	226	243	233	227	232	228	217	

K-5 Total	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	Actual <u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>
4 yr olds	316	350	332	301	304	287	282	230	202
K	354	353	352	363	337	324	309	304	249
1	359	381	365	386	394	365	356	338	334
2	419	362	389	384	399	410	373	363	346
3	411	438	365	399	393	406	421	382	372
4	406	413	433	376	408	394	410	424	385
5	427	408	405	433	374	408	391	407	421
TOTAL	2,376	2,355	2,309	2,341	2,305	2,307	2,259	2,218	2,107

WELLESLEY PUBLIC SCHOOLS

YEAR OVER YEAR CHANGE

ENROLLMENT BY LEVEL
1991-1992 through CURRENT

School Year	ELEMENTARY		MIDDLE SCHOOL		HIGH SCHOOL		DISTRICT TOTAL		
	Actual	Yr Over Yr	Actual	Yr Over Yr	Actual	Yr Over Yr	Actual	Yr Over Yr	% Change
1991-1992	1,553		640		780		2,973		
1992-1993	1,664	111	630	-10	763	-17	3,057	84	2.8%
1993-1994	1,685	21	701	71	755	-8	3,141	84	2.7%
1994-1995	1,782	97	732	31	757	2	3,271	130	4.1%
1995-1996	1,793	11	786	54	750	-7	3,329	58	1.8%
1996-1997	1,872	79	766	-20	800	50	3,438	109	3.3%
1997-1998	1,879	7	784	18	853	53	3,516	78	2.3%
1998-1999	1,895	16	801	17	848	-5	3,544	28	0.8%
1999-2000	1,937	42	817	16	931	83	3,685	141	4.0%
2000-2001	1,984	47	869	52	920	-11	3,773	88	2.4%
2001-2002	2,038	54	882	13	945	25	3,865	92	2.4%
2002-2003	2,091	53	907	25	1,018	73	4,016	151	3.9%
2003-2004	2,163	72	946	39	1,062	44	4,171	155	3.9%
2004-2005	2,199	36	980	34	1,133	71	4,312	141	3.4%
2005-2006	2,263	64	993	13	1,204	71	4,460	148	3.4%
2006-2007	2,320	57	994	1	1,218	14	4,532	72	1.6%
2007-2008	2,406	86	1,056	62	1,216	-2	4,678	146	3.2%
2008-2009	2,481	75	1,060	4	1,258	42	4,799	121	2.6%
2009-2010	2,421	-60	1,133	73	1,224	-34	4,778	-21	-0.4%
2010-2011	2,376	-45	1,138	5	1,295	71	4,809	31	0.6%
2011-2012	2,355	-21	1,176	38	1,355	60	4,886	77	1.6%
2012-2013	2,309	-46	1,165	-11	1,383	28	4,857	-29	-0.6%
2013-2014	2,341	32	1,164	-1	1,435	52	4,940	83	1.7%
2014-2015	2,305	-36	1,178	14	1,486	51	4,969	29	0.6%
2015-2016	2,307	2	1,163	-25	1,515	29	4,975	6	0.1%

Special Education

Background

Special Education is a federally mandated program for students with disabilities and is regulated through the Individuals with Disability Education Act, a federal law. Eligible students, ages 3 – 22, receive special education services that meet the legal standards of FAPE (Free Appropriate Public Education) and LRE (educating students in the Least Restrictive Environment). Each student in special education has an Individualized Educational Program (IEP) that identifies the type of services and specially designed instruction the student individually requires in order to make progress within the general education curriculum. IEPs are developed through a Team process and become legally binding contracts between the school district and the family.

The majority of Wellesley's students requiring special education programs receive their services within their neighborhood schools. Some students, due to the nature and severity of their disability, cannot have their educational needs met within the neighborhood school. These students may attend one of the Wellesley Public Schools' in-district specialized programs or a State-approved special education program outside of Wellesley. Additionally, some students require highly specialized support through personnel and/or materials and equipment in order to access their education. These students have additional costs associated with them that can be captured and reported in the budget as student-specific high costs.

FY17 Special Education Budget Development

As we entered into the FY17 budget development process in the fall of 2015, current fiscal year placements were analyzed as to the effect on the Special Education budget for next fiscal year. The total number of students in placements increased in FY16 from 52 to 53 after the budget was voted at Annual Town Meeting, while the number of settlements with families remained at 11 (see Table 1 on the following pages). Currently the FY17 tuitions are projected at \$6,496,550 a \$12,000 increase over FY16 (see Table 2).

In FY16 the Circuit Breaker reimbursement from the State is \$2,909,944 – an increase over the budgeted amount of \$2,619,319. In FY17, based on higher out of district placement costs in FY16, Circuit Breaker is projected to increase to \$2,988,362.

Special Education Budget

The FY17 budget continues to represent special education costs in two large categories, *in-district* and *out-of-district*, with each of these having sub-categories.

In-District Special Education Costs

In-district special education costs include:

- Salaries of *most* special educators
- Salaries of special education staff of in-district specialized programs
- General expenses
- Specialized, student-specific costs
- In-district transportation

The summary below reflects these costs with a comparison to FY16.

	FY16	FY17
Salaries of most special education staff	\$8,969,212	\$9,872,124
Salaries – in-district programs*	\$ 4,769,127	\$4,596,585
General expenses	\$134,169	\$142,069
Student-specific costs	\$615,397	\$632,135
In-district transportation**	\$366,347	\$436,333

* Includes personnel assigned to specific students

**Includes salaries, vehicle costs, vendors

FY17 Request: Middle School Therapeutic Intervention Specialist

In the past two years, the Wellesley Middle School has seen an increase in the number of students in need of emotional, behavioral and mental health support. These students frequently exhibit school avoidance and/or refusal, which results in the inability to access the school environment and/or curriculum. Currently, guidance counselors, special educators and school administrators work on these cases that require “full-time” support in scheduling, teaching, tracking, communicating and managing needs. Some of these students are often being assessed and are not currently enrolled in Special Education programs. Others already have an IEP, but

require an extensive amount of additional services. Regardless, all students are being supported through multiple school resources at varying levels and from multiple departments.

In a conscience effort to manage these student cases and minimize the potential for a referral to an outside agency or placement, a trained special educator is needed as a single point of contact. Responsibilities can include, but are not limited to, the delivery of curriculum, the creation of intervention support plans, communications between school and families, management of daily schedules, and working closely with outside agencies. Student plans should be thoughtfully considered and developed through a trained educator skilled in special education, teaching, social/emotional development, and family support. Our goal is to create a position that manages a student's access to our school's curriculum while understanding the potential emotional and behavioral challenges that might prevent it.

FY17 Budget Request: High School Self-Contained Therapeutic Program

Wellesley High School's Special Education Department has identified a need to establish a new school-based therapeutic program to support students who are experiencing significant social/emotional disabilities. The program will service students who have yet to psychologically stabilize in order to re-enter mainstream instruction. By creating a self-contained, school-based program, students will remain connected to their most familiar school environment while simultaneously receiving intensive, therapeutic support.

The impetus to develop this specialized program resulted when the only special education therapeutic program, Gateways, became over-enrolled with an influx of clinically challenging students. Gateways has reached capacity at 32 students. Presently, a cluster of students require a day treatment model that provides primarily emotional support as well as academic support. This small, yet clinically complex student segment, cannot be serviced by the Gateways program because this student segment requires a different program.

The new program will provide students with the following services:

- An intensive counseling service throughout the school day provided by the new counselor
- English and Math instruction for credit delivered in a small setting
- 45-day evaluations conducted within this program, making it possible to avoid sending students outside the school
- The ability for students to return from out of district placements to the High School and rejoin their peers until graduation

In Gateways there are presently five students who fit the profile and criteria for entry into this program. The students are at high risk and each requires the increased level of support to help them stay in school and access the curriculum. The five potential students are experiencing a

combination of school refusal issues, post-hospitalization complications and significant anxiety and depression issues. This program will help the staff at WHS continue to maintain our students at WHS. The transfer to this new program will also give flexibility for Gateways to accept new students who better fit their educational and mental health model

Out-of-District Special Education Costs

This budget category includes tuition and out-of-district transportation costs. Students who are placed by the school district in out-of-district programs/schools receive their IEP services in collaborative programs or private special education schools that are DESE approved. Tuition rates for these programs and schools are set by the state. Through a contractual agreement with the school district, these programs and schools provide the students' IEP services and work closely and collaboratively with the school district.

Determining the budget needs for funding these tuitions is based upon several factors. The following factors are ones that can be reasonably predicted and form the basis for the tuition budget:

1. Students currently in out-of-district placements who are likely to stay in the current placement.
2. Students currently in out-of-district placements who may graduate or will turn age 22.
3. Students at-risk for an out-of-district placement due to an increased level of need.
4. Students who may return from an out-of-district placement to an in-district program.
5. Students who are placed out of district due to legal settlement agreements.

Although the budget is carefully developed, unpredictable factors can alter the tuition portion of the budget quickly and sometimes significantly. These factors may include:

1. Students with disabilities who require an emergency placement due to safety or disciplinary concerns/issues.
2. Students who move into Wellesley and are already in out-of-district placements.
3. Students who have a significant unexpected change in their level of need.
4. Unidentified student turning 3 years of age
5. Student who are homeless (transportation only)

Currently, the Wellesley Public Schools has 53 students placed by the school district in out-of-district placements. Our projected number of students placed by the school district for FY17 is 59. This projected number includes potential placements.

In addition to students placed out-of-district through the Team process and by the Wellesley Public Schools, there are students for whom tuition is assumed through Settlement Agreements. These Agreements are the result of legal disputes that cannot be resolved through the typical Team process. With the consultation of our special education attorney, each case is assessed to

determine if the district has a high likelihood of having a Hearing Officer rule in favor of the district through a Bureau of Special Education Appeals (BSEA) Hearing process. Along with many student-related factors, this internal case assessment takes into account the financial risk should the district move forward to a BSEA Hearing. The legal costs of a Hearing can reach up to \$30,000 per case. Settlement Agreements are developed when the potential costs of a Hearing, the merits of the case, and the projected Hearing Decision outcome create a financial risk that exceeds the cost of the student's tuition. Currently the district has 11 students for whom we pay tuition due to Settlement Agreements. It is anticipated that in FY17 there will be 8 students with Settlement Agreements.

FY15 – FY17 Comparison of Out-of-District Placements

Table 1

	FY15	FY16 Budget	FY16 Actual	FY17 Budget
District Placements	52	56	53	59
Settlement Agreements	11	11	11	8
Total	66	66	64	67

Tuition rates vary based on the type of placement (Collaborative, Other Public, Private Day, Residential) and the level of services associated with the students' needs in order for the provision of FAPE. Tuition rates currently range from \$35,952 (private day) to \$396,059 (private residential).

The following table reflects total tuitions for FY16 and FY17 projected.

FY15 – FY16 Comparison of Out-of-District Placements

Table 2

Placement Type	FY16 Budget	FY17 Budget
Collaboratives	818,107	609,214
Other Public	38,755	\$112,981
Private Schools (day and residential)	4,657,734	4,704,533
Out of State	970,256	1,013,719
Total Cost to the District	6,484,852	6,440,447
Offset-Circuit Breaker Reimbursement	-2,619,319	-2,988,362
Net Cost to the District	3,865,533	3,452,085

Note: Circuit Breaker reimbursement from the State is budgeted at 72% for FY17 and funding will increase by approximately \$400,000 based on the FY16 placements. CB reimbursement was budgeted at 70% in FY15 and in FY16; the actual reimbursement rate was 72% and 73% respectively. Historical information on Circuit Breaker funding from the State is presented on the following page and in the Revolving Account section of the budget book.

Transportation

Transportation is provided to students in out-of-district placements, for students who are placed within in-district programs outside their neighborhood schools, and for students who require specialized transportation due to the nature of their disability. Transportation may be provided through district-owned vans or through contracted transportation companies. As with tuition costs, projected transportation costs are based upon reasonable predictions of destinations and need for specialized vehicles and/or equipment. In addition, costs may include the requirement of a van monitor or health provider.

Summary

The following budget pages contain the total Special Education budget for FY17 as developed in December 2015, as well as historical spending on Special Education. This budget model provides the in-district costs for personal services (staff salaries) and associated program expenses. This in-district information is followed by the out-of-district costs for special education tuition placements and the transportation costs for those placements.

FY17 SPECIAL EDUCATION

Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
337							
SPECIAL EDUCATION							
1 PERSONAL SERVICES							
ADDITIONAL DAYS TEAM CHAIRS	\$0	\$0	\$8,402	0.00	\$8,402	0.00	\$0
ADJMTNT COUNSELOR/SOCIAL WORKER	\$0	\$0	\$96,415	1.00	\$101,180	1.00	\$4,765
AFTER SCHOOL SPED COORD	\$0	\$0	\$2,200	0.00	\$2,200	0.00	\$0
COUNSELOR/PSYCHOLOGIST	\$1,253,517	\$1,218,206	\$1,177,012	13.10	\$1,296,426	13.90	\$119,414
DIRECTOR/DEPARTMENT HEAD	\$326,427	\$306,879	\$336,597	2.80	\$343,922	2.80	\$7,325
DISTRICT SPED SUPPORT STAFF SUBS	\$113,835	\$154,991	\$5,750	0.00	\$5,750	0.00	\$0
DISTRICT SPED WORKSHOPS	\$0	\$0	\$35,040	0.00	\$35,040	0.00	\$0
ELEM COUNSELOR/PSYCHOLOGIST	\$0	\$0	\$0	0.00	\$0	0.00	\$0
ELEM DIRECTOR/DEPT HEAD	\$104,069	\$107,392	\$113,245	1.00	\$116,415	1.00	\$3,170
ELEM SPECIAL ED SECRETARY	\$24,698	\$44,157	\$46,465	1.00	\$47,793	1.00	\$1,328
INSTRUCTIONAL ASSISTANT	\$1,041,726	\$954,486	\$859,814	36.00	\$1,280,996	48.00	\$421,182
OFFSET-CIRCUIT BREAKER	\$0	\$0	\$0	0.00	\$0	0.00	\$0
OFFSET-TUITION REVENUES	-\$45,000	-\$45,000	-\$45,000	0.00	-\$45,000	0.00	\$0
OTHER TEMPORARY HELP	\$0	\$0	\$0	0.00	\$7,300	0.00	\$7,300
OTHER TEMPORARY STAFF	\$3,426	\$201,496	\$223,449	0.00	\$223,449	0.00	\$0
PARAPROFESSIONAL	\$160,357	\$361,286	\$101,888	4.00	\$7,462	0.00	-\$94,426
PARAPROFESSIONAL (NEW)	\$0	\$0	\$0	0.00	\$35,681	1.00	\$35,681
PRESCHOOL TUITION OFFSET	-\$225,000	-\$225,000	-\$255,000	0.00	-\$255,000	0.00	\$0
SECRETARY	\$127,463	\$135,819	\$127,644	2.83	\$91,437	2.00	-\$36,207
SOCIAL WORKER	\$0	\$0	\$34,105	0.50	\$35,791	0.50	\$1,686
SOCIAL WORKER (NEW)	\$0	\$0	\$0	0.00	\$34,359	0.50	\$34,359
SUBSTITUTE SECRETARY/CLERK	\$3,495	\$4,437	\$0	0.00	\$0	0.00	\$0
SUBSTITUTE SUPPORT STAFF	\$6,364	\$4,498	\$0	0.00	\$0	0.00	\$0
SUBSTITUTE SUPPORT STAFF	\$3,301	\$620	\$0	0.00	\$0	0.00	\$0
SUBSTITUTE TEACHERS LONG TERM	\$60	\$0	\$0	0.00	\$0	0.00	\$0
SUBSTITUTE TEACHERS SHORT TERM	\$32,988	\$32,845	\$15,000	0.00	\$15,000	0.00	\$0
TEACHER	\$3,270,431	\$3,278,816	\$3,801,272	44.70	\$3,822,212	44.20	\$20,940
TEACHER (NEW PRIMARY SKILLS)	\$0	\$0	\$0	0.00	\$0	0.00	\$0
TEACHING ASSISTANT (NEW)	\$0	\$0	\$0	0.00	\$202,400	8.80	\$202,400
TEAM CHAIR (GRANT FUNDED)	\$0	\$0	\$0	0.00	\$0	0.00	\$0
TEAM CHAIR ELEMENTARY	\$0	\$90,777	\$100,983	0.00	\$201,966	2.00	\$100,983

FY17 SPECIAL EDUCATION							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
TEAM CHAIR ELEMENTARY (NEW)	\$0	-\$8,402	\$0	0.00	\$0	0.00	\$0
THERAPIST	\$1,609,030	\$1,829,844	\$2,115,721	22.90	\$2,155,960	23.00	\$40,239
TUTOR	\$4,008	\$4,870	\$0	0.00	\$0	0.00	\$0
TUTORING STIPEND	\$275,102	\$0	\$0	0.00	\$0	0.00	\$0
WORKSHOPS	\$26,265	\$27,093	\$0	0.00	\$0	0.00	\$0
TEAM CHAIR	\$0	\$0	\$68,210	1.00	\$100,983	1.00	\$32,773
1 PERSONAL SERVICES Total	\$8,116,562	\$8,480,109	\$8,969,212	130.83	\$9,872,124	150.70	\$902,912
2 EXPENSES							
COMPUTER SUPPLIES	\$1,985	\$1,820	\$3,242	0.00	\$3,242	0.00	\$0
CONF/MTGS ADMINISTRATORS	\$2,925	\$1,673	\$2,488	0.00	\$2,488	0.00	\$0
CONF/MTGS PROFESSIONAL	\$4,790	\$3,171	\$13,999	0.00	\$13,999	0.00	\$0
COPIER SUPPLIES	\$239	\$200	\$521	0.00	\$521	0.00	\$0
COUNSELING SERVICES	\$0	\$381	\$0	0.00	\$0	0.00	\$0
EQUIPMENT MAINTENANCE	\$633	\$799	\$400	0.00	\$400	0.00	\$0
INSTRUCTIONAL EQUIPMENT	\$0	\$0	\$0	0.00	\$5,900	0.00	\$5,900
INSTRUCTIONAL MATERIALS	\$45,946	\$50,349	\$44,794	0.00	\$46,794	0.00	\$2,000
INSTRUCTIONAL SOFTWARE	\$0	\$622	\$180	0.00	\$180	0.00	\$0
OFFICE SUPPLIES	\$1,727	\$1,444	\$1,769	0.00	\$1,769	0.00	\$0
OFFSET-CIRCUIT BREAKER	\$0	-\$3,000	\$0	0.00	\$0	0.00	\$0
OTHER GENERAL SUPPLIES	\$598	\$3,379	\$3,146	0.00	\$3,146	0.00	\$0
OTHER PROFESSIONAL SERVICES	\$12,834	\$0	\$0	0.00	\$0	0.00	\$0
POSTAGE	\$1,599	\$1,841	\$1,650	0.00	\$1,650	0.00	\$0
PUPIL TUTORING SERVICES	\$8,443	\$7,176	\$8,709	0.00	\$8,709	0.00	\$0
SOFTWARE LICENSES	\$0	\$11,734	\$11,629	0.00	\$11,629	0.00	\$0
SPECIAL EDUCATION EVALUATIONS	\$14,670	\$18,122	\$23,404	0.00	\$23,404	0.00	\$0
TEXTBOOKS AND RELATED SOFTWARE	\$2,082	\$1,476	\$8,649	0.00	\$8,649	0.00	\$0
TRANSLATION/INTERPRETING SERV	\$0	\$9,056	\$8,568	0.00	\$8,568	0.00	\$0
TRAVEL /MILEAGE	\$69	\$22	\$0	0.00	\$0	0.00	\$0
TRAVEL/MILEAGE	\$106	\$0	\$0	0.00	\$0	0.00	\$0
WORKBOOKS	\$38	\$423	\$775	0.00	\$775	0.00	\$0
DUES OTHER	\$150	\$0	\$247	0.00	\$247	0.00	\$0
2 EXPENSES Total	\$98,832	\$110,688	\$134,169	0.00	\$142,069	0.00	\$7,900
SPECIAL EDUCATION Total	\$8,215,395	\$8,590,797	\$9,103,382	130.83	\$10,014,193	150.70	\$910,812
337 Total	\$8,215,395	\$8,590,797	\$9,103,382	130.83	\$10,014,193	150.70	\$910,812

FY17 SPECIAL EDUCATION							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
338							
SPECIALIZED PROGRAMS							
1 PERSONAL SERVICES							
ADJMNT COUNSELOR/SOCIAL WORKER	\$0	\$0	\$90,770	1.00	\$70,070	1.00	-\$20,700
CLERICAL	\$13,977	\$25,106	\$0	0.00	\$0	0.00	\$0
COUNSELOR/PSYCHOLOGIST	\$0	\$0	\$53,626	0.50	\$54,025	0.50	\$399
ELEM INCLUSION PARAPROFESSIONAL	\$0	\$0	\$0	0.00	\$0	0.00	\$0
INSTRUCTIONAL ASSISTANT	\$1,013,284	\$1,116,151	\$1,339,499	49.50	\$1,810,780	67.00	\$471,281
INSTRUCTIONAL ASSISTANT PRGM	\$5,631	\$0	\$0	0.00	\$0	0.00	\$0
OFFSET-CIRCUIT BREAKER	\$0	-\$187,636	\$0	0.00	\$0	0.00	\$0
OFFSET-TUITION REVENUES	-\$45,000	\$0	\$0	0.00	-\$90,000	0.00	-\$90,000
OTHER TEMP	\$0	\$14,614	\$0	0.00	\$0	0.00	\$0
OTHER TEMPORARY STAFF	\$42,739	\$81,321	\$13,290	0.00	\$13,290	0.00	\$0
OUT OF DISTRICT COORDINATOR	\$114,144	\$118,085	\$121,823	1.00	\$114,927	1.00	-\$6,896
PARAPROFESSIONAL	\$869,442	\$814,313	\$894,566	26.17	\$144,643	5.00	-\$749,923
PARAPROFESSIONAL PROGRAM	\$6,517	\$0	\$0	0.00	\$0	0.00	\$0
SUBSTITUTE SUPPORT STAFF	\$0	\$0	\$0	0.00	\$0	0.00	\$0
TEACHER	\$1,528,536	\$1,531,788	\$1,687,259	20.80	\$1,738,037	20.80	\$50,778
TEACHER (ENGLISH TEACHER)	\$0	\$0	\$0	0.00	\$13,743	0.20	\$13,743
TEACHER (MATH TEACHER)	\$0	\$0	\$0	0.00	\$13,743	0.20	\$13,743
TEACHER (THERAPEUTIC INTERVENTIONIST)	\$0	\$0	\$0	0.00	\$68,717	1.00	\$68,717
TEACHER (THERAPEUTIC PROGRAM)	\$0	\$0	\$0	0.00	\$68,717	1.00	\$68,717
THERAPIST	\$907,460	\$863,663	\$568,294	5.80	\$575,893	7.80	\$7,599
WORKSHOPS	\$0	\$0	\$0	0.00	\$0	0.00	\$0
1 PERSONAL SERVICES Total	\$4,456,729	\$4,377,406	\$4,769,127	104.77	\$4,596,585	105.50	-\$172,542
2 EXPENSES							
EQUIPMENT MAINTENANCE	\$3,305	\$303	\$6,490	0.00	\$6,490	0.00	\$0
INSTRUCTIONAL EQUIPMENT	\$64,485	\$61,676	\$62,885	0.00	\$79,623	0.00	\$16,738
INSTRUCTIONAL MATERIALS	\$16,323	\$9,438	\$16,546	0.00	\$16,546	0.00	\$0
OTHER PROFESSIONAL SERVICES	\$402,406	\$319,579	\$526,776	0.00	\$526,776	0.00	\$0
OUT OF DISTRICT COORD TRAVEL	\$0	\$2,784	\$2,700	0.00	\$2,700	0.00	\$0
2 EXPENSES Total	\$486,519	\$393,780	\$615,397	0.00	\$632,135	0.00	\$16,738
SPECIALIZED PROGRAMS Total	\$4,943,248	\$4,771,186	\$5,384,524	104.77	\$5,228,720	105.50	-\$155,804
338 Total	\$4,943,248	\$4,771,186	\$5,384,524	104.77	\$5,228,720	105.50	-\$155,804

FY17 SPECIAL EDUCATION							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
339							
TUITION-MASS SCHOOL							
2 EXPENSES							
TUITION-NON MEMBER COLLABORATIVES	\$734,398	\$812,655	\$748,841	0.00	\$328,119	0.00	-\$420,722
2 EXPENSES Total	\$734,398	\$812,655	\$748,841	0.00	\$328,119	0.00	-\$420,722
TUITION-MASS SCHOOL Total	\$734,398	\$812,655	\$748,841	0.00	\$328,119	0.00	-\$420,722
TUITION-OUT OF DISTRICT							
2 EXPENSES							
OFFSET-CIRCUIT BREAKER	-\$2,321,779	-\$2,565,142	-\$2,619,319	0.00	-\$2,988,362	0.00	-\$369,043
OTHER PROFESSIONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
TUITION COLLABORATIVES	\$0	\$90,308	\$69,266	0.00	\$281,095	0.00	\$211,829
TUITION MASSACHUSETTS SCHOOLS	\$0	\$61,361	\$38,755	0.00	\$112,981	0.00	\$74,226
TUITION OUT OF STATE	\$816,366	\$918,042	\$970,256	0.00	\$1,013,719	0.00	\$43,463
TUITION PRIVATE RESIDENTIAL	\$0	\$2,100,301	\$1,753,431	0.00	\$2,543,076	0.00	\$789,645
TUITION PRIVATE SCHOOLS	\$4,302,835	\$2,944,633	\$2,904,303	0.00	\$2,161,457	0.00	-\$742,846
2 EXPENSES Total	\$2,797,421	\$3,549,503	\$3,116,692	0.00	\$3,123,966	0.00	\$7,274
TUITION-OUT OF DISTRICT Total	\$2,797,421	\$3,549,503	\$3,116,692	0.00	\$3,123,966	0.00	\$7,274
339 Total	\$3,531,819	\$4,362,158	\$3,865,533	0.00	\$3,452,085	0.00	-\$413,448
381							
TRANSPORTATION IN-DISTRICT							
1 PERSONAL SERVICES							
DRIVER	\$184,101	\$198,282	\$188,700	5.44	\$215,843	5.86	\$27,143
PT TRANSPORTATION DISPATCHER		\$0	\$9,230	0.25	\$9,303	0.25	\$73
SUPERVISOR	\$27,412	\$32,250	\$32,250	0.43	\$32,250	0.43	\$0
1 PERSONAL SERVICES Total	\$211,513	\$230,533	\$230,180	6.12	\$257,396	6.54	\$27,215
2 EXPENSES							
GASOLINE	\$45,976	\$16,092	\$20,315	0.00	\$14,672	0.00	-\$5,643
OTHER COMMUNICATIONS SERVICES	\$2,915	\$1,942	\$3,680	0.00	\$3,680	0.00	\$0
OTHER VEHICULAR SUPPLIES	\$490	\$1,339	\$1,140	0.00	\$1,140	0.00	\$0
SCHOOL BUS TRANSPORTATION	\$96,875	\$129,368	\$315,815	0.00	\$126,360	0.00	-\$189,455
VEHICLE LEASE/PURCHASE	\$27,180	\$33,308	\$13,300	0.00	\$24,831	0.00	\$11,531
VEHICLE MAINTENANCE	\$2,732	\$2,926	\$3,295	0.00	\$3,363	0.00	\$68

FY17 SPECIAL EDUCATION							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
VEHICULAR PARTS & ACCESSORIES	\$2,561	\$4,072	\$3,295	0.00	\$3,371	0.00	\$76
VEHICULAR TIRES AND TUBES	\$420	\$0	\$1,330	0.00	\$1,520	0.00	\$190
2 EXPENSES Total	\$179,150	\$189,048	\$362,170	0.00	\$178,937	0.00	-\$183,233
TRANSPORTATION IN-DISTRICT Total	\$390,663	\$419,580	\$592,350	6.12	\$436,333	6.54	-\$156,018
TRANSPORTATION OUT OF DISTRICT							
2 EXPENSES							
DUES ADMINISTRATORS	\$200	\$200	\$275	0.00	\$275	0.00	\$0
GASOLINE	\$4,735	\$26,256	\$33,145	0.00	\$23,938	0.00	-\$9,207
MILEAGE REIMBURSEMENT PARENTS	\$0	\$6,420	\$11,092	0.00	\$13,541	0.00	\$2,449
OTHER COMMUNICATIONS SERVICES	\$5,071	\$3,237	\$7,820	0.00	\$7,820	0.00	\$0
OTHER VEHICULAR SUPPLIES	\$800	\$531	\$1,860	0.00	\$1,860	0.00	\$0
TRAINING AND DEVELOPMENT	\$0	\$200	\$1,000	0.00	\$1,000	0.00	\$0
VEHICLE LEASE/PURCHASE	\$36,432	\$32,951	\$21,700	0.00	\$40,514	0.00	\$18,814
VEHICLE MAINTENANCE	\$4,675	\$5,540	\$5,375	0.00	\$5,487	0.00	\$112
VEHICULAR PARTS & ACCESSORIES	\$4,343	\$6,278	\$5,375	0.00	\$5,499	0.00	\$124
VEHICULAR TIRES AND TUBES	\$685	\$0	\$2,170	0.00	\$2,480	0.00	\$310
2 EXPENSES Total	\$56,941	\$81,613	\$89,812	0.00	\$102,414	0.00	\$12,602
TRANSPORTATION OUT OF DISTRICT Total	\$56,941	\$81,613	\$89,812	0.00	\$102,414	0.00	\$12,602
TRANSPORTATION SERVICES							
1 PERSONAL SERVICES							
ATTENDANT	\$9,739	\$11,908	\$0	0.00	\$0	0.00	\$0
1 PERSONAL SERVICES Total	\$9,739	\$11,908	\$0	0.00	\$0	0.00	\$0
TRANSPORTATION SERVICES Total	\$9,739	\$11,908	\$0	0.00	\$0	0.00	\$0
381 Total	\$457,343	\$513,102	\$682,162	6.12	\$538,747	6.54	-\$143,416
382							
TRANSPORTATION OUT OF DISTRICT							
1 PERSONAL SERVICES							
ATTENDANT	\$0	\$0	\$20,995	0.69	\$21,456	0.69	\$461
DRIVER	\$133,314	\$143,584	\$196,402	5.66	\$156,300	4.24	-\$40,102
OFFSET-DRIVER	\$0	-\$16,400	-\$16,400	0.00	-\$16,400	0.00	\$0
PT TRANSPORTATION DISPATCHER	\$0	\$0	\$9,230	0.25	\$9,303	0.25	\$73

FY17 SPECIAL EDUCATION							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
SUPERVISOR	\$26,775	\$31,500	\$31,500	0.42	\$31,500	0.42	\$0
1 PERSONAL SERVICES Total	\$160,089	\$158,684	\$241,727	7.02	\$202,159	5.60	-\$39,568
2 EXPENSES							
OFFSET-CIRCUIT BREAKER CARRYOVER	\$0	-\$368,836	\$0	0.00	\$0	0.00	\$0
SCHOOL BUS TRANSPORTATION	\$533,217	\$571,061	\$370,600	0.00	\$553,770	0.00	\$183,170
2 EXPENSES Total	\$533,217	\$202,225	\$370,600	0.00	\$553,770	0.00	\$183,170
TRANSPORTATION OUT OF DISTRICT Total	\$693,306	\$360,908	\$612,327	7.02	\$755,929	5.60	\$143,602
382 Total	\$693,306	\$360,908	\$612,327	7.02	\$755,929	5.60	\$143,602
Grand Total	\$17,841,111	\$18,598,151	\$19,647,928	248.74	\$19,989,674	268.34	\$341,746

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM

Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
10 PRESCHOOL							
EDUCATIONAL TECHNOLOGY							
1 PERSONAL SERVICES	\$23,568	\$0	\$8,093	0.17	\$35,287	0.42	\$27,194
2 EXPENSES	\$133	\$5	\$265	0.00	\$265	0.00	\$0
EDUCATIONAL TECHNOLOGY Total	\$23,701	\$5	\$8,358	0.17	\$35,552	0.42	\$27,194
ENGLISH LANGUAGE LEARNERS							
2 EXPENSES	\$1,295	\$393	\$2,832	0.00	\$0	0.00	-\$2,832
ENGLISH LANGUAGE LEARNERS Total	\$1,295	\$393	\$2,832	0.00	\$0	0.00	-\$2,832
HEALTH/NURSING SERVICES							
1 PERSONAL SERVICES	\$42,945	\$76,669	\$71,052	1.00	\$93,748	1.00	\$22,696
2 EXPENSES	\$216	\$314	\$1,132	0.00	\$1,132	0.00	\$0
HEALTH/NURSING SERVICES Total	\$43,162	\$76,983	\$72,184	1.00	\$94,880	1.00	\$22,696
NETWORKING/COMPUTER TECHNOLOGY							
2 EXPENSES	\$749	\$4,834	\$1,453	0.00	\$1,453	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY Total	\$749	\$4,834	\$1,453	0.00	\$1,453	0.00	\$0
SPECIAL EDUCATION							
1 PERSONAL SERVICES	\$846,283	\$990,867	\$1,211,764	23.30	\$1,209,016	22.30	-\$2,748
2 EXPENSES	\$17,991	\$12,459	\$20,226	0.00	\$20,226	0.00	\$0
SPECIAL EDUCATION Total	\$864,274	\$1,003,327	\$1,231,990	23.30	\$1,229,242	22.30	-\$2,748
SPECIALIZED PROGRAMS							
1 PERSONAL SERVICES	\$766,772	\$526,898	\$691,538	11.70	\$578,719	9.50	-\$112,819
2 EXPENSES	\$116,891	\$6,494	\$62,883	0.00	\$60,883	0.00	-\$2,000
SPECIALIZED PROGRAMS Total	\$883,663	\$533,392	\$754,421	11.70	\$639,602	9.50	-\$114,819

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
10 PRESCHOOL Total	\$1,816,844	\$1,618,933	\$2,071,238	36.17	\$2,000,730	33.22	-\$70,509
11 BATES SCHOOL							
ART							
1 PERSONAL SERVICES	\$51,180	\$59,205	\$63,947	0.90	\$67,108	0.90	\$3,161
2 EXPENSES	\$3,025	\$4,244	\$3,326	0.00	\$3,326	0.00	\$0
ART Total	\$54,205	\$63,448	\$67,273	0.90	\$70,434	0.90	\$3,161
CURRIC/INSTRUCTION							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$4,090	\$1,508	\$6,163	0.00	\$6,163	0.00	\$0
CURRIC/INSTRUCTION Total	\$4,090	\$1,508	\$6,163	0.00	\$6,163	0.00	\$0
EDUCATIONAL TECHNOLOGY							
1 PERSONAL SERVICES	\$17,638	\$17,486	\$15,900	0.33	\$16,258	0.33	\$358
2 EXPENSES	\$3,336	\$4,116	\$6,035	0.00	\$6,487	0.00	\$452
EDUCATIONAL TECHNOLOGY Total	\$20,973	\$21,603	\$21,935	0.33	\$22,745	0.33	\$810
ENGLISH LANGUAGE LEARNERS							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$2,199	\$1,228	\$1,620	0.00	\$0	0.00	-\$1,620
ENGLISH LANGUAGE LEARNERS Total	\$2,199	\$1,228	\$1,620	0.00	\$0	0.00	-\$1,620
FITNESS/HEALTH							
1 PERSONAL SERVICES	\$58,526	\$127,959	\$54,739	1.00	\$57,444	1.00	\$2,705
2 EXPENSES	\$1,499	\$1,536	\$1,315	0.00	\$1,315	0.00	\$0
FITNESS/HEALTH Total	\$60,025	\$129,496	\$56,054	1.00	\$58,759	1.00	\$2,705
HEALTH/NURSING SERVICES							
1 PERSONAL SERVICES	\$67,965	\$69,553	\$87,099	1.00	\$94,767	1.00	\$7,668
2 EXPENSES	\$389	\$416	\$935	0.00	\$935	0.00	\$0
HEALTH/NURSING SERVICES Total	\$68,353	\$69,969	\$88,034	1.00	\$95,702	1.00	\$7,668

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
LIBRARY/MEDIA							
1 PERSONAL SERVICES	\$71,182	\$79,416	\$86,118	1.60	\$89,644	1.60	\$3,526
2 EXPENSES	\$2,643	\$8,708	\$6,525	0.00	\$7,925	0.00	\$1,400
LIBRARY/MEDIA Total	\$73,825	\$88,124	\$92,643	1.60	\$97,569	1.60	\$4,926
LITERACY							
1 PERSONAL SERVICES	\$116,059	\$123,336	\$138,623	2.10	\$140,233	2.10	\$1,610
2 EXPENSES	\$2,840	\$5,055	\$2,614	0.00	\$2,614	0.00	\$0
LITERACY Total	\$118,898	\$128,391	\$141,237	2.10	\$142,847	2.10	\$1,610
MATHEMATICS							
1 PERSONAL SERVICES	\$16,957	\$41,107	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$11,782	\$5,221	\$7,188	0.00	\$7,188	0.00	\$0
MATHEMATICS Total	\$28,740	\$46,328	\$7,188	0.00	\$7,188	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY							
1 PERSONAL SERVICES			\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$6,579	\$6,842	\$11,416	0.00	\$11,416	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY Total	\$6,579	\$6,842	\$11,416	0.00	\$11,416	0.00	\$0
PERFORMING ARTS							
1 PERSONAL SERVICES	\$29,091	\$141,501	\$82,455	0.90	\$108,049	1.00	\$25,594
2 EXPENSES	\$151	\$905	\$577	0.00	\$577	0.00	\$0
PERFORMING ARTS Total	\$29,242	\$142,407	\$83,032	0.90	\$108,626	1.00	\$25,594
PRINCIPAL							
1 PERSONAL SERVICES	\$188,729	\$181,291	\$186,605	2.43	\$195,684	2.43	\$9,079
2 EXPENSES	\$1,865	\$736	\$3,030	0.00	\$3,030	0.00	\$0
PRINCIPAL Total	\$190,594	\$182,027	\$189,635	2.43	\$198,714	2.43	\$9,079

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
REGULAR EDUCATION							
1 PERSONAL SERVICES	\$1,628,293	\$1,696,603	\$1,785,209	22.41	\$1,802,032	22.00	\$16,823
2 EXPENSES	\$30,273	\$30,884	\$26,785	0.00	\$26,785	0.00	\$0
REGULAR EDUCATION Total	\$1,658,566	\$1,727,487	\$1,811,994	22.41	\$1,828,817	22.00	\$16,823
SCIENCE							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$4,736	\$4,258	\$5,202	0.00	\$5,202	0.00	\$0
SCIENCE Total	\$4,736	\$4,258	\$5,202	0.00	\$5,202	0.00	\$0
SPECIAL EDUCATION							
1 PERSONAL SERVICES	\$502,772	\$480,283	\$601,092	7.70	\$552,875	7.70	-\$48,217
2 EXPENSES	\$6,467	\$6,072	\$6,363	0.00	\$6,363	0.00	\$0
SPECIAL EDUCATION Total	\$509,239	\$486,354	\$607,455	7.70	\$559,238	7.70	-\$48,217
SPECIALIZED PROGRAMS							
1 PERSONAL SERVICES	\$96,190	\$52,080	\$27,339	1.00	\$51,520	2.00	\$24,181
2 EXPENSES	\$2,596	\$16,159	\$5,883	0.00	\$4,683	0.00	-\$1,200
SPECIALIZED PROGRAMS Total	\$98,786	\$68,239	\$33,222	1.00	\$56,203	2.00	\$22,981
11 BATES SCHOOL Total	\$2,929,052	\$3,167,708	\$3,224,103	41.37	\$3,269,623	42.06	\$45,520
12 FISKE SCHOOL							
ART							
1 PERSONAL SERVICES	\$44,246	\$83,076	\$68,932	0.95	\$64,882	0.85	-\$4,050
2 EXPENSES	\$2,341	\$2,681	\$2,851	0.00	\$2,851	0.00	\$0
ART Total	\$46,586	\$85,757	\$71,783	0.95	\$67,733	0.85	-\$4,050
CURRIC/INSTRUCTION							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$5,578	\$2,927	\$5,891	0.00	\$5,891	0.00	\$0
CURRIC/INSTRUCTION Total	\$5,578	\$2,927	\$5,891	0.00	\$5,891	0.00	\$0

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
EDUCATIONAL TECHNOLOGY							
1 PERSONAL SERVICES	\$14,808	\$17,486	\$15,853	0.33	\$16,209	0.33	\$356
2 EXPENSES	\$3,267	\$3,707	\$5,757	0.00	\$6,209	0.00	\$452
EDUCATIONAL TECHNOLOGY Total	\$18,075	\$21,193	\$21,610	0.33	\$22,418	0.33	\$808
ENGLISH LANGUAGE LEARNERS							
1 PERSONAL SERVICES	\$117,608	\$102,905	\$118,923	1.50	\$151,137	1.80	\$32,214
2 EXPENSES	\$15,979	\$6,951	\$17,100	0.00	\$1,800	0.00	-\$15,300
ENGLISH LANGUAGE LEARNERS Total	\$133,587	\$109,856	\$136,023	1.50	\$152,937	1.80	\$16,914
FITNESS/HEALTH							
1 PERSONAL SERVICES	\$88,609	\$93,359	\$100,433	1.00	\$105,396	1.00	\$4,963
2 EXPENSES	\$1,050	\$1,186	\$1,140	0.00	\$1,140	0.00	\$0
FITNESS/HEALTH Total	\$89,659	\$94,544	\$101,573	1.00	\$106,536	1.00	\$4,963
HEALTH/NURSING SERVICES							
1 PERSONAL SERVICES	\$90,823	\$94,908	\$93,562	1.00	\$94,258	1.00	\$696
2 EXPENSES	\$601	\$736	\$935	0.00	\$935	0.00	\$0
HEALTH/NURSING SERVICES Total	\$91,424	\$95,644	\$94,497	1.00	\$95,193	1.00	\$696
LIBRARY/MEDIA							
1 PERSONAL SERVICES	\$99,569	\$101,399	\$103,172	1.60	\$103,258	1.60	\$86
2 EXPENSES	\$2,496	\$7,192	\$6,034	0.00	\$7,225	0.00	\$1,191
LIBRARY/MEDIA Total	\$102,065	\$108,592	\$109,206	1.60	\$110,483	1.60	\$1,277
LITERACY							
1 PERSONAL SERVICES	\$119,932	\$143,743	\$148,213	2.20	\$143,801	2.20	-\$4,412
2 EXPENSES	\$5,890	\$2,580	\$2,518	0.00	\$2,518	0.00	\$0
LITERACY Total	\$125,822	\$146,323	\$150,731	2.20	\$146,319	2.20	-\$4,412

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
MATHEMATICS							
1 PERSONAL SERVICES	\$14,838	\$0	\$50,119	0.50	\$54,025	0.83	\$3,906
2 EXPENSES	\$11,761	\$12,523	\$7,195	0.00	\$7,195	0.00	\$0
MATHEMATICS Total	\$26,599	\$12,523	\$57,314	0.50	\$61,220	0.83	\$3,906
NETWORKING/COMPUTER TECHNOLOGY							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$6,028	\$5,992	\$10,422	0.00	\$10,422	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY Total	\$6,028	\$5,992	\$10,422	0.00	\$10,422	0.00	\$0
PERFORMING ARTS							
1 PERSONAL SERVICES	\$113,804	\$124,436	\$126,070	1.16	\$116,558	1.16	-\$9,512
2 EXPENSES	\$813	\$1,128	\$577	0.00	\$577	0.00	\$0
PERFORMING ARTS Total	\$114,617	\$125,564	\$126,647	1.16	\$117,135	1.16	-\$9,512
PRINCIPAL							
1 PERSONAL SERVICES	\$188,757	\$191,462	\$192,405	2.43	\$177,887	2.43	-\$14,518
2 EXPENSES	\$1,896	\$144	\$1,845	0.00	\$1,845	0.00	\$0
PRINCIPAL Total	\$190,652	\$191,606	\$194,250	2.43	\$179,732	2.43	-\$14,518
REGULAR EDUCATION							
1 PERSONAL SERVICES	\$1,280,577	\$1,361,774	\$1,464,786	21.00	\$1,511,358	22.50	\$46,572
2 EXPENSES	\$21,705	\$30,928	\$31,973	0.00	\$31,973	0.00	\$0
REGULAR EDUCATION Total	\$1,302,281	\$1,392,702	\$1,496,759	21.00	\$1,543,331	22.50	\$46,572
SCIENCE							
1 PERSONAL SERVICES		\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$4,647	\$4,171	\$4,689	0.00	\$4,689	0.00	\$0
SCIENCE Total	\$4,647	\$4,171	\$4,689	0.00	\$4,689	0.00	\$0

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
SPECIAL EDUCATION							
1 PERSONAL SERVICES	\$454,251	\$421,526	\$324,657	5.30	\$304,457	4.30	-\$20,200
2 EXPENSES	\$5,703	\$4,830	\$6,090	0.00	\$6,090	0.00	\$0
SPECIAL EDUCATION Total	\$459,953	\$426,356	\$330,747	5.30	\$310,547	4.30	-\$20,200
SPECIALIZED PROGRAMS							
1 PERSONAL SERVICES	\$73,514	\$221,459	\$174,191	6.50	\$159,350	6.00	-\$14,841
2 EXPENSES	\$12,277	\$10,925	\$20,485	0.00	\$17,485	0.00	-\$3,000
SPECIALIZED PROGRAMS Total	\$85,792	\$232,385	\$194,676	6.50	\$176,835	6.00	-\$17,841
12 FISKE SCHOOL Total	\$2,803,368	\$3,056,134	\$3,106,817	45.47	\$3,111,420	46.00	\$4,603
13 HARDY SCHOOL							
ART							
1 PERSONAL SERVICES	\$55,355	\$43,168	\$48,278	0.80	\$52,279	0.90	\$4,001
2 EXPENSES	\$2,016	\$2,856	\$2,633	0.00	\$2,633	0.00	\$0
ART Total	\$57,371	\$46,024	\$50,911	0.80	\$54,912	0.90	\$4,001
CURRIC/INSTRUCTION							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$6,258	\$2,397	\$5,562	0.00	\$5,562	0.00	\$0
CURRIC/INSTRUCTION Total	\$6,258	\$2,397	\$5,562	0.00	\$5,562	0.00	\$0
EDUCATIONAL TECHNOLOGY							
1 PERSONAL SERVICES	\$16,930	\$17,486	\$15,853	0.33	\$16,209	0.33	\$356
2 EXPENSES	\$2,552	\$5,709	\$5,221	0.00	\$5,673	0.00	\$452
EDUCATIONAL TECHNOLOGY Total	\$19,482	\$23,195	\$21,074	0.33	\$21,882	0.33	\$808
ENGLISH LANGUAGE LEARNERS							
1 PERSONAL SERVICES	\$72,250	\$82,207	\$153,002	2.00	\$99,975	1.50	-\$53,027
2 EXPENSES	\$7,235	\$5,441	\$9,685	0.00	\$2,350	0.00	-\$7,335
ENGLISH LANGUAGE LEARNERS Total	\$79,486	\$87,647	\$162,687	2.00	\$102,325	1.50	-\$60,362

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
FITNESS/HEALTH							
1 PERSONAL SERVICES	\$86,805	\$0	\$93,056	1.00	\$93,748	1.00	\$692
2 EXPENSES	\$610	\$704	\$1,145	0.00	\$1,145	0.00	\$0
FITNESS/HEALTH Total	\$87,416	\$704	\$94,201	1.00	\$94,893	1.00	\$692
HEALTH/NURSING SERVICES							
1 PERSONAL SERVICES	\$91,802	\$93,880	\$93,562	1.00	\$94,258	1.00	\$696
2 EXPENSES	\$458	\$795	\$935	0.00	\$935	0.00	\$0
HEALTH/NURSING SERVICES Total	\$92,261	\$94,676	\$94,497	1.00	\$95,193	1.00	\$696
LIBRARY/MEDIA							
1 PERSONAL SERVICES	\$88,014	\$91,555	\$93,107	1.50	\$117,808	2.50	\$24,701
2 EXPENSES	\$3,013	\$6,651	\$5,648	0.00	\$6,750	0.00	\$1,102
LIBRARY/MEDIA Total	\$91,027	\$98,206	\$98,755	1.50	\$124,558	2.50	\$25,803
LITERACY							
1 PERSONAL SERVICES	\$167,556	\$86,900	\$121,175	1.60	\$122,392	1.60	\$1,217
2 EXPENSES	\$5,535	\$5,435	\$2,422	0.00	\$2,422	0.00	\$0
LITERACY Total	\$173,091	\$92,335	\$123,597	1.60	\$124,814	1.60	\$1,217
MATHEMATICS							
1 PERSONAL SERVICES	\$60,940	\$48,625	\$52,309	0.50	\$54,025	0.50	\$1,716
2 EXPENSES	\$11,772	\$5,203	\$7,199	0.00	\$7,199	0.00	\$0
MATHEMATICS Total	\$72,712	\$53,828	\$59,508	0.50	\$61,224	0.50	\$1,716
NETWORKING/COMPUTER TECHNOLOGY							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$3,642	\$5,456	\$9,143	0.00	\$9,143	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY Total	\$3,642	\$5,456	\$9,143	0.00	\$9,143	0.00	\$0

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
PERFORMING ARTS							
1 PERSONAL SERVICES	\$105,661	\$108,431	\$90,091	0.84	\$70,889	0.84	-\$19,202
2 EXPENSES	\$822	\$794	\$577	0.00	\$577	0.00	\$0
PERFORMING ARTS Total	\$106,482	\$109,225	\$90,668	0.84	\$71,466	0.84	-\$19,202
PRINCIPAL							
1 PERSONAL SERVICES	\$187,852	\$190,610	\$192,405	2.43	\$195,684	2.43	\$3,279
2 EXPENSES	\$3,476	\$886	\$2,950	0.00	\$2,950	0.00	\$0
PRINCIPAL Total	\$191,328	\$191,496	\$195,355	2.43	\$198,634	2.43	\$3,279
REGULAR EDUCATION							
1 PERSONAL SERVICES	\$1,359,499	\$1,299,901	\$1,442,014	19.00	\$1,627,488	23.00	\$185,474
2 EXPENSES	\$26,908	\$31,479	\$27,864	0.00	\$27,864	0.00	\$0
REGULAR EDUCATION Total	\$1,386,407	\$1,331,380	\$1,469,878	19.00	\$1,655,352	23.00	\$185,474
SCIENCE							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$4,627	\$4,158	\$4,446	0.00	\$4,446	0.00	\$0
SCIENCE Total	\$4,627	\$4,158	\$4,446	0.00	\$4,446	0.00	\$0
SPECIAL EDUCATION							
1 PERSONAL SERVICES	\$426,630	\$371,136	\$421,729	5.40	\$485,953	6.50	\$64,224
2 EXPENSES	\$3,487	\$4,139	\$5,072	0.00	\$5,072	0.00	\$0
SPECIAL EDUCATION Total	\$430,118	\$375,275	\$426,801	5.40	\$491,025	6.50	\$64,224
SPECIALIZED PROGRAMS							
1 PERSONAL SERVICES	\$48,743	\$25,947	\$27,339	1.00	\$55,554	2.00	\$28,215
2 EXPENSES	\$6,348	\$7,030	\$15,097	0.00	\$14,297	0.00	-\$800
SPECIALIZED PROGRAMS Total	\$55,092	\$32,977	\$42,436	1.00	\$69,851	2.00	\$27,415
13 HARDY SCHOOL Total	\$2,856,799	\$2,548,980	\$2,949,520	37.40	\$3,185,281	44.10	\$235,761

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
14 HUNNEWELL SCHOOL							
ART							
1 PERSONAL SERVICES	\$59,294	\$55,806	\$59,084	0.70	\$45,448	0.70	-\$13,636
2 EXPENSES	\$2,518	\$2,546	\$2,406	0.00	\$2,406	0.00	\$0
ART Total	\$61,811	\$58,352	\$61,490	0.70	\$47,854	0.70	-\$13,636
CURRIC/INSTRUCTION							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$6,959	\$2,551	\$6,000	0.00	\$6,000	0.00	\$0
CURRIC/INSTRUCTION Total	\$6,959	\$2,551	\$6,000	0.00	\$6,000	0.00	\$0
EDUCATIONAL TECHNOLOGY							
1 PERSONAL SERVICES	\$23,323	\$18,444	\$15,853	0.33	\$16,209	0.33	\$356
2 EXPENSES	\$2,881	\$2,952	\$4,983	0.00	\$5,435	0.00	\$452
EDUCATIONAL TECHNOLOGY Total	\$26,204	\$21,396	\$20,836	0.33	\$21,644	0.33	\$808
ENGLISH LANGUAGE LEARNERS							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$2,040	\$1,324	\$3,150	0.00	\$1,350	0.00	-\$1,800
ENGLISH LANGUAGE LEARNERS Total	\$2,040	\$1,324	\$3,150	0.00	\$1,350	0.00	-\$1,800
FITNESS/HEALTH							
1 PERSONAL SERVICES	\$92,802	\$94,392	\$96,526	0.90	\$97,244	0.90	\$718
2 EXPENSES	\$906	\$627	\$1,090	0.00	\$1,090	0.00	\$0
FITNESS/HEALTH Total	\$93,708	\$95,019	\$97,616	0.90	\$98,334	0.90	\$718
HEALTH/NURSING SERVICES							
1 PERSONAL SERVICES	\$84,637	\$108,479	\$84,864	1.00	\$113,516	1.20	\$28,652
2 EXPENSES	\$631	\$611	\$985	0.00	\$985	0.00	\$0
HEALTH/NURSING SERVICES Total	\$85,269	\$109,091	\$85,849	1.00	\$114,501	1.20	\$28,652

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
LIBRARY/MEDIA							
1 PERSONAL SERVICES	\$85,110	\$86,682	\$88,121	1.50	\$88,096	1.50	-\$25
2 EXPENSES	\$606	\$6,348	\$5,342	0.00	\$6,325	0.00	\$983
LIBRARY/MEDIA Total	\$85,715	\$93,029	\$93,463	1.50	\$94,421	1.50	\$958
LITERACY							
1 PERSONAL SERVICES	\$86,454	\$164,646	\$128,154	1.80	\$125,890	1.50	-\$2,264
2 EXPENSES	\$2,425	\$2,559	\$2,518	0.00	\$2,518	0.00	\$0
LITERACY Total	\$88,879	\$167,204	\$130,672	1.80	\$128,408	1.50	-\$2,264
MATHEMATICS							
1 PERSONAL SERVICES	\$14,838	\$84,711	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$10,279	\$10,829	\$7,199	0.00	\$7,199	0.00	\$0
MATHEMATICS Total	\$25,117	\$95,540	\$7,199	0.00	\$7,199	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$3,314	\$4,892	\$8,517	0.00	\$8,517	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY Total	\$3,314	\$4,892	\$8,517	0.00	\$8,517	0.00	\$0
PERFORMING ARTS							
1 PERSONAL SERVICES	\$103,259	\$82,951	\$74,444	0.80	\$74,998	0.80	\$554
2 EXPENSES	\$783	\$1,769	\$677	0.00	\$677	0.00	\$0
PERFORMING ARTS Total	\$104,042	\$84,721	\$75,121	0.80	\$75,675	0.80	\$554
PRINCIPAL							
1 PERSONAL SERVICES	\$169,317	\$176,550	\$186,605	2.43	\$195,684	2.43	\$9,079
2 EXPENSES	\$2,258	\$444	\$1,560	0.00	\$1,560	0.00	\$0
PRINCIPAL Total	\$171,575	\$176,994	\$188,165	2.43	\$197,244	2.43	\$9,079

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
REGULAR EDUCATION							
1 PERSONAL SERVICES	\$1,227,731	\$1,309,993	\$1,326,987	16.00	\$1,187,350	14.00	-\$139,637
2 EXPENSES	\$26,937	\$25,657	\$25,540	0.00	\$25,540	0.00	\$0
REGULAR EDUCATION Total	\$1,254,668	\$1,335,650	\$1,352,527	16.00	\$1,212,890	14.00	-\$139,637
SCIENCE							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$4,288	\$3,746	\$4,055	0.00	\$4,055	0.00	\$0
SCIENCE Total	\$4,288	\$3,746	\$4,055	0.00	\$4,055	0.00	\$0
SPECIAL EDUCATION							
1 PERSONAL SERVICES	\$504,970	\$522,935	\$567,352	8.20	\$593,637	9.20	\$26,285
2 EXPENSES	\$6,895	\$4,220	\$6,723	0.00	\$6,723	0.00	\$0
SPECIAL EDUCATION Total	\$511,865	\$527,156	\$574,075	8.20	\$600,360	9.20	\$26,285
SPECIALIZED PROGRAMS							
1 PERSONAL SERVICES	\$273,596	\$267,859	\$413,832	9.00	\$338,469	11.00	-\$75,363
2 EXPENSES	\$27,583	\$14,953	\$17,042	0.00	\$16,042	0.00	-\$1,000
SPECIALIZED PROGRAMS Total	\$301,180	\$282,812	\$430,874	9.00	\$354,511	11.00	-\$76,363
14 HUNNEWELL SCHOOL Total	\$2,826,634	\$3,059,476	\$3,139,609	42.66	\$2,972,963	43.56	-\$166,646
15 SPRAGUE SCHOOL							
ART							
1 PERSONAL SERVICES	\$103,034	\$104,880	\$107,251	1.00	\$108,049	1.00	\$798
2 EXPENSES	\$3,082	\$3,790	\$3,473	0.00	\$3,473	0.00	\$0
ART Total	\$106,115	\$108,670	\$110,724	1.00	\$111,522	1.00	\$798
CURRIC/INSTRUCTION							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$5,027	\$2,813	\$5,701	0.00	\$5,701	0.00	\$0
CURRIC/INSTRUCTION Total	\$5,027	\$2,813	\$5,701	0.00	\$5,701	0.00	\$0

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
EDUCATIONAL TECHNOLOGY							
1 PERSONAL SERVICES	\$15,283	\$18,016	\$15,900	0.33	\$16,258	0.33	\$358
2 EXPENSES	\$3,199	\$4,740	\$6,002	0.00	\$6,454	0.00	\$452
EDUCATIONAL TECHNOLOGY Total	\$18,483	\$22,756	\$21,902	0.33	\$22,712	0.33	\$810
ENGLISH LANGUAGE LEARNERS							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$3,526	\$1,774	\$3,600	0.00	\$0	0.00	-\$3,600
ENGLISH LANGUAGE LEARNERS Total	\$3,526	\$1,774	\$3,600	0.00	\$0	0.00	-\$3,600
FITNESS/HEALTH							
1 PERSONAL SERVICES	\$103,034	\$104,281	\$128,701	1.20	\$129,659	1.20	\$958
2 EXPENSES	\$931	\$1,024	\$1,210	0.00	\$1,210	0.00	\$0
FITNESS/HEALTH Total	\$103,965	\$105,305	\$129,911	1.20	\$130,869	1.20	\$958
HEALTH/NURSING SERVICES							
1 PERSONAL SERVICES	\$99,130	\$81,360	\$94,067	1.00	\$75,508	0.80	-\$18,559
2 EXPENSES	\$474	\$722	\$985	0.00	\$985	0.00	\$0
HEALTH/NURSING SERVICES Total	\$99,604	\$82,082	\$95,052	1.00	\$76,493	0.80	-\$18,559
LIBRARY/MEDIA							
1 PERSONAL SERVICES	\$91,547	\$94,040	\$96,534	1.60	\$97,439	1.60	\$905
2 EXPENSES	\$3,178	\$6,806	\$6,264	0.00	\$7,575	0.00	\$1,311
LIBRARY/MEDIA Total	\$94,725	\$100,846	\$102,798	1.60	\$105,014	1.60	\$2,216
LITERACY							
1 PERSONAL SERVICES	\$128,439	\$142,205	\$134,931	2.20	\$136,565	2.20	\$1,634
2 EXPENSES	\$3,458	\$4,815	\$2,806	0.00	\$2,806	0.00	\$0
LITERACY Total	\$131,897	\$147,020	\$137,737	2.20	\$139,371	2.20	\$1,634

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
MATHEMATICS							
1 PERSONAL SERVICES	\$14,838	\$0	\$102,525	1.00	\$106,723	1.00	\$4,198
2 EXPENSES	\$14,781	\$11,856	\$7,180	0.00	\$7,180	0.00	\$0
MATHEMATICS Total	\$29,619	\$11,856	\$109,705	1.00	\$113,903	1.00	\$4,198
NETWORKING/COMPUTER TECHNOLOGY							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$7,014	\$6,544	\$11,340	0.00	\$11,340	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY Total	\$7,014	\$6,544	\$11,340	0.00	\$11,340	0.00	\$0
PERFORMING ARTS							
1 PERSONAL SERVICES	\$97,689	\$99,495	\$93,056	1.00	\$93,748	1.00	\$692
2 EXPENSES	\$760	\$1,039	\$577	0.00	\$577	0.00	\$0
PERFORMING ARTS Total	\$98,449	\$100,534	\$93,633	1.00	\$94,325	1.00	\$692
PRINCIPAL							
1 PERSONAL SERVICES	\$186,357	\$179,303	\$183,261	2.36	\$192,339	2.43	\$9,078
2 EXPENSES	\$3,005	\$2,070	\$5,526	0.00	\$5,526	0.00	\$0
PRINCIPAL Total	\$189,362	\$181,373	\$188,787	2.36	\$197,865	2.43	\$9,078
REGULAR EDUCATION							
1 PERSONAL SERVICES	\$1,597,646	\$1,611,792	\$1,760,158	22.00	\$1,735,863	22.00	-\$24,295
2 EXPENSES	\$40,691	\$37,630	\$39,370	0.00	\$39,370	0.00	\$0
REGULAR EDUCATION Total	\$1,638,338	\$1,649,422	\$1,799,528	22.00	\$1,775,233	22.00	-\$24,295
SCIENCE							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$4,776	\$4,297	\$5,620	0.00	\$5,620	0.00	\$0
SCIENCE Total	\$4,776	\$4,297	\$5,620	0.00	\$5,620	0.00	\$0

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
SPECIAL EDUCATION							
1 PERSONAL SERVICES	\$708,518	\$644,237	\$731,737	9.70	\$814,418	10.70	\$82,681
2 EXPENSES	\$5,764	\$4,977	\$7,878	0.00	\$7,878	0.00	\$0
SPECIAL EDUCATION Total	\$714,281	\$649,213	\$739,615	9.70	\$822,296	10.70	\$82,681
SPECIALIZED PROGRAMS							
1 PERSONAL SERVICES	\$480,728	\$496,752	\$550,318	12.70	\$593,481	14.70	\$43,163
2 EXPENSES	\$14,057	\$5,362	\$11,448	0.00	\$9,448	0.00	-\$2,000
SPECIALIZED PROGRAMS Total	\$494,785	\$502,114	\$561,766	12.70	\$602,929	14.70	\$41,163
15 SPRAGUE SCHOOL Total	\$3,739,965	\$3,676,618	\$4,117,419	56.09	\$4,215,193	58.96	\$97,774
16 SCHOFIELD SCHOOL							
ART							
1 PERSONAL SERVICES	\$53,015	\$69,803	\$79,785	0.85	\$83,728	0.85	\$3,943
2 EXPENSES	\$2,898	\$3,928	\$3,092	0.00	\$3,092	0.00	\$0
ART Total	\$55,913	\$73,732	\$82,877	0.85	\$86,820	0.85	\$3,943
CURRIC/INSTRUCTION							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$4,971	\$1,906	\$5,534	0.00	\$5,534	0.00	\$0
CURRIC/INSTRUCTION Total	\$4,971	\$1,906	\$5,534	0.00	\$5,534	0.00	\$0
EDUCATIONAL TECHNOLOGY							
1 PERSONAL SERVICES	\$2,344	\$0	\$15,710	0.33	\$16,063	0.33	\$353
2 EXPENSES	\$2,908	\$4,241	\$5,366	0.00	\$5,818	0.00	\$452
EDUCATIONAL TECHNOLOGY Total	\$5,253	\$4,241	\$21,076	0.33	\$21,881	0.33	\$805
ENGLISH LANGUAGE LEARNERS							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$1,330	\$1,679	\$5,900	0.00	\$1,850	0.00	-\$4,050
ENGLISH LANGUAGE LEARNERS Total	\$1,330	\$1,679	\$5,900	0.00	\$1,850	0.00	-\$4,050

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
FITNESS/HEALTH							
1 PERSONAL SERVICES	\$105,793	\$107,651	\$110,084	1.00	\$110,882	1.00	\$798
2 EXPENSES	\$986	\$1,099	\$1,420	0.00	\$1,420	0.00	\$0
FITNESS/HEALTH Total	\$106,779	\$108,750	\$111,504	1.00	\$112,302	1.00	\$798
HEALTH/NURSING SERVICES							
1 PERSONAL SERVICES	\$68,661	\$73,770	\$71,438	1.00	\$94,258	1.00	\$22,820
2 EXPENSES	\$600	\$496	\$985	0.00	\$985	0.00	\$0
HEALTH/NURSING SERVICES Total	\$69,261	\$74,265	\$72,423	1.00	\$95,243	1.00	\$22,820
LIBRARY/MEDIA							
1 PERSONAL SERVICES	\$66,414	\$69,216	\$72,718	1.50	\$74,667	1.50	\$1,949
2 EXPENSES	\$2,821	\$10,079	\$6,928	0.00	\$8,358	0.00	\$1,430
LIBRARY/MEDIA Total	\$69,235	\$79,295	\$79,646	1.50	\$83,025	1.50	\$3,379
LITERACY							
1 PERSONAL SERVICES	\$122,484	\$147,457	\$139,054	2.90	\$140,797	2.90	\$1,743
2 EXPENSES	\$2,028	\$2,599	\$2,710	0.00	\$2,710	0.00	\$0
LITERACY Total	\$124,512	\$150,056	\$141,764	2.90	\$143,507	2.90	\$1,743
MATHEMATICS							
1 PERSONAL SERVICES	\$14,838	\$0	\$53,626	0.50	\$84,797	0.50	\$31,171
2 EXPENSES	\$10,394	\$5,545	\$7,180	0.00	\$7,180	0.00	\$0
MATHEMATICS Total	\$25,231	\$5,545	\$60,806	0.50	\$91,977	0.50	\$31,171
NETWORKING/COMPUTER TECHNOLOGY							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$3,868	\$5,713	\$9,546	0.00	\$9,546	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY Total	\$3,868	\$5,713	\$9,546	0.00	\$9,546	0.00	\$0

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
PERFORMING ARTS							
1 PERSONAL SERVICES	\$96,295	\$98,517	\$100,237	1.00	\$100,983	1.00	\$746
2 EXPENSES	\$830	\$999	\$577	0.00	\$577	0.00	\$0
PERFORMING ARTS Total	\$97,125	\$99,516	\$100,814	1.00	\$101,560	1.00	\$746
PRINCIPAL							
1 PERSONAL SERVICES	\$188,561	\$211,916	\$192,405	2.43	\$195,684	2.43	\$3,279
2 EXPENSES	\$2,792	\$1,834	\$2,550	0.00	\$2,550	0.00	\$0
PRINCIPAL Total	\$191,353	\$213,749	\$194,955	2.43	\$198,234	2.43	\$3,279
REGULAR EDUCATION							
1 PERSONAL SERVICES	\$1,619,215	\$1,805,667	\$1,817,200	21.33	\$1,819,940	22.00	\$2,740
2 EXPENSES	\$26,322	\$32,372	\$33,500	0.00	\$33,500	0.00	\$0
REGULAR EDUCATION Total	\$1,645,537	\$1,838,039	\$1,850,700	21.33	\$1,853,440	22.00	\$2,740
SCIENCE							
1 PERSONAL SERVICES			\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$4,682	\$5,871	\$5,054	0.00	\$5,054	0.00	\$0
SCIENCE Total	\$4,682	\$5,871	\$5,054	0.00	\$5,054	0.00	\$0
SPECIAL EDUCATION							
1 PERSONAL SERVICES	\$463,558	\$330,977	\$506,438	6.90	\$483,252	5.90	-\$23,186
2 EXPENSES	\$5,011	\$4,433	\$5,824	0.00	\$5,824	0.00	\$0
SPECIAL EDUCATION Total	\$468,569	\$335,410	\$512,262	6.90	\$489,076	5.90	-\$23,186
SPECIALIZED PROGRAMS							
1 PERSONAL SERVICES	\$362,932	\$351,996	\$307,402	7.00	\$328,159	9.00	\$20,757
2 EXPENSES	\$4,904	\$6,453	\$7,640	0.00	\$2,600	0.00	-\$5,040
SPECIALIZED PROGRAMS Total	\$367,836	\$358,449	\$315,042	7.00	\$330,759	9.00	\$15,717
16 SCHOFIELD SCHOOL Total	\$3,241,454	\$3,356,215	\$3,569,904	46.74	\$3,629,809	48.41	\$59,905

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
17 UPHAM SCHOOL							
ART							
1 PERSONAL SERVICES	\$57,279	\$70,911	\$75,076	0.70	\$75,634	0.70	\$558
2 EXPENSES	\$1,953	\$2,441	\$2,259	0.00	\$2,259	0.00	\$0
ART Total	\$59,233	\$73,352	\$77,335	0.70	\$77,893	0.70	\$558
CURRIC/INSTRUCTION							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$3,651	\$1,553	\$4,935	0.00	\$4,935	0.00	\$0
CURRIC/INSTRUCTION Total	\$3,651	\$1,553	\$4,935	0.00	\$4,935	0.00	\$0
EDUCATIONAL TECHNOLOGY							
1 PERSONAL SERVICES	\$18,741	\$18,974	\$15,853	0.33	\$16,209	0.33	\$356
2 EXPENSES	\$1,883	\$2,490	\$4,438	0.00	\$4,890	0.00	\$452
EDUCATIONAL TECHNOLOGY Total	\$20,624	\$21,464	\$20,291	0.33	\$21,099	0.33	\$808
ENGLISH LANGUAGE LEARNERS							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$2,653	\$1,783	\$3,400	0.00	\$1,150	0.00	-\$2,250
ENGLISH LANGUAGE LEARNERS Total	\$2,653	\$1,783	\$3,400	0.00	\$1,150	0.00	-\$2,250
FITNESS/HEALTH							
1 PERSONAL SERVICES	\$77,030	\$161,519	\$85,801	0.80	\$86,439	0.80	\$638
2 EXPENSES	\$459	\$2,091	\$1,073	0.00	\$1,073	0.00	\$0
FITNESS/HEALTH Total	\$77,489	\$163,610	\$86,874	0.80	\$87,512	0.80	\$638
HEALTH/NURSING SERVICES							
1 PERSONAL SERVICES	\$93,577	\$94,941	\$93,562	1.00	\$94,258	1.00	\$696
2 EXPENSES	\$546	\$612	\$885	0.00	\$885	0.00	\$0
HEALTH/NURSING SERVICES Total	\$94,123	\$95,553	\$94,447	1.00	\$95,143	1.00	\$696

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
LIBRARY/MEDIA							
1 PERSONAL SERVICES	\$62,271	\$55,295	\$57,742	1.40	\$58,950	1.40	\$1,208
2 EXPENSES	\$2,963	\$6,255	\$5,642	0.00	\$6,625	0.00	\$983
LIBRARY/MEDIA Total	\$65,234	\$61,550	\$63,384	1.40	\$65,575	1.40	\$2,191
LITERACY							
1 PERSONAL SERVICES	\$142,524	\$52,768	\$81,262	1.40	\$85,702	1.10	\$4,440
2 EXPENSES	\$4,888	\$2,885	\$3,095	0.00	\$3,095	0.00	\$0
LITERACY Total	\$147,412	\$55,652	\$84,357	1.40	\$88,797	1.10	\$4,440
MATHEMATICS							
1 PERSONAL SERVICES	\$61,315	\$7,518	\$50,216	0.50	\$52,698	0.50	\$2,482
2 EXPENSES	\$11,797	\$8,881	\$7,180	0.00	\$7,180	0.00	\$0
MATHEMATICS Total	\$73,113	\$16,399	\$57,396	0.50	\$59,878	0.50	\$2,482
NETWORKING/COMPUTER TECHNOLOGY							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$2,737	\$4,000	\$2,891	0.00	\$2,891	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY Total	\$2,737	\$4,000	\$2,891	0.00	\$2,891	0.00	\$0
PERFORMING ARTS							
1 PERSONAL SERVICES	\$101,952	\$84,673	\$88,634	0.80	\$57,265	0.80	-\$31,369
2 EXPENSES	\$819	\$984	\$502	0.00	\$502	0.00	\$0
PERFORMING ARTS Total	\$102,771	\$85,656	\$89,136	0.80	\$57,767	0.80	-\$31,369
PRINCIPAL							
1 PERSONAL SERVICES	\$188,851	\$191,593	\$183,388	2.00	\$195,684	2.43	\$12,296
2 EXPENSES	\$2,669	\$1,179	\$2,389	0.00	\$2,389	0.00	\$0
PRINCIPAL Total	\$191,519	\$192,772	\$185,777	2.00	\$198,073	2.43	\$12,296

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
REGULAR EDUCATION							
1 PERSONAL SERVICES	\$1,053,193	\$1,104,161	\$1,137,247	15.00	\$1,091,718	15.00	-\$45,529
2 EXPENSES	\$20,905	\$24,673	\$23,682	0.00	\$23,682	0.00	\$0
REGULAR EDUCATION Total	\$1,074,098	\$1,128,834	\$1,160,929	15.00	\$1,115,400	15.00	-\$45,529
SCIENCE							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$4,205	\$3,746	\$3,258	0.00	\$3,258	0.00	\$0
SCIENCE Total	\$4,205	\$3,746	\$3,258	0.00	\$3,258	0.00	\$0
SPECIAL EDUCATION							
1 PERSONAL SERVICES	\$396,054	\$498,525	\$483,337	5.90	\$547,248	7.90	\$63,911
2 EXPENSES	\$4,178	\$7,440	\$8,887	0.00	\$8,887	0.00	\$0
SPECIAL EDUCATION Total	\$400,231	\$505,964	\$492,224	5.90	\$556,135	7.90	\$63,911
SPECIALIZED PROGRAMS							
1 PERSONAL SERVICES	\$729,841	\$689,268	\$696,793	15.77	\$445,496	8.60	-\$251,297
2 EXPENSES	\$7,115	\$17,673	\$4,608	0.00	\$3,608	0.00	-\$1,000
SPECIALIZED PROGRAMS Total	\$736,955	\$706,942	\$701,401	15.77	\$449,104	8.60	-\$252,297
17 UPHAM SCHOOL Total	\$3,056,049	\$3,118,829	\$3,128,035	45.60	\$2,884,610	40.56	-\$243,425
19 ALL ELEMENTARY SCHOOLS							
CURRIC/INSTRUCTION							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$696	\$0	\$709	0.00	\$7,770	0.00	\$7,061
CURRIC/INSTRUCTION Total	\$696	\$0	\$709	0.00	\$7,770	0.00	\$7,061
EDUCATIONAL TECHNOLOGY							
1 PERSONAL SERVICES	\$81,851	\$132,879	\$178,303	2.00	\$189,086	1.75	\$10,783
EDUCATIONAL TECHNOLOGY Total	\$81,851	\$132,879	\$178,303	2.00	\$189,086	1.75	\$10,783

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
ELEM WORLD LANGUAGE							
1 PERSONAL SERVICES	\$0	\$0	\$102,315	2.00	\$394,181	5.00	\$291,866
ELEM WORLD LANGUAGE Total	\$0	\$0	\$102,315	2.00	\$394,181	5.00	\$291,866
ELEMENTARY LITERACY DEPT HEAD							
2 EXPENSES	\$0	\$296	\$735	0.00	\$735	0.00	\$0
ELEMENTARY LITERACY DEPT HEAD Total	\$0	\$296	\$735	0.00	\$735	0.00	\$0
ELEMENTARY MATH DEPT HEAD							
2 EXPENSES	\$0	\$531	\$735	0.00	\$735	0.00	\$0
ELEMENTARY MATH DEPT HEAD Total	\$0	\$531	\$735	0.00	\$735	0.00	\$0
ELEMENTARY SCIENCE COORDINATOR							
2 EXPENSES	\$0	\$199	\$735	0.00	\$735	0.00	\$0
ELEMENTARY SCIENCE COORDINATOR Total	\$0	\$199	\$735	0.00	\$735	0.00	\$0
ELEMENTARY WORLD LANG DEPT HEAD							
2 EXPENSES	\$0	\$0	\$0	0.00	\$25,785	0.00	\$25,785
ELEMENTARY WORLD LANG DEPT HEAD Total	\$0	\$0	\$0	0.00	\$25,785	0.00	\$25,785
FITNESS/HEALTH							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
FITNESS/HEALTH Total	\$0	\$0	\$0	0.00	\$0	0.00	\$0
LITERACY							
1 PERSONAL SERVICES	\$53,155	\$107,398	\$113,213	1.00	\$116,927	1.00	\$3,714
LITERACY Total	\$53,155	\$107,398	\$113,213	1.00	\$116,927	1.00	\$3,714
MATHEMATICS							
1 PERSONAL SERVICES	\$136,736	\$254,168	\$166,839	1.50	\$170,952	1.50	\$4,113
MATHEMATICS Total	\$136,736	\$254,168	\$166,839	1.50	\$170,952	1.50	\$4,113

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
PERFORMING ARTS							
1 PERSONAL SERVICES	\$0	\$0	\$71,012	0.70	\$71,542	0.70	\$530
PERFORMING ARTS Total	\$0	\$0	\$71,012	0.70	\$71,542	0.70	\$530
REGULAR EDUCATION							
1 PERSONAL SERVICES	\$7,886	\$14,046	\$84,189	0.70	\$65,154	0.00	-\$19,035
REGULAR EDUCATION Total	\$7,886	\$14,046	\$84,189	0.70	\$65,154	0.00	-\$19,035
SCIENCE							
1 PERSONAL SERVICES	\$106,257	\$108,198	\$110,569	1.00	\$111,367	1.00	\$798
SCIENCE Total	\$106,257	\$108,198	\$110,569	1.00	\$111,367	1.00	\$798
SPECIAL EDUCATION							
1 PERSONAL SERVICES	\$128,767	\$233,924	\$288,018	3.50	\$739,707	14.80	\$451,689
SPECIAL EDUCATION Total	\$128,767	\$233,924	\$288,018	3.50	\$739,707	14.80	\$451,689
SPECIALIZED PROGRAMS							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
SPECIALIZED PROGRAMS Total	\$0	\$0	\$0	0.00	\$0	0.00	\$0
19 ALL ELEMENTARY SCHOOLS Total	\$515,348	\$851,638	\$1,117,372	12.40	\$1,894,676	25.75	\$777,304
21 MIDDLE SCHOOL							
AFTER SCHOOL ACTIVITIES							
1 PERSONAL SERVICES	\$11,174	\$27,110	\$2,298	0.00	\$7,956	0.00	\$5,658
AFTER SCHOOL ACTIVITIES Total	\$11,174	\$27,110	\$2,298	0.00	\$7,956	0.00	\$5,658
ART							
1 PERSONAL SERVICES	\$165,802	\$158,198	\$302,788	3.60	\$313,249	3.60	\$10,461
2 EXPENSES	\$17,681	\$25,322	\$18,181	0.00	\$18,181	0.00	\$0
ART Total	\$183,483	\$183,521	\$320,969	3.60	\$331,430	3.60	\$10,461

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
ATHLETICS							
1 PERSONAL SERVICES	\$109,506	\$107,830	\$121,457	0.20	\$117,171	0.20	-\$4,286
2 EXPENSES	-\$635	-\$9,691	-\$700	0.00	-\$700	0.00	\$0
ATHLETICS Total	\$108,871	\$98,139	\$120,757	0.20	\$116,471	0.20	-\$4,286
CLASSICAL/MODERN LANGUAGES							
1 PERSONAL SERVICES	\$682,767	\$742,154	\$725,903	7.70	\$754,014	7.70	\$28,111
2 EXPENSES	\$3,553	\$10,135	\$17,786	0.00	\$12,366	0.00	-\$5,420
CLASSICAL/MODERN LANGUAGES Total	\$686,319	\$752,289	\$743,689	7.70	\$766,380	7.70	\$22,691
CURRIC/INSTRUCTION							
2 EXPENSES	\$495	\$0	\$4,000	0.00	\$4,000	0.00	\$0
CURRIC/INSTRUCTION Total	\$495	\$0	\$4,000	0.00	\$4,000	0.00	\$0
EDUCATIONAL TECHNOLOGY							
1 PERSONAL SERVICES	\$75,825	\$79,484	\$178,660	2.50	\$181,065	2.50	\$2,405
2 EXPENSES	\$11,273	\$10,833	\$14,385	0.00	\$14,385	0.00	\$0
EDUCATIONAL TECHNOLOGY Total	\$87,099	\$90,316	\$193,045	2.50	\$195,450	2.50	\$2,405
ENGLISH LANGUAGE LEARNERS							
1 PERSONAL SERVICES	\$71,676	\$77,196	\$0	0.00	\$87,149	1.00	\$87,149
2 EXPENSES	\$36,237	\$8,233	\$11,500	0.00	\$1,500	0.00	-\$10,000
ENGLISH LANGUAGE LEARNERS Total	\$107,913	\$85,428	\$11,500	0.00	\$88,649	1.00	\$77,149
ENGLISH/LANG ARTS							
1 PERSONAL SERVICES	\$657,728	\$744,596	\$962,449	11.70	\$884,775	10.50	-\$77,674
2 EXPENSES	\$14,732	\$13,421	\$20,564	0.00	\$20,564	0.00	\$0
ENGLISH/LANG ARTS Total	\$672,460	\$758,017	\$983,013	11.70	\$905,339	10.50	-\$77,674

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
FAMILY/CONSUMER SCIENCE							
1 PERSONAL SERVICES	\$194,976	\$189,549	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$386	\$3,157	\$3,140	0.00	\$3,140	0.00	\$0
FAMILY/CONSUMER SCIENCE Total	\$195,362	\$192,706	\$3,140	0.00	\$3,140	0.00	\$0
FITNESS/HEALTH							
1 PERSONAL SERVICES	\$480,117	\$468,956	\$688,046	6.90	\$708,830	6.90	\$20,784
2 EXPENSES	\$9,513	\$9,696	\$9,650	0.00	\$9,650	0.00	\$0
FITNESS/HEALTH Total	\$489,630	\$478,652	\$697,696	6.90	\$718,480	6.90	\$20,784
GUIDANCE							
1 PERSONAL SERVICES	\$724,575	\$717,535	\$646,277	8.30	\$671,413	7.93	\$25,136
2 EXPENSES	\$827	\$1,767	\$3,414	0.00	\$3,414	0.00	\$0
GUIDANCE Total	\$725,402	\$719,302	\$649,691	8.30	\$674,827	7.93	\$25,136
HEALTH/NURSING SERVICES							
1 PERSONAL SERVICES	\$148,617	\$162,129	\$159,205	1.70	\$160,390	1.70	\$1,185
2 EXPENSES	\$1,067	\$1,591	\$1,910	0.00	\$1,910	0.00	\$0
HEALTH/NURSING SERVICES Total	\$149,684	\$163,720	\$161,115	1.70	\$162,300	1.70	\$1,185
INDUSTRIAL TECHNOLOGY							
1 PERSONAL SERVICES	\$31,861	\$293,140	\$303,580	3.40	\$308,681	3.40	\$5,101
2 EXPENSES	\$250,426	\$22,294	\$25,600	0.00	\$25,600	0.00	\$0
INDUSTRIAL TECHNOLOGY Total	\$282,288	\$315,435	\$329,180	3.40	\$334,281	3.40	\$5,101
INTRAMURALS							
1 PERSONAL SERVICES	\$14,260	\$19,358	\$16,200	0.00	\$16,200	0.00	\$0
2 EXPENSES	\$420	\$468	\$500	0.00	\$500	0.00	\$0
INTRAMURALS Total	\$14,680	\$19,826	\$16,700	0.00	\$16,700	0.00	\$0

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
LIBRARY/MEDIA							
1 PERSONAL SERVICES	\$108,293	\$113,201	\$119,095	2.00	\$146,145	3.00	\$27,050
2 EXPENSES	\$4,425	\$16,699	\$16,825	0.00	\$16,825	0.00	\$0
LIBRARY/MEDIA Total	\$112,718	\$129,900	\$135,920	2.00	\$162,970	3.00	\$27,050
LITERACY							
1 PERSONAL SERVICES	\$408,281	\$391,511	\$376,380	3.60	\$381,629	3.60	\$5,249
2 EXPENSES	\$2,374	\$3,147	\$5,100	0.00	\$5,100	0.00	\$0
LITERACY Total	\$410,655	\$394,658	\$381,480	3.60	\$386,729	3.60	\$5,249
MATHEMATICS							
1 PERSONAL SERVICES	\$1,000,002	\$1,040,896	\$951,260	11.00	\$912,690	11.00	-\$38,570
2 EXPENSES	\$18,993	\$16,573	\$21,933	0.00	\$21,933	0.00	\$0
MATHEMATICS Total	\$1,018,994	\$1,057,469	\$973,193	11.00	\$934,623	11.00	-\$38,570
NETWORKING/COMPUTER TECHNOLOGY							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$18,454	\$29,725	\$33,671	0.00	\$33,671	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY Total	\$18,454	\$29,725	\$33,671	0.00	\$33,671	0.00	\$0
PERFORMING ARTS							
1 PERSONAL SERVICES	\$416,780	\$448,284	\$387,441	5.00	\$404,874	5.10	\$17,433
2 EXPENSES	\$6,035	\$6,814	\$9,134	0.00	\$9,134	0.00	\$0
PERFORMING ARTS Total	\$422,815	\$455,098	\$396,575	5.00	\$414,008	5.10	\$17,433
PRINCIPAL							
1 PERSONAL SERVICES	\$535,503	\$548,790	\$573,204	7.00	\$575,865	7.00	\$2,661
2 EXPENSES	\$16,437	\$8,344	\$11,720	0.00	\$11,720	0.00	\$0
PRINCIPAL Total	\$551,939	\$557,134	\$584,924	7.00	\$587,585	7.00	\$2,661

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
REGULAR EDUCATION							
1 PERSONAL SERVICES	\$1,097,057	\$948,095	\$1,491,854	17.00	\$1,501,353	17.00	\$9,499
2 EXPENSES	\$28,817	\$35,323	\$52,632	0.00	\$52,632	0.00	\$0
REGULAR EDUCATION Total	\$1,125,873	\$983,418	\$1,544,486	17.00	\$1,553,985	17.00	\$9,499
SCIENCE							
1 PERSONAL SERVICES	\$766,131	\$873,211	\$950,216	10.60	\$986,438	10.60	\$36,222
2 EXPENSES	\$65,769	\$21,594	\$25,420	0.00	\$25,420	0.00	\$0
SCIENCE Total	\$831,899	\$894,804	\$975,636	10.60	\$1,011,858	10.60	\$36,222
SOCIAL STUDIES							
1 PERSONAL SERVICES	\$977,241	\$1,041,208	\$778,995	8.60	\$855,252	9.10	\$76,257
2 EXPENSES	\$5,415	\$2,520	\$5,100	0.00	\$5,100	0.00	\$0
SOCIAL STUDIES Total	\$982,656	\$1,043,728	\$784,095	8.60	\$860,352	9.10	\$76,257
SPECIAL EDUCATION							
1 PERSONAL SERVICES	\$1,661,091	\$1,959,481	\$1,850,378	29.10	\$2,072,403	32.50	\$222,025
2 EXPENSES	\$20,654	\$23,370	\$20,230	0.00	\$20,230	0.00	\$0
SPECIAL EDUCATION Total	\$1,681,745	\$1,982,851	\$1,870,608	29.10	\$2,092,633	32.50	\$222,025
SPECIALIZED PROGRAMS							
1 PERSONAL SERVICES	\$702,144	\$511,357	\$743,690	17.80	\$904,405	21.50	\$160,715
2 EXPENSES	\$72,816	\$95,995	\$103,086	0.00	\$86,241	0.00	-\$16,845
SPECIALIZED PROGRAMS Total	\$774,960	\$607,352	\$846,776	17.80	\$990,646	21.50	\$143,870
21 MIDDLE SCHOOL Total	\$11,647,569	\$12,020,598	\$12,764,157	157.70	\$13,354,463	165.83	\$590,306
31 HIGH SCHOOL							
AFTER SCHOOL ACTIVITIES							
1 PERSONAL SERVICES	\$26,553	\$33,658	\$27,689	0.00	\$55,446	0.00	\$27,757
2 EXPENSES	\$3,164	\$5,313	\$6,455	0.00	\$6,455	0.00	\$0
AFTER SCHOOL ACTIVITIES Total	\$29,717	\$38,971	\$34,144	0.00	\$61,901	0.00	\$27,757

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
ART							
1 PERSONAL SERVICES	\$469,121	\$517,877	\$446,643	5.40	\$414,890	5.10	-\$31,753
2 EXPENSES	\$15,678	\$32,060	\$32,584	0.00	\$34,084	0.00	\$1,500
ART Total	\$484,798	\$549,937	\$479,227	5.40	\$448,974	5.10	-\$30,253
ATHLETICS							
1 PERSONAL SERVICES	\$648,101	\$656,158	\$687,011	2.80	\$689,888	2.80	\$2,877
2 EXPENSES	\$2,897	-\$15,473	-\$7,500	0.00	-\$7,500	0.00	\$0
ATHLETICS Total	\$650,999	\$640,685	\$679,511	2.80	\$682,388	2.80	\$2,877
CLASSICAL/MODERN LANGUAGES							
1 PERSONAL SERVICES	\$1,249,910	\$1,267,870	\$1,392,672	15.00	\$1,386,523	15.00	-\$6,149
2 EXPENSES	\$12,185	\$27,526	\$30,649	0.00	\$30,649	0.00	\$0
CLASSICAL/MODERN LANGUAGES Total	\$1,262,095	\$1,295,396	\$1,423,321	15.00	\$1,417,172	15.00	-\$6,149
CURRIC/INSTRUCTION							
2 EXPENSES	\$14,709	\$48	\$4,000	0.00	\$4,000	0.00	\$0
CURRIC/INSTRUCTION Total	\$14,709	\$48	\$4,000	0.00	\$4,000	0.00	\$0
EDUCATIONAL TECHNOLOGY							
1 PERSONAL SERVICES	\$193,500	\$105,490	\$176,427	2.50	\$178,782	2.50	\$2,355
2 EXPENSES	\$11,060	\$11,827	\$19,804	0.00	\$19,804	0.00	\$0
EDUCATIONAL TECHNOLOGY Total	\$204,560	\$117,317	\$196,231	2.50	\$198,586	2.50	\$2,355
ENGLISH LANGUAGE LEARNERS							
1 PERSONAL SERVICES	\$49,689	\$70,208	\$158,137	1.80	\$52,305	1.00	-\$105,832
2 EXPENSES	\$27,259	\$8,652	\$11,350	0.00	\$1,350	0.00	-\$10,000
ENGLISH LANGUAGE LEARNERS Total	\$76,948	\$78,860	\$169,487	1.80	\$53,655	1.00	-\$115,832

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
ENGLISH/LANG ARTS							
1 PERSONAL SERVICES	\$1,424,697	\$1,449,385	\$1,593,798	18.40	\$1,579,230	17.60	-\$14,568
2 EXPENSES	\$13,453	\$17,192	\$16,845	0.00	\$18,345	0.00	\$1,500
ENGLISH/LANG ARTS Total	\$1,438,150	\$1,466,577	\$1,610,643	18.40	\$1,597,575	17.60	-\$13,068
FAMILY/CONSUMER SCIENCE							
1 PERSONAL SERVICES	\$353,340	\$415,467	\$386,924	4.55	\$383,873	4.55	-\$3,051
2 EXPENSES	\$6,323	\$8,246	\$9,390	0.00	\$9,390	0.00	\$0
FAMILY/CONSUMER SCIENCE Total	\$359,663	\$423,713	\$396,314	4.55	\$393,263	4.55	-\$3,051
FITNESS/HEALTH							
1 PERSONAL SERVICES	\$351,432	\$383,681	\$394,787	4.50	\$417,220	4.50	\$22,433
2 EXPENSES	\$10,394	\$11,509	\$17,350	0.00	\$17,350	0.00	\$0
FITNESS/HEALTH Total	\$361,826	\$395,190	\$412,137	4.50	\$434,570	4.50	\$22,433
GUIDANCE							
1 PERSONAL SERVICES	\$920,624	\$1,117,501	\$1,156,829	12.50	\$1,190,831	12.50	\$34,002
2 EXPENSES	\$8,916	\$11,730	\$23,100	0.00	\$23,100	0.00	\$0
GUIDANCE Total	\$929,541	\$1,129,232	\$1,179,929	12.50	\$1,213,931	12.50	\$34,002
HEALTH/NURSING SERVICES							
1 PERSONAL SERVICES	\$157,990	\$170,449	\$167,554	2.00	\$188,515	2.00	\$20,961
2 EXPENSES	\$796	\$1,297	\$1,910	0.00	\$1,910	0.00	\$0
HEALTH/NURSING SERVICES Total	\$158,786	\$171,746	\$169,464	2.00	\$190,425	2.00	\$20,961
INDUSTRIAL TECHNOLOGY							
1 PERSONAL SERVICES	\$103,140	\$93,454	\$123,564	1.38	\$85,033	1.00	-\$38,531
2 EXPENSES	\$9,019	\$9,210	\$18,092	0.00	\$19,592	0.00	\$1,500
INDUSTRIAL TECHNOLOGY Total	\$112,159	\$102,664	\$141,656	1.38	\$104,625	1.00	-\$37,031

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
INTRAMURALS							
1 PERSONAL SERVICES	\$18,923	\$13,279	\$22,000	0.00	\$22,000	0.00	\$0
INTRAMURALS Total	\$18,923	\$13,279	\$22,000	0.00	\$22,000	0.00	\$0
LIBRARY/MEDIA							
1 PERSONAL SERVICES	\$96,752	\$130,706	\$134,923	3.80	\$151,211	3.50	\$16,288
2 EXPENSES	\$16,793	\$30,194	\$31,250	0.00	\$31,250	0.00	\$0
LIBRARY/MEDIA Total	\$113,545	\$160,900	\$166,173	3.80	\$182,461	3.50	\$16,288
LITERACY							
1 PERSONAL SERVICES	\$49,712	\$33,838	\$43,736	0.47	\$61,874	0.66	\$18,138
LITERACY Total	\$49,712	\$33,838	\$43,736	0.47	\$61,874	0.66	\$18,138
MATHEMATICS							
1 PERSONAL SERVICES	\$1,539,889	\$1,535,476	\$1,682,503	19.20	\$1,714,372	19.40	\$31,869
2 EXPENSES	\$11,845	\$11,479	\$9,356	0.00	\$17,106	0.00	\$7,750
MATHEMATICS Total	\$1,551,734	\$1,546,954	\$1,691,859	19.20	\$1,731,478	19.40	\$39,619
NETWORKING/COMPUTER TECHNOLOGY							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$27,482	\$55,108	\$76,460	0.00	\$76,460	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY Total	\$27,482	\$55,108	\$76,460	0.00	\$76,460	0.00	\$0
PERFORMING ARTS							
1 PERSONAL SERVICES	\$397,846	\$382,747	\$406,282	4.90	\$457,588	5.50	\$51,306
2 EXPENSES	-\$288	\$1,495	-\$8,810	0.00	\$4,190	0.00	\$13,000
PERFORMING ARTS Total	\$397,558	\$384,242	\$397,472	4.90	\$461,778	5.50	\$64,306
PRINCIPAL							
1 PERSONAL SERVICES	\$679,872	\$703,242	\$737,533	11.31	\$765,280	11.71	\$27,747
2 EXPENSES	\$37,778	\$40,563	\$48,153	0.00	\$48,153	0.00	\$0
PRINCIPAL Total	\$717,650	\$743,805	\$785,686	11.31	\$813,433	11.71	\$27,747

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
REGULAR EDUCATION							
1 PERSONAL SERVICES	\$20,787	\$6,839	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$66,462	\$53,566	\$72,734	0.00	\$72,734	0.00	\$0
REGULAR EDUCATION Total	\$87,249	\$60,405	\$72,734	0.00	\$72,734	0.00	\$0
SCIENCE							
1 PERSONAL SERVICES	\$1,494,660	\$1,659,953	\$1,708,504	18.13	\$1,867,450	20.05	\$158,946
2 EXPENSES	\$15,231	\$19,590	\$28,892	0.00	\$42,492	0.00	\$13,600
SCIENCE Total	\$1,509,891	\$1,679,543	\$1,737,396	18.13	\$1,909,943	20.05	\$172,546
SOCIAL STUDIES							
1 PERSONAL SERVICES	\$1,180,481	\$1,337,394	\$1,386,153	16.20	\$1,429,272	16.60	\$43,119
2 EXPENSES	\$9,550	\$10,951	\$14,955	0.00	\$16,455	0.00	\$1,500
SOCIAL STUDIES Total	\$1,190,031	\$1,348,346	\$1,401,108	16.20	\$1,445,727	16.60	\$44,619
SPECIAL EDUCATION							
1 PERSONAL SERVICES	\$1,572,154	\$1,593,001	\$1,695,069	25.83	\$1,781,517	28.90	\$86,448
2 EXPENSES	\$22,448	\$17,822	\$26,679	0.00	\$28,679	0.00	\$2,000
SPECIAL EDUCATION Total	\$1,594,601	\$1,610,823	\$1,721,748	25.83	\$1,810,196	28.90	\$88,448
SPECIALIZED PROGRAMS							
1 PERSONAL SERVICES	\$720,707	\$850,448	\$750,835	18.50	\$757,143	17.40	\$6,308
2 EXPENSES	\$221,931	\$209,952	\$364,525	0.00	\$334,525	0.00	-\$30,000
SPECIALIZED PROGRAMS Total	\$942,638	\$1,060,400	\$1,115,360	18.50	\$1,091,668	17.40	-\$23,692
VIDEO PRODUCTION							
1 PERSONAL SERVICES	\$113,748	\$211,526	\$117,144	1.50	\$151,564	1.90	\$34,420
2 EXPENSES	\$2,081	\$1,927	\$1,942	0.00	\$1,942	0.00	\$0
VIDEO PRODUCTION Total	\$115,829	\$213,453	\$119,086	1.50	\$153,506	1.90	\$34,420
31 HIGH SCHOOL Total	\$14,400,794	\$15,321,433	\$16,246,882	190.67	\$16,634,322	194.17	\$387,440

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
36							
TUITION-VOCATIONAL							
2 EXPENSES	\$154,670	\$151,611	\$104,667	0.00	\$78,103	0.00	-\$26,564
TUITION-VOCATIONAL Total	\$154,670	\$151,611	\$104,667	0.00	\$78,103	0.00	-\$26,564
TUITION-CHAPTER 222							
2 EXPENSES	\$0	\$0	\$94,924	0.00	\$102,277	0.00	\$7,353
TUITION-CHAPTER 222 Total	\$0	\$0	\$94,924	0.00	\$102,277	0.00	\$7,353
36 Total	\$154,670	\$151,611	\$199,591	0.00	\$180,380	0.00	-\$19,211
38							
TRANSPORTATION OUT OF DISTRICT							
2 EXPENSES	\$533,217	\$202,425	\$371,600	0.00	\$554,770	0.00	\$183,170
TRANSPORTATION OUT OF DISTRICT Total	\$533,217	\$202,425	\$371,600	0.00	\$554,770	0.00	\$183,170
TUITION-MASS SCHOOL							
2 EXPENSES	\$734,398	\$812,655	\$748,841	0.00	\$328,119	0.00	-\$420,722
TUITION-MASS SCHOOL Total	\$734,398	\$812,655	\$748,841	0.00	\$328,119	0.00	-\$420,722
TUITION-OUT OF DISTRICT							
2 EXPENSES	\$2,797,421	\$3,549,503	\$3,116,692	0.00	\$3,123,966	0.00	\$7,274
TUITION-OUT OF DISTRICT Total	\$2,797,421	\$3,549,503	\$3,116,692	0.00	\$3,123,966	0.00	\$7,274
38 Total	\$4,065,036	\$4,564,582	\$4,237,133	0.00	\$4,006,855	0.00	-\$230,278
39 DISTRICT							
ART							
1 PERSONAL SERVICES	\$80,261	\$82,137	\$118,361	1.20	\$117,244	1.20	-\$1,117
2 EXPENSES	\$1,301	\$892	\$1,831	0.00	\$1,831	0.00	\$0
ART Total	\$81,561	\$83,028	\$120,192	1.20	\$119,075	1.20	-\$1,117

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
CAPITAL							
2 EXPENSES	\$0	\$0	\$0	0.00	-\$579,493	0.00	-\$579,493
CAPITAL Total	\$0	\$0	\$0	0.00	-\$579,493	0.00	-\$579,493
COMMUNITY SERVICES							
1 PERSONAL SERVICES	\$37,570	\$18,474	\$15,000	0.00	\$15,000	0.00	\$0
COMMUNITY SERVICES Total	\$37,570	\$18,474	\$15,000	0.00	\$15,000	0.00	\$0
CURRIC/INSTRUCTION							
1 PERSONAL SERVICES	\$99,934	\$185,957	\$180,215	1.00	\$184,520	1.00	\$4,305
2 EXPENSES	\$1,756	\$501,502	\$403,861	0.00	\$404,361	0.00	\$500
CURRIC/INSTRUCTION Total	\$101,690	\$687,459	\$584,076	1.00	\$588,881	1.00	\$4,805
EDUCATIONAL TECHNOLOGY							
1 PERSONAL SERVICES	\$370,385	\$375,827	\$410,052	3.90	\$304,885	2.90	-\$105,167
2 EXPENSES	\$50,734	\$56,309	\$74,203	0.00	\$69,203	0.00	-\$5,000
EDUCATIONAL TECHNOLOGY Total	\$421,119	\$432,136	\$484,255	3.90	\$374,088	2.90	-\$110,167
ENGLISH LANGUAGE LEARNERS							
1 PERSONAL SERVICES	\$49,039	\$58,644	\$71,164	0.60	\$71,693	0.60	\$529
2 EXPENSES	\$0	\$0	\$750	0.00	\$52,337	0.00	\$51,587
ENGLISH LANGUAGE LEARNERS Total	\$49,039	\$58,644	\$71,914	0.60	\$124,030	0.60	\$52,116
ENGLISH/LANG ARTS							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
ENGLISH/LANG ARTS Total	\$0	\$0	\$0	0.00	\$0	0.00	\$0
FACILITIES/MAINT							
2 EXPENSES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
FACILITIES/MAINT Total	\$0	\$0	\$0	0.00	\$0	0.00	\$0

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
FAMILY/CONSUMER SCIENCE							
1 PERSONAL SERVICES	\$0	\$21,067	\$22,222	0.20	\$22,844	0.20	\$622
FAMILY/CONSUMER SCIENCE Total	\$0	\$21,067	\$22,222	0.20	\$22,844	0.20	\$622
FINANCE/ADMIN							
1 PERSONAL SERVICES	\$500,564	\$519,522	\$645,791	8.50	\$645,081	9.00	-\$710
2 EXPENSES	\$97,743	\$194,458	\$99,850	0.00	\$101,050	0.00	\$1,200
FINANCE/ADMIN Total	\$598,307	\$713,980	\$745,641	8.50	\$746,131	9.00	\$490
FITNESS/HEALTH							
1 PERSONAL SERVICES	\$73,201	\$75,747	\$78,282	0.90	\$78,238	0.90	-\$44
2 EXPENSES	\$686	\$572	\$650	0.00	\$650	0.00	\$0
FITNESS/HEALTH Total	\$73,888	\$76,319	\$78,932	0.90	\$78,888	0.90	-\$44
FOOD SERVICES							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
FOOD SERVICES Total	\$0	\$0	\$0	0.00	\$0	0.00	\$0
HEALTH/NURSING SERVICES							
1 PERSONAL SERVICES	\$130,094	\$142,143	\$124,948	1.00	\$149,005	1.00	\$24,057
2 EXPENSES	\$6,263	\$8,841	\$9,400	0.00	\$12,035	0.00	\$2,635
HEALTH/NURSING SERVICES Total	\$136,357	\$150,984	\$134,348	1.00	\$161,040	1.00	\$26,692
INFORMATION MGT/TECHNOLOGY							
1 PERSONAL SERVICES	\$86,972	\$89,882	\$93,912	1.50	\$97,701	1.50	\$3,789
2 EXPENSES	\$40,555	\$46,603	\$43,605	0.00	\$43,605	0.00	\$0
INFORMATION MGT/TECHNOLOGY Total	\$127,527	\$136,486	\$137,517	1.50	\$141,306	1.50	\$3,789
LIBRARY/MEDIA							
1 PERSONAL SERVICES	\$69,793	\$70,553	\$99,409	1.10	\$99,979	1.10	\$570
2 EXPENSES	\$8,315	\$10,118	\$10,251	0.00	\$10,251	0.00	\$0
LIBRARY/MEDIA Total	\$78,108	\$80,672	\$109,660	1.10	\$110,230	1.10	\$570

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
MAINTENANCE & OP							
2 EXPENSES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
MAINTENANCE & OP Total	\$0	\$0	\$0	0.00	\$0	0.00	\$0
MAINTENANCE & OPERATIONS							
1 PERSONAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
MAINTENANCE & OPERATIONS Total	\$0	\$0	\$0	0.00	\$0	0.00	\$0
MATHEMATICS							
1 PERSONAL SERVICES			\$0	0.00	\$0	0.00	\$0
MATHEMATICS Total			\$0	0.00	\$0	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY							
1 PERSONAL SERVICES	\$583,966	\$666,934	\$672,901	8.90	\$689,736	8.90	\$16,835
2 EXPENSES	\$90	\$49,385	\$68,978	0.00	\$68,978	0.00	\$0
NETWORKING/COMPUTER TECHNOLOGY Total	\$584,056	\$716,319	\$741,879	8.90	\$758,714	8.90	\$16,835
PERFORMING ARTS							
1 PERSONAL SERVICES	\$130,453	\$102,436	\$138,096	1.73	\$163,936	1.93	\$25,840
2 EXPENSES	\$1,168	\$3,589	\$2,420	0.00	\$21,920	0.00	\$19,500
PERFORMING ARTS Total	\$131,621	\$106,025	\$140,516	1.73	\$185,856	1.93	\$45,340

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
PERSONNEL							
1 PERSONAL SERVICES	\$246,663	\$219,033	\$244,709	3.00	\$439,890	3.93	\$195,181
2 EXPENSES	\$83,080	\$70,626	\$92,025	0.00	\$118,025	0.00	\$26,000
PERSONNEL Total	\$329,743	\$289,659	\$336,734	3.00	\$557,915	3.93	\$221,181
PRODUCTION CENTER							
1 PERSONAL SERVICES	\$120,869	\$124,409	\$117,034	2.50	\$134,240	2.55	\$17,206
2 EXPENSES	\$56,403	\$58,757	\$53,600	0.00	\$53,600	0.00	\$0
PRODUCTION CENTER Total	\$177,272	\$183,166	\$170,634	2.50	\$187,840	2.55	\$17,206
PROFESSIONAL DEVELOPMENT							
1 PERSONAL SERVICES	\$34,348	\$206,091	\$166,020	1.00	\$171,388	1.00	\$5,368
2 EXPENSES	\$92,060	\$124,891	\$74,000	0.00	\$104,000	0.00	\$30,000
PROFESSIONAL DEVELOPMENT Total	\$126,408	\$330,982	\$240,020	1.00	\$275,388	1.00	\$35,368
REGULAR EDUCATION							
1 PERSONAL SERVICES	\$381,551	\$510,886	-\$144,251	0.00	\$1,261,547	0.00	\$1,405,798
REGULAR EDUCATION Total	\$381,551	\$510,886	-\$144,251	0.00	\$1,261,547	0.00	\$1,405,798
SCHOOL COMMITTEE							
1 PERSONAL SERVICES	\$11,259	\$11,864	\$11,978	0.15	\$12,669	0.15	\$691
2 EXPENSES	\$17,312	\$15,662	\$5,600	0.00	\$5,600	0.00	\$0
SCHOOL COMMITTEE Total	\$28,571	\$27,526	\$17,578	0.15	\$18,269	0.15	\$691
SCIENCE							
1 PERSONAL SERVICES	\$1,568	\$7,396	\$23,984	0.00	\$23,984	0.00	\$0
SCIENCE Total	\$1,568	\$7,396	\$23,984	0.00	\$23,984	0.00	\$0
SPECIAL EDUCATION							
1 PERSONAL SERVICES	\$451,516	\$433,218	\$287,641	0.00	\$287,641	0.00	\$0
2 EXPENSES	\$236	\$20,926	\$20,197	0.00	\$26,097	0.00	\$5,900
SPECIAL EDUCATION Total	\$451,751	\$454,144	\$307,838	0.00	\$313,738	0.00	\$5,900

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
SPECIALIZED PROGRAMS							
1 PERSONAL SERVICES	\$201,562	\$383,341	\$385,850	3.80	\$384,289	3.80	-\$1,561
2 EXPENSES	\$0	\$2,784	\$2,700	0.00	\$82,323	0.00	\$79,623
SPECIALIZED PROGRAMS Total	\$201,562	\$386,124	\$388,550	3.80	\$466,612	3.80	\$78,062
STUDENT SERVICES							
1 PERSONAL SERVICES	\$18,066	\$3,159	\$0	0.00	\$0	0.00	\$0
2 EXPENSES	\$91,271	\$137,768	\$69,850	0.00	\$102,767	0.00	\$32,917
STUDENT SERVICES Total	\$109,337	\$140,926	\$69,850	0.00	\$102,767	0.00	\$32,917
SUPERINTENDENT							
1 PERSONAL SERVICES	\$661,221	\$659,334	\$645,298	5.85	\$682,642	5.85	\$37,344
2 EXPENSES	\$31,085	\$37,633	\$45,610	0.00	\$32,610	0.00	-\$13,000
SUPERINTENDENT Total	\$692,305	\$696,968	\$690,908	5.85	\$715,252	5.85	\$24,344
TELEPHONE							
2 EXPENSES	\$68,113	\$58,364	\$52,000	0.00	\$68,500	0.00	\$16,500
TELEPHONE Total	\$68,113	\$58,364	\$52,000	0.00	\$68,500	0.00	\$16,500
TRANSPORTATION HOMELESS							
2 EXPENSES	\$23,585	\$1,682	\$0	0.00	\$6,000	0.00	\$6,000
TRANSPORTATION HOMELESS Total	\$23,585	\$1,682	\$0	0.00	\$6,000	0.00	\$6,000
TRANSPORTATION IN-DISTRICT							
1 PERSONAL SERVICES	\$211,513	\$230,533	\$230,180	6.12	\$257,395	6.54	\$27,215
2 EXPENSES	\$387,587	\$548,822	\$705,412	0.00	\$599,780	0.00	-\$105,632
TRANSPORTATION IN-DISTRICT Total	\$599,100	\$779,354	\$935,592	6.12	\$857,175	6.54	-\$78,417

BUDGET BY SCHOOL: CATEGORY OF EXPENSE WITHIN PROGRAM							
Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
TRANSPORTATION OUT OF DISTRICT							
1 PERSONAL SERVICES	\$160,089	\$158,684	\$241,727	7.02	\$202,159	5.60	-\$39,568
2 EXPENSES	\$56,941	\$81,413	\$88,812	0.00	\$101,414	0.00	\$12,602
TRANSPORTATION OUT OF DISTRICT Total	\$217,030	\$240,097	\$330,539	7.02	\$303,573	5.60	-\$26,966
TRANSPORTATION SERVICES							
1 PERSONAL SERVICES	\$20,989	\$23,158	\$11,250	0.15	\$11,250	0.15	\$0
TRANSPORTATION SERVICES Total	\$20,989	\$23,158	\$11,250	0.15	\$11,250	0.15	\$0
39 DISTRICT Total	\$5,849,729	\$7,412,025	\$6,817,378	60.12	\$8,016,400	59.80	\$1,199,022
Grand Total	\$59,903,310	\$63,924,781	\$66,689,159	772.39	\$69,356,725	802.43	\$2,667,566

SUMMARY BY EXPENSE CATEGORY

Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
1 PERSONAL SERVICES							
ACCOUNTANT	\$247,753	\$252,213	\$245,006	4.00	\$245,006	4.00	\$0
ADDITIONAL DAYS TEAM CHAIRS	\$0	\$0	\$8,402	0.00	\$8,402	0.00	\$0
ADJMNT COUNSELOR/SOCIAL WORKER	\$0	\$0	\$187,185	2.00	\$171,250	2.00	-\$15,935
ADMINISTRATIVE ASSISTANT	\$254,993	\$265,072	\$332,915	5.00	\$337,091	5.00	\$4,176
AFTER SCHOOL SPED COORD	\$0	\$0	\$2,200	0.00	\$2,200	0.00	\$0
ATTENDANT	\$53,878	\$76,476	\$92,599	3.50	\$93,333	3.50	\$734
CLERICAL	\$95,372	\$110,142	\$135,601	2.50	\$179,880	3.48	\$44,279
COMPUTER TECHNICIAN	\$278,447	\$284,857	\$286,417	4.50	\$294,453	4.50	\$8,036
COORDINATOR	\$38,133	\$0	\$51,569	1.00	\$53,063	1.00	\$1,494
COUNSELOR/PSYCHOLOGIST	\$2,686,690	\$2,674,562	\$2,588,773	28.40	\$2,823,701	29.60	\$234,928
DIRECTOR/DEPARTMENT HEAD	\$1,652,736	\$1,862,222	\$2,044,071	17.46	\$2,124,327	17.90	\$80,256
DIRECTOR/DEPT HEAD	\$0	\$0	\$68,210	1.00	\$100,242	1.00	\$32,032
DISTRICT C/FS DIRECTOR/DEPT HD	\$0	\$21,067	\$22,222	0.20	\$22,844	0.20	\$622
DISTRICT ELL DIRECTOR/DEPT HD	\$49,039	\$57,992	\$71,164	0.60	\$71,693	0.60	\$529
DISTRICT SPED SUPPORT STAFF SUBS	\$113,835	\$154,991	\$5,750	0.00	\$5,750	0.00	\$0
DISTRICT SPED WORKSHOPS	\$0	\$0	\$35,040	0.00	\$35,040	0.00	\$0
DRIVER	\$317,415	\$341,866	\$385,102	11.10	\$372,143	10.10	-\$12,959
ELEM ACADEMIC STIPENDS	\$7,886	\$8,015	\$15,722	0.00	\$45,246	0.00	\$29,524
ELEM COUNSELOR/PSYCHOLOGIST	\$0	\$0	\$0	0.00	\$0	0.00	\$0
ELEM DIRECTOR/DEPT HEAD	\$104,069	\$204,434	\$294,385	2.60	\$326,884	2.80	\$32,499
ELEM INCLUSION PARAPROFESSIONAL	\$0	\$0	\$0	0.00	\$0	0.00	\$0
ELEM INSTR COORD STIPENDS	\$0	\$6,031	\$19,908	0.00	\$19,908	0.00	\$0
ELEM LITERACY INSTR COORDINATOR	\$53,155	\$53,150	\$0	0.00	\$0	0.00	\$0
ELEM MATH INSTR COORDINATOR	\$136,736	\$118,015	\$0	0.00	\$0	0.00	\$0
ELEM MATH SPECIALIST	\$0	\$93,359	\$53,626	0.50	\$54,025	0.50	\$399
ELEM MATH SPECIALISTS (NEW)	\$0	\$0	\$0	0.00	\$0	0.00	\$0
ELEM SCIENCE INSTR COORDINATOR	\$106,257	\$108,198	\$110,569	1.00	\$111,367	1.00	\$798
ELEM SPECIAL ED SECRETARY	\$24,698	\$44,157	\$46,465	1.00	\$47,793	1.00	\$1,328

SUMMARY BY EXPENSE CATEGORY

Row Labels	FY14	FY15	FY16 ATM	FY17 BUDGET			
	EXPENDED	EXPENDED	BUDGET	FY16 FTEs	REQUEST	FY17 FTEs	INC/DEC
EMPLOYEE BENEFITS	\$0	\$0	\$0	0.00	\$155,000		\$155,000
HS CHILD LAB OFFSET	-\$40,000	-\$12,000	-\$50,000	0.00	-\$50,000	0.00	\$0
HS STUDENT ACTIVITY OFFSET	-\$50,000	-\$46,000	-\$50,000	0.00	-\$50,000	0.00	\$0
INSTRUCTIONAL ASSISTANT	\$2,528,940	\$2,957,546	\$3,042,371	116.90	\$4,103,172	153.80	\$1,060,801
INSTRUCTIONAL ASSISTANT PRGM	\$5,631	\$0	\$0	0.00	\$0	0.00	\$0
INSTRUCTIONAL COORDINATOR	\$361,168	\$543,680	\$559,497	5.50	\$604,659	5.83	\$45,162
INSTRUCTIONAL TECHNOLOGY SPECIALIST	\$20,031	\$0	\$0	0.00	\$27,012	0.25	\$27,012
LIBRARIAN	\$553,366	\$584,891	\$591,588	7.10	\$665,234	8.40	\$73,646
LONGEVITY	\$13,177	\$12,022	\$11,395	0.00	\$18,911	0.00	\$7,516
LUNCH MONITOR	\$45,550	\$46,503	\$54,102	2.58	\$64,589	3.01	\$10,487
MANAGER/ASSISTANT MANAGER	\$378,747	\$500,243	\$541,816	6.15	\$548,179	6.15	\$6,363
MATH COACH		\$41,107	\$0	0.00	\$0	0.00	\$0
METCO OFFSET	-\$89,985	-\$89,985	-\$89,985	0.00	-\$89,985	0.00	\$0
MS STUDENT ACTIVITY OFFSET	-\$48,784	-\$19,000	-\$60,000	0.00	-\$60,000	0.00	\$0
NURSE SUBSTITUTE	\$0	\$2,003	\$0	0.00	\$0	0.00	\$0
NURSE/PHYSICIAN	\$921,451	\$1,007,049	\$1,025,760	11.70	\$1,113,271	11.70	\$87,511
NURSES-ADDITIONAL DAYS	\$0	\$0	\$0	0.00	\$23,200		\$23,200
OFFSET-ATHLETIC REVOLVING	\$0	\$0	\$0	0.00	\$0	0.00	\$0
OFFSET-ATHLETIC REVOLVING (Summer Nurses)	\$0	-\$5,648	-\$5,648	0.00	-\$5,648	0.00	\$0
OFFSET-CIRCUIT BREAKER	\$0	-\$187,636	\$0	0.00	\$0	0.00	\$0
OFFSET-DRIVER	\$0	-\$16,400	-\$16,400	0.00	-\$16,400	0.00	\$0
OFFSET-FACILITY RENTAL	\$0	-\$18,055	-\$20,502	-0.50	-\$21,804	0.00	-\$1,302
OFFSET-PRODUCTION CTR REVOLVING	-\$10,000	-\$6,000	\$0	0.00	\$0	0.00	\$0
OFFSET-TRANSCRIPT FEES	-\$25,000	-\$25,000	-\$25,000	0.00	-\$25,000	0.00	\$0
OFFSET-TRANSCRIPT REVOLVING	\$0	-\$1,100	-\$1,100	0.00	-\$1,100	0.00	\$0
OFFSET-TUITION REVENUES	-\$90,000	-\$45,000	-\$45,000	0.00	-\$135,000	0.00	-\$90,000
OTHER PROF	\$0	\$25,407	\$0	0.00	\$0	0.00	\$0
OTHER SUPPORT STAFF	\$67,537	\$747	\$0	0.00	\$0	0.00	\$0
OTHER TEMP	\$0	\$14,614	\$0	0.00	\$0	0.00	\$0
OTHER TEMPORARY HELP	\$0	\$0	\$0	0.00	\$7,300	0.00	\$7,300
OTHER TEMPORARY STAFF	\$591,567	\$833,343	\$841,113	0.00	\$829,083	0.00	-\$12,030
OUT OF DISTRICT COORDINATOR	\$114,144	\$118,085	\$121,823	1.00	\$114,927	1.00	-\$6,896
PARAPROFESSIONAL	\$1,391,810	\$1,543,256	\$1,369,582	41.17	\$515,286	15.40	-\$854,296

SUMMARY BY EXPENSE CATEGORY

Row Labels	FY14	FY15	FY16 ATM	FY17 BUDGET			
	EXPENDED	EXPENDED	BUDGET	FY16 FTEs	REQUEST	FY17 FTEs	INC/DEC
PARAPROFESSIONAL (NEW)	\$0	\$0	\$0	0.00	\$35,681	1.00	\$35,681
PARAPROFESSIONAL PROGRAM	\$6,517	\$0	\$0	0.00	\$0	0.00	\$0
PARKING FEE OFFSET	-\$35,000	-\$55,000	-\$35,000	0.00	-\$35,000	0.00	\$0
PRESCHOOL TUITION OFFSET	-\$225,000	-\$225,000	-\$255,000	0.00	-\$255,000	0.00	\$0
PRINCIPAL/ASSISTANT PRINCIPAL	\$1,656,541	\$1,788,041	\$1,818,240	14.00	\$1,858,883	14.00	\$40,643
PT TRANSPORTATION DISPATCHER	\$0	\$0	\$18,460	0.50	\$18,605	0.50	\$145
PUPIL TUTORING SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
SCHEDULED OVERTIME	\$37,570	\$18,474	\$15,000	0.00	\$15,000	0.00	\$0
SECRETARY	\$1,280,058	\$1,287,742	\$1,191,480	26.19	\$1,171,850	25.86	-\$19,630
SENIOR ADMINISTRATORS	\$776,695	\$734,964	\$721,575	5.00	\$760,938	5.00	\$39,363
SOCIAL WORKER	\$0	\$0	\$34,105	0.50	\$35,791	0.50	\$1,686
SOCIAL WORKER (NEW)	\$0	\$0	\$0	0.00	\$34,359	0.50	\$34,359
SPECIALIST	\$94,922	\$48,625	\$152,546	1.50	\$162,074	1.50	\$9,528
SPECIALIST (NEW: MATH & LITERACY)	\$0	\$0	\$0	0.00	\$0	0.00	\$0
STIPEND (SSD COORDINATOR)	\$0	\$0	\$1,100	0.00	\$1,100	0.00	\$0
STIPENDS	\$136,511	\$127,768	\$141,987	0.00	\$87,446	0.00	-\$54,541
STIPENDS (ASSESSMENTS)	\$0	\$653	\$0	0.00	\$0	0.00	\$0
STIPENDS (ERP)	\$0	\$0	\$0	0.00	\$20,000	0.00	\$20,000
STIPENDS (MENTOR)	\$0	\$40,650	\$37,500	0.00	\$37,500	0.00	\$0
SUB SECCLK		\$1,022			\$0	0.00	\$0
SUBSTITUTE OTHER	\$34,639	\$27,227	\$0	0.00	\$0	0.00	\$0
SUBSTITUTE SECRETARY/CLERK	\$8,684	\$13,189	\$0	0.00	\$0	0.00	\$0
SUBSTITUTE SUPPORT STAFF	\$53,281	\$4,605	\$0	0.00	\$0	0.00	\$0
SUBSTITUTE SUPPORT STAFF	\$3,301	\$620	\$0	0.00	\$0	0.00	\$0
SUBSTITUTE TEACHERS LONG TERM	\$179,263	\$279,931	\$62,975	0.00	\$389,650	0.00	\$326,675
SUBSTITUTE TEACHERS SHORT TERM	\$375,593	\$397,600	\$424,550	0.00	\$298,884	0.00	-\$125,666
SUMMER HOURS NURSES	\$9,562	\$8,929	\$5,648	0.00	\$5,648	0.00	\$0
SUPERVISOR	\$54,187	\$63,750	\$63,750	0.85	\$63,750	0.85	\$0
SUPPORT STAFF SUBS	\$3,573	\$2,292	\$4,040	0.00	\$4,040	0.00	\$0
TEACHER	\$31,472,606	\$32,829,009	\$35,600,085	400.31	\$36,755,196	396.91	\$1,155,111
TEACHER	\$0	\$0	\$34,105	0.50	\$43,894	0.50	\$9,789
TEACHER (ENGLISH TEACHER)	\$0	\$0	\$0	0.00	\$13,743	0.20	\$13,743
TEACHER (MATH TEACHER)	\$0	\$0	\$0	0.00	\$13,743	0.20	\$13,743

SUMMARY BY EXPENSE CATEGORY

Row Labels	FY14	FY15	FY16 ATM	FY17 BUDGET			
	EXPENDED	EXPENDED	BUDGET	FY16 FTEs	REQUEST	FY17 FTEs	INC/DEC
TEACHER (NEW PRIMARY SKILLS)	\$0	\$0	\$0	0.00	\$0	0.00	\$0
TEACHER (NEW)	\$0	\$0	\$0	0.00	\$237,073	3.45	\$237,073
TEACHER (SECTION REDUCTIONS)	\$0	\$0	\$0	0.00	-\$137,434	-2.00	-\$137,434
TEACHER (THERAPEUTIC INTERVENTIONIST)	\$0	\$0	\$0	0.00	\$68,717	1.00	\$68,717
TEACHER (THERAPEUTIC PROGRAM)	\$0	\$0	\$0	0.00	\$68,717	1.00	\$68,717
TEACHER/INTERVENTIONS	\$100,154	\$0	\$178,303	2.00	\$160,988	2.00	-\$17,315
TEACHING ASSISTANT (KINDERGARTEN)	\$0	\$0	-\$22,453	0.00	\$0	0.00	\$22,453
TEACHING ASSISTANT (NEW)	\$0	\$0	\$0	0.00	\$202,400	8.80	\$202,400
TEAM CHAIR (GRANT FUNDED)	\$0	\$0	\$0	0.00	\$0	0.00	\$0
TEAM CHAIR ELEMENTARY	\$0	\$90,777	\$100,983	0.00	\$201,966	2.00	\$100,983
TEAM CHAIR ELEMENTARY (NEW)	\$0	-\$8,402	\$0	0.00	\$0	0.00	\$0
TECHNOLOGY ASSISTANT	\$302,190	\$315,083	\$283,403	5.98	\$289,778	5.99	\$6,375
TECHNOLOGY DEPT REORGANIZATION	\$57,105	\$0	\$0	0.00	\$0	0.00	\$0
THERAPIST	\$2,516,489	\$2,693,507	\$2,684,015	28.70	\$2,731,853	30.80	\$47,838
TRAINER	\$83,552	\$84,967	\$86,937	1.00	\$96,560	1.00	\$9,623
TURNOVER	\$0	\$0	-\$825,000	0.00	-\$650,000	0.00	\$175,000
TUTOR	\$4,008	\$4,870	\$0	0.00	\$0	0.00	\$0
TUTORING STIPEND	\$278,721	\$14,622	\$15,150	0.00	\$83,106	0.00	\$67,956
WEBMASTER	\$0	\$0	\$26,027	0.40	\$26,716	0.40	\$689
WORKSHOPS	\$126,199	\$131,540	\$93,075	0.00	\$93,075	0.00	\$0
INSTRUCTIONAL TECHNOLOGY SPECIALIST	\$184,165	\$132,879	\$392,805	4.00	\$405,184	3.75	\$12,379
LITERACY SPECIALIST	\$178,438	\$104,880	\$207,488	2.00	\$201,966	2.00	-\$5,522
LONGEVITY		\$2,333			\$0	0.00	\$0
SPECIALIST	\$0	\$104,880	\$0	0.00	\$0	0.00	\$0
TEAM CHAIR	\$0	\$0	\$68,210	1.00	\$100,983	1.00	\$32,773
1 PERSONAL SERVICES Total	\$52,614,970	\$55,562,514	\$58,224,402	772.39	\$61,599,950	802.43	\$3,375,548
2 EXPENSES							
ADVERTISING EMPLOYMENT	\$23,430	\$8,481	\$25,000	0.00	\$25,000	0.00	\$0
ADVERTISING GENERAL	\$1,874	\$31	\$270	0.00	\$270	0.00	\$0
AUDIO TAPES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
AUDITORIUM MAINTENANCE	\$0	\$2,772	\$4,000	0.00	\$4,000	0.00	\$0
BOOK BINDING SERVICES	\$0	\$0	\$1,350	0.00	\$1,350	0.00	\$0

SUMMARY BY EXPENSE CATEGORY

Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
BOUND BOOKS	\$335	\$57,585	\$38,800	0.00	\$47,200	0.00	\$8,400
CAPITAL FFE AND TECHNOLOGY	\$0	\$0	\$0	0.00	-\$579,493	0.00	-\$579,493
CHAPTER 222 PROGRAM	\$0	\$0	\$94,924	0.00	\$102,277	0.00	\$7,353
COMPUTER EQUIPMENT MAINTENANCE	\$28,231	\$43,415	\$86,839	0.00	\$86,839	0.00	\$0
COMPUTER SUPPLIES	\$69,647	\$49,833	\$67,619	0.00	\$67,619	0.00	\$0
COMPUTERS M&R SUPPLIES	\$14,956	\$42,738	\$41,899	0.00	\$41,899	0.00	\$0
CONF/MTGS ADMINISTRATORS	\$256,991	\$27,222	\$35,427	0.00	\$33,527	0.00	-\$1,900
CONF/MTGS PROFESSIONAL	\$53,296	\$47,827	\$76,814	0.00	\$78,314	0.00	\$1,500
CONF/MTGS PROFESSIONAL	\$145	\$28	\$180	0.00	\$180	0.00	\$0
CONF/MTGS STUDENTS	\$0	\$0	\$0	0.00	\$0	0.00	\$0
CONF/MTGS SUPPORT STAFF	\$100	\$0	\$600	0.00	\$600	0.00	\$0
CONF/MTGS-ADMINISTRATORS	\$250	\$200	\$0	0.00	\$0	0.00	\$0
COPIER MAINTENANCE	\$0	\$9,804	\$0	0.00	\$0	0.00	\$0
COPIER SUPPLIES	\$9,713	\$21,326	\$25,410	0.00	\$25,410	0.00	\$0
COUNSELING SERVICES	\$37,375	\$34,290	\$38,850	0.00	\$38,850	0.00	\$0
DEBT PROVISION	\$2,387	\$5,174	\$2,000	0.00	\$2,000	0.00	\$0
DUES ADMINISTRATORS	\$14,322	\$14,879	\$16,616	0.00	\$16,766	0.00	\$150
DUES COMMITTEE/BOARD MEMBERS	\$5,527	\$5,794	\$5,600	0.00	\$5,600	0.00	\$0
DUES ORGANIZATIONAL	\$25,486	\$29,148	\$5,845	0.00	\$5,845	0.00	\$0
DUES OTHER	\$0	\$0	\$0	0.00	\$0	0.00	\$0
DUES PROFESSIONAL	\$617	\$522	\$3,075	0.00	\$3,075	0.00	\$0
DUES-ORGANIZATIONAL	\$16,763	\$13,375	\$15,750	0.00	\$15,750	0.00	\$0
ELECTRICITY	\$533	\$0	\$535	0.00	\$535	0.00	\$0
ELECTRONIC TEXTS/MATERIALS	\$0	\$0	\$7,000	0.00	\$7,000	0.00	\$0
EQUIPMENT LEASE/PURCHASE	\$16,717	\$38,879	\$34,000	0.00	\$34,000	0.00	\$0
EQUIPMENT M&R SUPPLIES	\$3,676	\$4,907	\$8,875	0.00	\$8,875	0.00	\$0
EQUIPMENT MAINTENANCE	\$64,103	\$36,214	\$72,561	0.00	\$80,196	0.00	\$7,635
EQUIPMENT MAINTENANCE/REPAIR	\$80	\$0	\$0	0.00	\$0	0.00	\$0
FEE/TUITION REFUND	\$14,562	\$0	\$0	0.00	\$0	0.00	\$0
FEES/INTEREST	\$26,003	\$0	\$27,000	0.00	\$27,000	0.00	\$0
FIELD TRIPS TRANSPORTATION	\$7,625	\$11,000	\$13,600	0.00	\$13,600	0.00	\$0
FITNESS AND ATHLETIC SUPPLIES	\$10,800	\$12,995	\$12,153	0.00	\$12,153	0.00	\$0
FOOD DEPARTMENTAL	\$13,590	\$11,392	\$12,095	0.00	\$12,095	0.00	\$0

SUMMARY BY EXPENSE CATEGORY

Row Labels	FY14	FY15	FY16 ATM	FY17 BUDGET			
	EXPENDED	EXPENDED	BUDGET	FY16 FTEs	REQUEST	FY17 FTEs	INC/DEC
GASOLINE	\$50,711	\$42,348	\$53,460	0.00	\$38,610	0.00	-\$14,850
GRADUATION EXPENSES	\$11,264	\$14,352	\$16,253	0.00	\$16,253	0.00	\$0
IN-DISTRICT TRAVEL	\$9,386	\$7,879	\$7,300	0.00	\$8,300	0.00	\$1,000
INSTRUCTIONAL EQUIPMENT	\$66,467	\$67,065	\$63,271	0.00	\$118,826	0.00	\$55,555
INSTRUCTIONAL MATERIALS	\$347,290	\$353,391	\$464,224	0.00	\$528,435	0.00	\$64,211
INSTRUCTIONAL MATERIALS*	\$701	\$963	\$3,300	0.00	\$4,800	0.00	\$1,500
INSTRUCTIONAL SOFTWARE	\$27,648	\$38,530	\$74,918	0.00	\$78,082	0.00	\$3,164
LEGAL SERVICES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
LEGAL SERVICES LABOR COUNSEL	\$0	\$0	\$0	0.00	\$25,000	0.00	\$25,000
LEGAL SERVICES SPECIAL COUNSEL	\$22,063	\$70,210	\$25,000	0.00	\$25,000	0.00	\$0
LUMBER AND WOOD	\$4,638	\$11,132	\$16,000	0.00	\$16,000	0.00	\$0
MEDICAL CHECK UP	\$5,815	\$3,785	\$5,500	0.00	\$5,500	0.00	\$0
MEDICAL SUPPLIES	\$5,029	\$6,540	\$8,450	0.00	\$10,950	0.00	\$2,500
MILEAGE REIMBURSEMENT PARENTS	\$0	\$6,420	\$11,092	0.00	\$13,541	0.00	\$2,449
NETWORK & INFORMATION SERVICES	\$35,535	\$30,993	\$56,836	0.00	\$56,836	0.00	\$0
OFFICE SUPPLIES	\$24,785	\$33,783	\$25,906	0.00	\$26,891	0.00	\$985
OFFICIALS	\$55,706	\$58,803	\$76,036	0.00	\$81,166	0.00	\$5,130
OFFSET-ATHLETIC FEES	-\$478,765	-\$499,593	-\$554,594	0.00	-\$595,526	0.00	-\$40,932
OFFSET-BUILDING USE	\$0	-\$3,000	-\$4,000	0.00	-\$4,000	0.00	\$0
OFFSET-CIRCUIT BREAKER	-\$2,321,779	-\$2,568,142	-\$2,619,319	0.00	-\$2,988,362	0.00	-\$369,043
OFFSET-CIRCUIT BREAKER CARRYOVER	\$0	-\$368,836	\$0	0.00	\$0	0.00	\$0
OFFSET-MATERIALS FEES	-\$2,726	-\$1,000	-\$26,000	0.00	-\$26,000	0.00	\$0
OFFSET-REVOLVING FUND	-\$10,000	-\$10,000	-\$76,000	0.00	-\$63,000	0.00	\$13,000
OFFSET-TEXTBOOK REVOLVING	-\$8,500	-\$6,000	\$0	0.00	\$0	0.00	\$0
OFFSET-TRANSPORTATION	-\$491,400	-\$390,750	-\$398,358	0.00	-\$404,817	0.00	-\$6,459
ONLINE DATABASES/SUBSCRIPTIONS	\$0	\$4,547	\$5,400	0.00	\$5,400	0.00	\$0
OTHER CHARGES AND EXPENSES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
OTHER COMMUNICATIONS SERVICES	\$9,254	\$16,089	\$12,143	0.00	\$12,143	0.00	\$0
OTHER CONTRACTED SERVICES	\$0	\$851	\$0	0.00	\$0	0.00	\$0
OTHER CONTRACTUAL SERVICES	\$6,034	\$15,753	\$27,140	0.00	\$27,140	0.00	\$0
OTHER CONTRACTUAL SERVICES (TRAINER)	\$0	\$4,500	\$12,500	0.00	\$13,125	0.00	\$625
OTHER EDUCATIONAL SUPPLIES	\$0	\$400	\$450	0.00	\$450	0.00	\$0
OTHER EMPLOYEE FRINGE BENEFITS	\$24,348	\$30,000	\$30,000	0.00	\$30,000	0.00	\$0

SUMMARY BY EXPENSE CATEGORY

Row Labels	FY14	FY15	FY16 ATM	FY17 BUDGET			
	EXPENDED	EXPENDED	BUDGET	FY16 FTEs	REQUEST	FY17 FTEs	INC/DEC
OTHER GENERAL SUPPLIES	\$187,594	\$197,689	\$155,872	0.00	\$155,872	0.00	\$0
OTHER LIABILITY INSURANCE	\$6,215	\$6,215	\$6,340	0.00	\$6,340	0.00	\$0
OTHER LIBRARY SUPPLIES	\$10,071	\$5,469	\$4,900	0.00	\$4,900	0.00	\$0
OTHER PROFESSIONAL SERVICES	\$428,791	\$368,799	\$536,576	0.00	\$536,576	0.00	\$0
OTHER PURCHASED SERVICES	\$17,463	\$87,593	\$6,180	0.00	\$6,180	0.00	\$0
OTHER RENTALS/LEASES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
OTHER TEMPORARY HELP	\$12,855	\$9,848	\$19,910	0.00	\$17,870	0.00	-\$2,040
OTHER VEHICULAR SUPPLIES	\$1,290	\$1,870	\$3,000	0.00	\$3,000	0.00	\$0
OUT OF DISTRICT COORD TRAVEL	\$0	\$2,784	\$2,700	0.00	\$2,700	0.00	\$0
PAPER AND STATIONERY	\$34,825	\$43,423	\$35,000	0.00	\$35,000	0.00	\$0
PERIODICALS AND NEWSPAPERS	\$22,574	\$9,624	\$5,274	0.00	\$5,274	0.00	\$0
PHOTOCOPYING	\$0	\$1,617	\$2,163	0.00	\$2,163	0.00	\$0
POSTAGE	\$35,948	\$25,143	\$32,141	0.00	\$32,141	0.00	\$0
PROFESSIONAL DUES	\$0	\$102	\$0	0.00	\$0	0.00	\$0
PUPIL TUTORING SERVICES	\$8,443	\$7,176	\$8,709	0.00	\$8,709	0.00	\$0
RECREATIONAL FACILITIES	\$70,578	\$92,458	\$102,800	0.00	\$111,200	0.00	\$8,400
RECRUITING PROFESSIONAL STAFF	\$395	\$3,738		0.00	\$0	0.00	\$0
REGISTRATION COSTS	\$2,125	\$4,213	\$3,420	0.00	\$3,420	0.00	\$0
SCHOOL BUS TRANSP-MANDATORY	\$699,837	\$750,524	\$350,850	0.00	\$420,843	0.00	\$69,993
SCHOOL BUS TRANSP-OPTIONAL	\$0	\$0	\$390,750	0.00	\$404,817	0.00	\$14,067
SCHOOL BUS TRANSPORTATION	\$630,092	\$700,428	\$686,415	0.00	\$680,130	0.00	-\$6,285
SCHOOL TRANSPORTATION HOMELESS	\$23,585	\$1,682	\$0	0.00	\$6,000	0.00	\$6,000
SOFTWARE	\$808	\$6,625	\$0	0.00	\$0	0.00	\$0
SOFTWARE LICENSES	\$65,871	\$134,207	\$131,704	0.00	\$132,904	0.00	\$1,200
SPECIAL EDUCATION EVALUATIONS	\$14,670	\$18,122	\$23,404	0.00	\$23,404	0.00	\$0
TELECOMMUNICATIONS	\$4,166	\$2,600	\$4,500	0.00	\$4,500	0.00	\$0
TELEPHONE REPAIRS	\$117	\$0	\$2,000	0.00	\$500	0.00	-\$1,500
TELEPHONE SERVICES	\$67,996	\$58,364	\$50,000	0.00	\$68,000	0.00	\$18,000
TEXTBOOKS AND RELATED SOFTWARE	\$177,017	\$614,255	\$554,359	0.00	\$555,189	0.00	\$830
TRAINING AND DEVELOPMENT	\$105,743	\$122,456	\$109,551	0.00	\$136,051	0.00	\$26,500
TRANSLATION/INTERPRETTING SERV	\$92,125	\$42,617	\$67,355	0.00	\$52,655	0.00	-\$14,700
TRANSPORTATION	\$212,865	\$211,925	\$213,200	0.00	\$241,920	0.00	\$28,720
TRAVEL /MILEAGE	\$4,186	\$942	\$1,940	0.00	\$1,940	0.00	\$0

SUMMARY BY EXPENSE CATEGORY

Row Labels	FY14 EXPENDED	FY15 EXPENDED	FY16 ATM BUDGET	FY16 FTEs	FY17 BUDGET REQUEST	FY17 FTEs	INC/DEC
TRAVEL/MILEAGE	\$1,696	\$0	\$2,806	0.00	\$2,806	0.00	\$0
TUITION COLLABORATIVES	\$0	\$90,308	\$69,266	0.00	\$281,095	0.00	\$211,829
TUITION MASSACHUSETTS SCHOOLS	\$0	\$61,361	\$38,755	0.00	\$112,981	0.00	\$74,226
TUITION OUT OF STATE	\$816,366	\$918,042	\$970,256	0.00	\$1,013,719	0.00	\$43,463
TUITION PRIVATE RESIDENTIAL	\$0	\$2,100,301	\$1,753,431	0.00	\$2,543,076	0.00	\$789,645
TUITION PRIVATE SCHOOLS	\$4,302,835	\$2,944,633	\$2,904,303	0.00	\$2,161,457	0.00	-\$742,846
TUITION VOCATIONAL SCHOOLS	\$154,670	\$151,611	\$104,667	0.00	\$78,103	0.00	-\$26,564
TUITION-NON MEMBER COLLABORATIVES	\$734,398	\$812,655	\$748,841	0.00	\$328,119	0.00	-\$420,722
UNIFORMS	\$910	\$1,788	\$4,425	0.00	\$4,425	0.00	\$0
UNIFORMS & SUPPLIES	\$87,955	\$76,944	\$95,323	0.00	\$95,420	0.00	\$97
VEHICLE LEASE/PURCHASE	\$63,612	\$66,260	\$35,000	0.00	\$65,345	0.00	\$30,345
VEHICLE MAINTENANCE	\$7,407	\$8,465	\$8,670	0.00	\$8,850	0.00	\$180
VEHICULAR PARTS & ACCESSORIES	\$6,904	\$10,351	\$8,670	0.00	\$8,870	0.00	\$200
VEHICULAR TIRES AND TUBES	\$1,106	\$0	\$3,500	0.00	\$4,000	0.00	\$500
VIDEO MEDIA	\$4,350	\$7,422	\$11,064	0.00	\$11,064	0.00	\$0
WORKBOOKS	\$5,392	\$6,414	\$6,322	0.00	\$6,322	0.00	\$0
COMPUTER SUPPLIES	\$0	\$0	\$0	0.00	\$0	0.00	\$0
CONF/MTGS PROFESSIONAL	\$848	\$1,063	\$2,100	0.00	\$2,100	0.00	\$0
DUES OTHER	\$150	\$0	\$247	0.00	\$247	0.00	\$0
EQUIPMENT MAINTENANCE	\$410	\$439	\$0	0.00	\$0	0.00	\$0
OFFSET-TEXTBOOK REVOLVING	-\$3,500	\$0	\$0	0.00	\$0	0.00	\$0
ONLINE DATABASES/SUBSCRIPTIONS	\$0	\$13,638	\$17,500	0.00	\$17,500	0.00	\$0
ON-LINE DATABASES/SUBSCRIPTIONS	\$6,750	\$6,880	\$8,823	0.00	\$8,823	0.00	\$0
OTHER CONTRACTUAL SERVICES	\$0	\$0	\$300	0.00	\$300	0.00	\$0
SOFTWARE LICENSES	\$45,200	\$50,340	\$67,879	0.00	\$62,879	0.00	-\$5,000
TRAVEL/MILEAGE	\$0	\$0	\$0	0.00	\$0	0.00	\$0
2 EXPENSES Total	\$7,288,340	\$8,362,267	\$8,464,757	0.00	\$7,756,775	0.00	-\$707,982
Grand Total	\$59,903,310	\$63,924,781	\$66,689,159	772.39	\$69,356,725	802.43	\$2,667,566

CAPITAL BUDGET REQUEST

Each year the School District submits a “cash capital” budget request to the Town. This request consists of two components – Furniture/Fixtures/Equipment (FFE) and Technology. The budget requests are vetted through the School Committee, the Advisory Committee, and the Board of Selectmen to determine the priorities for funding within the Town’s fiscal parameters. The cash capital budget does not incorporate the major investments in facility renovations or construction that are typically reserved for a debt exclusion method of funding. The cash capital requests for the facility work in the schools is presented separately by the Facilities Maintenance Department. The Director of the Facilities Maintenance Department meets with each school principal to develop the needs and then formulates the plan, which is then reviewed with the Superintendent and Assistant Superintendent for Finance and Operations.

The Capital requests for FF&E and Technology are included in this section. As stated throughout several sections of this budget, the majority of capital requests were delayed, including important technology replacements and initiatives, in order to support the operating budget requests for FY17.

Furniture/Fixtures and Equipment

This category incorporates investments in the general operational items for programs that have a limited life cycle but are not “consumables” requiring annual replacement. The following pages include a list of the items submitted by the schools and reviewed by the Administration for incorporation into the plan. The original FF&E budget was \$215,400. Of this total budget amount, \$171,871 has been postponed, with \$43,529 remaining as the highest priority items. These include:

- Installation of cameras on an additional three Special Education vans; the remaining 3 vans will be postponed until FY18;
- Headsets, keyboards and other assistive devices for required ELL testing;
- Specialized carts for the Elementary World Language Program;
- Locking file cabinets for the Personnel Office to secure fingerprint results according to the new requirements;
- Refrigerators at Bates and Hardy to replace the older units in the nurses’ offices;
- New kiln for Bates, which is the only one that has not been replaced and has broken down several times, impacting the ability of the art teacher to deliver the curriculum;
- Replace bookshelves in K-2 classrooms at Fiske;
- Replace classroom area carpets at Hardy; and,
- Purchase Industrial Technology equipment for woodworking at the Middle School to address program enrollment and safety

The delay in capital purchases and replacements will ultimately have a significant impact on the FY18 budget.

Technology

The Director of Technology and her team developed a comprehensive plan for technology implementation and replacement across all grade levels which has served as a roadmap for the District. The detailed schedules for Replacement and New equipment are included in this section and illustrate the initial planned expenditures for FY17 and the revised amounts, again moving significant costs into FY18.

The Technology Capital includes moving forward with the following components:

- The expansion of the 1:1 initiative to the 8th grade, which will complete the implementation of the 1:1 initiative at the Wellesley Middle School.
- Support for the infrastructure (Servers and Uninterruptable Power Supplies)
- Replacement hardware at elementary levels

Software Licenses are funded through the operating budget.

The Technology Capital includes delaying the following components from what was planned for FY17 in the five year technology capital plan:

- The initial phase of the 1:1 Program at Wellesley High School
- iPad carts in grade 4
- Replacement hardware for student stations at WHS and WMS

Students in grade 6 and 7 are now in full swing with the 1:1 program at the Middle School and grade 8 is in pilot for students and teachers. The FY17 Capital Request would provide the funds to bring on the incoming grade 6 students and grade 8 teachers with professional development and devices to complete the Middle School implementation. Students are reporting that 1:1 technology is beneficial for organization of materials, time management, and exploring new ways to demonstrate their understanding. Teachers are reporting that the technology is allowing them to target instruction to individual needs, offer students more choice, and dive deeper into the curriculum. Families have 4 options for participation: purchase a device (65%), lease the device and own it at the end of the lease (13%), bring their own iPad (10%), or School use (12%), with accommodations for financial assistance.

In FY16 we completed our managed wireless infrastructure providing 1 wireless access point in every classroom grades 5-12, and 1 in every other classroom grades PK-4. Our new wireless access points are 802.11AC standard offering 2.5 times the speed compared to the prior 802.11N standard. The new devices enable higher aggregate bandwidth to multiple devices on the network that will benefit all of our 1:1 classrooms.

Although we continue to strive to minimize our physical servers, we have added 9 servers for the security work across the schools. These servers function as archive servers for our video security and access control servers. Included in the Technology Capital request is the cost to upgrade the

memory and blades in our virtual servers as well as to replace some of our uninterruptable power supply batteries that support the servers in a power outage.

The Wellesley High School student stations that were installed during the building project in FY12 will have completed their standard life-cycle in FY16. These desktop and laptop machines were due to be replaced in FY17. The plan for replacing these machine was to launch the 1:1 program at the high school allowing students to bring in their own laptop and offer the participation options as in the middle school with: Purchase, Lease, Bring Your Own Laptop (BYOL), and School Use. In order to meet the budget guidelines, the BYOL program has been delayed in FY17 and since we anticipate this being a 1 year delay, we have also delayed the replacement of 271 student stations at Wellesley High School and Wellesley Middle School.

The total cost for the Technology Capital in FY17 is \$741,391, as opposed to the planned investment of \$1,149,013. As a result, FY18 Capital Technology will increase to \$1.85 million. The total Cash Capital Request is \$784,920 including FF&E.

5-YEAR CASH CAPITAL PLAN	FY16	FY17	FY17 Revised	FY18	FY19	FY20	FY21	5 Year Total
FURNITURE/FIXTURES/EQUIPMENT								
INSTRUCTIONAL EQUIPMENT	16,030	20,000	29,363	50,000	100,000	50,000	30,000	259,363
EQUIPMENT								
Photocopiers	-	-	-	-	-	-	-	-
General Equipment	2,500	2,500	7,600	8,500	2,500	2,500	5,000	26,100
Infrastructure	40,400	37,900	-	10,000	16,542	16,873	15,000	58,416
TOTAL GENERAL EQUIPMENT	42,900	40,400	7,600	18,500	19,042	19,373	20,000	84,516
FURNITURE/FURNISHINGS	69,451	155,000	6,566	350,000	200,000	200,000	200,000	956,566
SUBTOTAL: FF&E	128,381	215,400	43,529	418,500	319,042	269,373	250,000	1,300,445
TECHNOLOGY	727,685	1,149,013	741,391	1,852,819	1,012,693	950,439	867,457	5,424,799
GRAND TOTAL - ALL CAPITAL	856,066	1,364,413	784,920	2,271,319	1,331,735	1,219,812	1,117,457	6,725,244

FY17 CASH CAPITAL : FURNITURE/FIXTURES & EQUIPMENT

Dept : SCHOOL DEPARTMENT

Dept #: 300

Date: 12/11/2015

Location Code	Building / Request	FY2017	Description
39	Districtwide	17,260	
	Transportation: Other	6,000	Cameras installed on 3 out of 6 remaining Special Education vans (extend 1 add'l year)
	Central Office: Other	600	HR locking file cabinets
	ELL: Equipment	7,000	ACCESS on-line equipment and Headphones / Microphones / Keyboards
	Elementary World Language: Equipment	2,580	Traveling carts 6 @ \$430
		1,080	Magnetic Whiteboards for traveling carts 6 @ 180
10	Preschool	0	
11	Bates Elementary	4,965	
	Nursing:Equipment	800	Refrigerator
	Visual Arts: Equipment	4,165	New Kiln
12	Fiske Elementary	4,000	
	Schoolwide: Furniture	4,000	Replace K-2 bookshelves (\$4,000)
13	Hardy Elementary	2,766	
	Schoolwide: Furniture	1,966	Replace 4 classroom rugs
	Nursing:Appliance	800	Refrigerator
14	Hunnewell Elementary	0	
15	Sprague Elementary	0	
16	Schofield Elementary	0	
17	Upham Elementary	0	
21	Middle School	14,538	
		14,538	New 20" Planer, new sander and new 12" Jointer for enrollments
31	High School	0	
DISTRICT TOTAL - FFE		43,529	

Summary

FY16-21 Technology Requests							
Request Type	FY2016	FY2017	Revised FY17	FY2018	FY2019	FY2020	FY2021
Replacement *	\$ 483,865	\$ 683,728	\$ 586,270	\$ 1,217,902	\$ 1,452,740	\$ 964,018	\$ 772,758
New Requests	\$ 236,320	\$ 457,785	\$ 147,621	\$ 627,417	\$ 165,694	\$ 141,090	\$ 87,199
Other (Installation)	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
Total	\$ 727,685	\$ 1,149,013	\$ 741,391	\$ 1,852,819	\$ 1,625,934	\$ 1,112,608	\$ 867,457

Replacement - 1

Ref #:	Project Description	FY2016	FY2017 Original	FY2017 Revised	FY2018	FY2019	FY2020	FY2021
REP-1	Desktop Mac Replacement	\$62,880	\$145,672	\$ 58,800	\$186,380	\$232,500	\$39,200	\$11,200
REP-2	Desktop Windows Replacement	\$1,862	\$31,654	\$ 13,750	\$1,164	\$99,000	\$2,328	\$2,328
REP-3	Laptop Mac Replacement	\$159,692	\$409,080	\$ 460,600	\$497,000	\$413,000	\$400,000	\$291,200
REP-4	Laptop Windows Replacement	\$1,034	\$3,102	\$ 3,000	\$5,600	\$5,600	\$6,400	\$6,400
REP-5	Grade 5 iPad Replacement	\$12,000	\$12,000	\$ 12,000	\$232,740	\$12,000	\$12,000	\$12,000
REP-6	K-4 iPad Replacement	\$0	\$0	\$ 0	\$0	\$0	\$0	\$0
REP-7	Netbook, Neo & Neo 2 Replacement	\$0	\$0	\$ 0	\$0	\$0	\$0	\$0
REP-8	Workgroup Laser Printer Replacement	\$5,705	\$6,520	\$ 6,520	\$6,520	\$6,520	\$6,520	\$6,520
REP-9	Network Inkjet Printer Replacement	\$2,250	\$2,250	\$0	\$6,520	\$6,520	\$6,520	\$6,520
REP-10	Network Infrastructure Replacement	\$150,489	\$0	\$0	\$65,000	\$65,000	\$90,000	\$90,000
REP-11	Server Replacement	\$10,000	\$10,000	\$ 10,000	\$16,800	\$300,000	\$200,000	\$16,800
REP-12	UPS Replacement	\$3,000	\$3,000	\$ 3,000	\$23,000	\$3,000	\$3,000	\$3,000

Replacement - 2

Ref #:	Project Description	FY2016	FY2017 Original	FY2017 Revised	FY2018	FY2019	FY2020	FY2021
REP-13	Projector Replacement	\$ 54,133	\$0-	\$0-	\$40,838	\$64,000	\$60,000	\$60,000
REP-14	Projector Lamp Replacement	\$ 17,020	\$ 19,550	\$ 15,000	\$22,540	\$19,550	\$15,000	\$15,000
REP-15	Digital Video Camera Replacement	\$ 2,580	\$ 2,580	\$ 0	\$2,580	\$2,580	\$2,580	\$2,580
REP-16	Flatbed Scanner Replacement	\$ 300	\$ 5,400	\$ 0	\$300	\$300	\$300	\$300
REP-17	Document Scanner Replacement	\$ 920	\$ 920	\$ 0	\$920	\$920	\$920	\$920
REP-18	Document Camera Replacement	\$ 0	\$ 32,000	\$ 3,600	\$32,000	\$32,000	\$32,000	\$32,000
REP-19	HS Projector Replacement	\$ 0	\$ 0	\$ 0	\$0	\$140,000	\$40,000	\$0
REP-20	6th Grade iPad Replacement	\$ 0	\$ 0	\$ 0	\$0	\$47,250	\$0	\$0
REP-21	7th Grade iPad Replacements	\$ 0	\$ 0	\$ 0	\$0	\$0	\$47,250	\$0
REP-22	8th Grade iPad Replacements	\$ 0	\$ 0	\$ 0	\$0	\$0	\$0	\$47,250
REP-23	District-Wide iPad Replacements	\$ 0	\$ 0	\$ 0	\$78,000	\$3,000	\$0	\$168,740
Total Capital Requests		\$ 483,865	\$ 683,728	\$ 586,270	\$1,217,902	\$1,452,740	\$964,018	\$772,758

New - 1

Ref #	Project Description	FY2016	FY2017 Original	FY2017 Revised	FY2018	FY2019	FY2020	FY2021
NEW-01	Tablets for Elementary Special Education	\$0	\$0	\$0	\$0	\$3,222	\$0	\$0
NEW-02	Smartboard/Projector Installations	\$19,845	\$19,000	\$0	\$0	\$0	\$0	\$0
NEW-03	Bates Cafeteria Projection System	\$0	\$0	\$0	\$0	\$0	\$0	\$5601
NEW-04	Bates Cafeteria Audio System	\$0	\$0	\$0	\$0	\$0	\$0	\$6408
NEW-05	Computers for Enrollment & Program Changes	\$15,149	\$15,149	\$15,149	\$21,000	\$21,000	\$21,000	\$21,000
NEW-06	Tablets to Support New Evaluation System	\$0	\$0	\$0	\$0	\$3,000	\$0	\$0
NEW-07	1:1 Tablet Program for Grade 6,7,8	\$102,136	\$112,582	\$112,582	\$0	\$0	\$0	\$0
NEW-08	1st Lease Payment Grade 8 (390 student devices with accessories (case, keyboards), 20 loaners, 60 teachers)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NEW-09	Grade 4 (1 cart per school with accessories (cart, case, keyboards), Teacher Devices	\$0	\$108,864	\$0	\$79,392	\$0	\$0	\$0
NEW-10	Grade 3 (1 cart per school with accessories (cart, case, keyboards), teacher devices	\$0	\$0	\$0	\$0	\$79,392	\$0	\$0
NEW-11	AV installation for Grade 6, FY16 (7-8), FY17 MS Specials	\$40,000	\$30,000	\$15,000	\$15,000	\$0	\$0	\$0
NEW-12	AV installation for Grade 4 (21 classrooms)	\$27,300	\$0	\$0	\$0	\$0	\$0	\$0
NEW-13	AV installation for Grade 3 (21 classrooms)	\$0	\$27,300	\$0	\$27,300	\$0	\$0	\$0

New - 2

Ref #	Project Description	FY2016	FY2017 Original	FY2017 Revised	FY2018	FY2019	FY2020	FY2021
NEW-14	1:1 BYOD at HS	\$27,000	\$140,000	\$0	\$345,235	\$10,000	\$10,000	\$10,000
NEW-15	Work group Printing Transition Middle School	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NEW-16	Work group Printing Transition B&W 8 total elem	\$4,890	\$4,890	\$4,890	\$4,890	\$4,890	\$4,890	\$4,890
NEW-17	Work group Printing Transition Laserjets color 1 per library elem	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NEW-18	All-In-One AV conversion (Sprague and others)	\$0	\$0	\$0	\$19,000	\$19000	\$60,000	\$19000
NEW-19	High School Phone System	\$0	\$0	\$0	\$90,400	\$0	\$0	\$0
NEW-20	WMS Gymn Projector and Screen	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0
NEW-21	Bates Gymn Audio System	\$0	\$0	\$0	\$0	\$0	\$0	\$14,000
NEW-22	Soundfield Systems for Classrooms	\$0	\$0	\$0	\$25,200	\$25,200	\$25,200	\$25,200
Total		\$236,320	\$457,785	\$147,621	\$627,417	\$165,694	\$141,090	\$87,199

REVOLVING AND SPECIAL REVENUE FUNDS

Public schools in Massachusetts are authorized to maintain revolving and special revenue accounts which are not subject to fiscal year boundaries and do not close out to the Town's general fund (unless specified in the authorizing legislation). The Wellesley Public Schools has several revolving funds common to school districts, including Athletics and Activities, Transportation, Tuition funds and other funds that relate to activities engaged in by schools.

In FY16 transfers from revolving funds were applied to offset operating budget costs. Some of the revolving funds have revenue that is fairly static relative to participation and the offsets are applied year after year with little fluctuation. Other accounts are adjusted to reflect current revenue estimates and FY17 requirements, particularly the High School Student Activities and Circuit Breaker accounts.

To the extent possible, the District maintains a balance in revolving funds that is sufficient to cover one year's planned offsets. For example, the balance at the end of FY15 carries into FY16. This balance would be sufficient to offset costs in FY16 should anything change significantly in either revenue collections or expenses during FY16. The timing would allow for some planning to address any changes.

The review of the revolving funds continues to highlight the degree to which families pay fees for students to engage in a range of both academic and enrichment programs. As part of the Strategic Plan, the School Committee and Administration will be making an effort to reduce or eliminate some fees in order to balance fiscal realities with the mandate to provide a free public education. Progress on this initiative is subject to available operating budget funds. In FY17 a 4% budget guideline does not allow the flexibility to reduce or eliminate any fees.

The following pages provide an explanation and financial status of the major revolving funds maintained by the District. All balances are as of June 30th in each fiscal year with a projection for the FY 16 year-end balance.

ART REVOLVING

Director/Program Coordinator: K-12 Art Director

Program Description: The Art Department has a range of courses in the visual arts at both the Middle School and High School in which students can enroll. Programs include ceramics, jewelry, digital art, drawing/painting, photography, and animation.

Fee Structure: \$30 -\$200; depending on the program level and materials used.

Fund Restrictions: Funds derived from the fees are used to pay for equipment and materials that students use in the program.

<u>Middle School</u>	FY12	FY13	FY14	FY15	<i>FY16 Proj</i>
Beg. Balance	\$ 6,715	\$ 7,266	\$ 10,227	\$ 11,668	\$ 17,810
Revenue	\$ 18,830	\$ 20,205	\$ 20,960	\$ 18,994	\$ 22,850
Expenditure	\$ 18,279	\$ 17,244	\$ 19,519	\$ 12,852	\$ 26,000
Ending Balance	\$ 7,266	\$ 10,227	\$ 11,668	\$ 17,810	\$ 14,660

<u>High School</u>	FY12	FY13	FY14	FY15	<i>FY16 Proj</i>
Beg. Balance	\$ 16,608	\$ 28,114	\$ 22,186	\$ 22,527	\$ 32,704
Revenue	\$ 29,115	\$ 39,488	\$ 43,070	\$ 39,805	\$ 48,790
Expenditure	\$ 17,609	\$ 45,416	\$ 42,729	\$ 29,628	\$ 58,000
Ending Balance	\$ 28,114	\$ 22,186	\$ 22,527	\$ 32,704	\$ 23,494

ATHLETIC REVOLVING

Director/Program Coordinator: Athletic Director

Program Description: The Athletic Department has a broad range of opportunities for students to participate in competitive sports. The Department is funded from multiple sources: the operating budget for the District, fees charged to students for participation, and donations from various team/parent supporting groups. A combination of all of these funds is used to pay for coaches, officials, transportation, equipment, supplies and use of specialized facilities (ice rink, pool, ski slopes).

Fee Structure: \$150 per sport Middle School; \$250 per sport High School; Family maximum \$1,500

Fund Restrictions: Funds can be used to compensate employees or pay for contracted services, equipment and materials to operate the program.

<u>Middle School</u>	FY12	FY13	FY14	FY15	<i>FY 16 proj</i>
Beg. Balance	\$ 26,337	\$ 25,041	\$ 18,391	\$ 28,253	\$ 38,530
Revenue	\$ 71,680	\$ 71,350	\$ 73,730	\$ 85,850	\$ 86,000
Expenditure	\$ 72,976	\$ 78,000	\$ 63,868	\$ 75,573	\$ 81,396
Ending Balance	\$ 25,041	\$ 18,391	\$ 28,253	\$ 38,530	\$ 43,134

Each year the revolving fund is budgeted to cover the expenses of the program with the exception of the coaches, which are funded in the operating budget. In FY16 the Middle School is budgeted to offset \$81,396. The revolving account can cover additional costs if they are incurred in any given year.

CHILD LAB REVOLVING

Director/Program Coordinator: High School Family/Consumer Science Department Head

Program Description: The Child Lab program at the High School provides a learning environment for students to become experienced in early childhood education and care. Fees are charged for the children who are enrolled in the program.

Fee Structure: \$5,500 per child tuition

Fund Restrictions: Funds can be used to compensate employees or pay for contracted services, equipment and materials to operate the program.

Child Lab	FY12	FY13	FY14	FY15	FY16 Proj
Carry-over	\$ 56,992	\$ 72,183	\$ 32,811	\$ (3,585)	\$ 2,918
Revenue	\$ 91,036	\$ 97,411	\$ 96,253	\$ 98,755	\$ 100,000
Expenditure	\$ 75,845	\$ 136,783	\$ 132,649	\$ 92,252	\$ 100,018
Balance	\$ 72,183	\$ 32,811	\$ (3,585)	\$ 2,918	\$ 2,900

The Child Lab revolving account had been used to offset \$75,000 of the operating budget salary costs of the program staff each year. In FY13 and in FY14 two staff were charged 100% to the account who should have been charged partially to the operating budget, resulting in a small deficit at the end of FY14. The staffing was corrected and a fee increase was instituted in FY15.

The FY16 expenditure projection incorporates direct cost for salaries and a budgeted offset for a total of \$100,018.

CIRCUIT BREAKER

Director/Program Coordinator: Assistant Superintendent for Finance and Operations

Program Description: The Circuit Breaker law (MGL Ch. 44:53A) authorizes the legislature to appropriate up to 75% of the cost of Special Education students that exceed four times the state average per pupil cost. State reimbursement rates have averaged 72.5% in recent years (see chart for specific years).

Fee Structure: No fees associated with this program

Fund Restrictions: Funds are primarily used to offset high tuition and transportation costs but may also be used to compensate employees or pay for contracted services, equipment and materials to service the needs of students on an Individual Education Plan (IEP).

<u>Circuit Breaker</u>	FY12	FY13	FY14	FY15	<i>FY16 Proj.</i>
Beg. Balance	\$ 801,528	\$ -	\$ 527,686	\$ 795,710	\$ 0
Revenue	\$ 2,401,395	\$ 2,752,942	\$ 2,616,154	\$ 2,372,565	\$ 2,909,944
Expenditure	\$ 3,202,923	\$ 2,225,256	\$ 2,348,130	\$ 3,168,275	\$ 2,619,319
Ending Balance	\$ -	\$ 527,686	\$ 795,710	\$ 0	\$ 290,625
Reimbursement Rate	68.7%	74.5%	75.0%	72.0%	73.0%

For FY16 the district anticipates Circuit Breaker revenue to exceed budgeted out-of-district Tuition costs by \$290,625. OOD costs vary considerably as the year progresses based on changes to IEPs. Circuit Breaker funds may be carried forward one year. If the FY16 funds are not fully expended for OOD costs in FY16 the district will use the funds for OOD in FY17.

ELEMENTARY BEFORE SCHOOL PROGRAM

Director/Program Coordinator: School Principals

Program Description: The elementary before school program runs for one hour prior to the start of school each day. Students meet in the school library and participate in learning skills, involving crafts and computer based projects.

Fee Structure: \$270 to \$450 per Semester depending on the length of the program

Fund Restrictions: Funds can be used to compensate employees or pay for contracted services, equipment and materials to operate the program.

<u>Before School</u>	FY12	FY13	FY14	FY15	<i>FY16 Proj</i>
Beg. Balance	\$ 29,240	\$ 41,120	\$ 52,921	\$ 80,797	\$ 89,293
Revenue	\$ 29,136	\$ 36,140	\$ 48,893	\$ 56,444	\$ 45,000
Expenditure	\$ 17,256	\$ 24,339	\$ 21,017	\$ 47,948	\$ 60,000
Ending Balance	\$ 41,120	\$ 52,921	\$ 80,797	\$ 89,293	\$ 74,293

Note: These are the combined balances for all of the schools.

GUIDANCE REVOLVING

Director/Program Coordinator: Guidance Department Head and Director of Finance & Business Operations

Program Description: The Guidance Revolving account is used to collect exam fees for SATs and other voluntary exams. Exam fees are then paid to the appropriate exam vendor from this account. Fees collected for the production of transcripts are also deposited to the account and related materials for these activities are charged to the account.

Fee Structure: Varies per request.

Fund Restrictions: Funds can be used to compensate employees who proctor exams or to pay for staff, contracted services, equipment and materials to operate the program.

Transcripts	FY12	FY13	FY14	FY15	FY16 Proj.
Beg. Balance	\$ 35,478	\$ 38,125	\$ 37,537	\$ 13,823	\$ (12,624)
Revenue	\$ 68,190	\$ 62,699	\$ 57,794	\$ 52,935	\$ 52,000
Expenditure	\$ 65,543	\$ 63,287	\$ 81,508	\$ 79,382	\$ 39,376
Ending Balance	\$ 38,125	\$ 37,537	\$ 13,823	\$ (12,624)	\$ 0

LOST BOOKS

Director/Program Coordinator: Department Head/Director and Director of Finance & Business Operations

Program Description: The Lost Books Revolving Fund is used to collect fees from students who lose school textbooks. These fees are collected by the teacher of the student who lost the textbooks. Funds can be used to purchase replacement materials.

Fee Structure: The cost of the book

Fund Restrictions: Funds can be used to pay for replacement texts/material.

<u>Middle School</u>	FY12	FY13	FY14	FY15	<i>FY16 Proj.</i>
Beg. Balance	\$ 7,755	\$ 7,659	\$ 7,852	\$ 62	\$ 221
Revenue	\$ 4,932	\$ 3,996	\$ 241	\$ 334	\$ 1,000
Expenditure	\$ 5,028	\$ 3,803	\$ 8,031	\$ 175	\$ 1,000
Ending Balance	\$ 7,659	\$ 7,852	\$ 62	\$ 221	\$ 221

<u>High School</u>	FY12	FY13	FY14	FY15	<i>FY16 Proj.</i>
Beg. Balance	\$ 12,082	\$ 15,619	\$ 14,639	\$ 14,455	\$ 13,940
Revenue	\$ 9,796	\$ 7,104	\$ 6,057	\$ 3,220	\$ 6,000
Expenditure	\$ 6,259	\$ 8,084	\$ 6,241	\$ 3,735	\$ 8,000
Ending Balance	\$ 15,619	\$ 14,639	\$ 14,455	\$ 13,940	\$ 11,940

PERFORMING ARTS REVOLVING

Director/Program Coordinator: K-12 Performing Arts Director

Program Description: The Performing Arts Department has a broad range of opportunities for students to participate in the creative arts. There are opportunities for music lessons, to participate in band and orchestra, and to perform in drama productions.

Fee Structure: \$100 Band Orchestra; \$348 Private Music Lessons (\$55/hour); \$75 Instrument Rental (school year)

Fund Restrictions: Funds can be used to compensate employees or pay for contracted services, equipment and materials to operate the program.

District wide	FY12	FY13	FY14	FY15	FY16 Proj.
Beg. Balance	\$ 30,223	\$ 53,370	\$ 68,878	\$ 18,935	\$ 6,817
Revenue	\$ 126,856	\$ 144,060	\$ 580,368*	\$ 633,795	\$ 630,000
Expenditure	\$ 103,709	\$ 128,552	\$ 630,311	\$ 645,913	\$ 636,817
Ending Balance	\$ 53,370	\$ 68,878	\$ 18,935	\$ 6,817	\$ 0

* FY14 was the first year that the After School Instrument Program became part of the Performing Arts budget. Instructors became staff and fees for lessons were collected and deposited as revenue.

PRESCHOOL

Director/Program Coordinator:	Director of Early Childhood Education
Program Description:	The Preschool is an integrated program serving students with special needs as well as typically-developing children. The program follows state regulation for the ratio of students.
Fee Structure:	\$6,500 Four Full Days; \$3,250 Four Half Days; \$2,450 Three Half Days. Tuition will be increased by \$500 to \$7,000 in FY16 for four full days, \$3,500 for four half days, and \$2,625 for three half days. By law tuition is charged only to students for whom the District is not required to provide IEP services.
Fund Restrictions:	Funds can be used to compensate employees or pay for contracted services, equipment and materials to operate the program.

<u>Preschool</u>	FY12	FY13	FY14	FY15	FY16 Proj
Beg. Balance	\$ 99,972	\$ 62,270	\$ 87,604	\$ 47,455	\$ 52,868
Revenue	\$ 169,562	\$ 207,129	\$ 160,151*	\$ 235,710	\$ 255,000
Expenditure	\$ 207,069	\$ 181,989	\$ 200,300	\$ 230,297	\$ 255,000
Ending Balance	\$ 62,465	\$ 87,410	\$ 47,455	\$ 52,868	\$ 52,868

RENTAL OF FACILITIES

Director/Program Coordinator: Director of Finance & Business Operations

Program Description: The School Department allows the public to use the school building facilities for events that include meetings, sporting events, and various ceremonies. The School Department charges a rental fee to the public groups and schedules events so that there is no disruption to school activities.

Fee Structure: Various rate schedules available are on the school website.

Fund Restrictions: Funds can be used to compensate employees scheduled to be on duty for a rental event, or to pay for maintenance needs for the proper upkeep of the facilities.

Facilities Rental	FY12	FY13	FY14	FY15	FY16 Proj.
Beg. Balance	\$ 466,949	\$ 270,530	\$ 250,972	\$ 290,930	\$ 385,006
Revenue	\$ 265,058	\$ 209,571	\$ 292,471	\$ 367,455	\$ 300,000
Expenditure	\$ 461,477	\$ 229,129	\$ 252,513	\$ 273,379	\$ 300,000
Ending Balance	\$ 270,530	\$ 250,972	\$ 290,930	\$ 385,006	\$ 385,006

Beginning in FY15, the cost of the staffing to manage the facility rentals has been charged to the Facility Rental Revolving Account to match the expense to the revenue.

SPECIAL EDUCATION SERVICES

Director/Program Coordinator: Director of Student Services

Program Description: The Special Education ISS revolving fund was established to accept tuitions paid by other public school districts which sent a student or students to the Wellesley Public Schools for a particular program that WPS offered that fit the needs of the tuitioned-in student.

Fee Structure: Established annually by vote of the School Committee.

Fund Restrictions: Funds can be used to compensate employees or pay for contracted services, equipment and materials to operate the program.

<u>Tuition</u>	FY12	FY13	FY14	FY15	<i>FY16 Proj.</i>
Beg. Balance	\$ 141,199	\$ 146,815	\$ 98,239	\$ 31,969	\$ 10,094
Revenue	\$ 50,616	\$ 47,404	\$ 23,730	\$ 28,125	\$ 96,000
Expenditure	\$ 45,000	\$ 95,980	\$ 90,000	\$ 50,000	\$ 90,000
Ending Balance	\$ 146,815	\$ 98,239	\$ 31,969	\$ 10,094	\$ 16,094

Funds in this revolving account grew in recent years due to a student who has been attending WPS for multiple years. This account was used to offset the operating budget by \$45,000 in FY12 with an increased offset of \$90,000 in FY13 and FY14.

STUDENT ACTIVITY FEE

Director/Program Coordinator: High School and Middle School Principals

Program Description: The student activity fee covers all clubs in which a student may participate at the HS and MS.

Fee Structure: The fee is \$150 per year at both the HS and MS. The student has unlimited access to clubs.

Fund Restrictions: Funds can be used to compensate employees or pay for contracted services, equipment and materials to operate the clubs/program.

HS Activity Fee	FY12	FY13	FY14	FY15	FY16 Proj.
Beg. Balance	\$ 28,107	\$ 28,107	\$ 53,526	\$ 36,626	\$ 52,226
Revenue	\$ -	\$ 125,419	\$ 33,780	\$ 61,600	\$ 50,000
Expenditure	\$ -	\$ 100,000	\$ 50,680	\$ 50,000	\$ 50,000
Ending Balance	\$ 28,107	\$ 53,526	\$ 36,626	\$ 52,226	\$ 52,226

MS Activity Fee	FY12	FY13	FY14	FY15	FY16 Proj.
Beg. Balance	\$ -	\$ 78,325	\$ 84,316	\$ * 0	\$ 1,412
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -
Revenue	\$ 148,879	\$ 46,218	\$ 96,883	\$ 20,412	\$ 56,000
Expenditure	\$ 70,554	\$ 40,227	\$ 104,344	\$ 19,000	\$ 50,000
Ending Balance	\$ 78,325	\$ 84,316	\$ * 76,855	\$ 1,412	\$ 7,412

The activity fee funds were not reported separately in prior years and were embedded within the Student Activity accounts, which are separate accounts controlled by students. The student activity fee is collected by the schools for the purpose of funding clubs and held within a revolving account as authorized by the School Committee.

*The FY14 ending balance for MS activity fees is not carried as an opening balance for FY15 as the student funds are no longer included in the report per the information stated above.

STUDENT PARKING REVOLVING

Director/Program Coordinator: High School Principal

Program Description: Regulations allow the District to charge students for the privilege of driving a vehicle to school and parking in the school lot. Seniors are provided first option for parking tags and, if available, spaces are offered to juniors.

Fee Structure: Fees are \$250 for per semester

Fund Restrictions: Funds can be used to offset the cost of staff that monitors the parking lot and expenses directly associated with the program.

Student Parking	FY12	FY13	FY14	FY15	<i>FY16 Proj.</i>
Beg. Balance	\$ 36,637	\$ 37,042	\$ 30,664	\$ 30,019	\$ 11,052
Revenue	\$ 405	\$ 23,622	\$ 34,355	\$ 36,866	\$ 35,000
Expenditure	\$ -	\$ 30,000	\$ 35,000	\$ 55,833	\$ 35,000
Ending Balance	\$ 37,042	\$ 30,664	\$ 30,019	\$ 11,052	\$ 11,052

TRANSPORTATION REVOLVING

Director/Program Coordinator: Transportation Coordinator

Program Description: State regulations mandate that the District transport students in grades K-6 who live more than 2.0 miles from the school they attend. The District may provide transportation to students in grades K-6 who live less than 2.0 miles from the school, or those who are enrolled in grades 7-12, but is not under legal mandate to do so. The District may charge for this optional transportation service.

Fee Structure: \$521 per student; \$1,142 family cap

Fund Restrictions: Funds can be used to compensate transportation staff/drivers, contracted providers, and any other equipment and materials in the operation of the program.

<u>Transportation</u>	FY12	FY13	FY14	FY15	<i>FY16 Proj.</i>
Beg. Balance	\$ 538,563	\$ 546,961	\$ 438,021	\$ 337,552	\$ 407,074
Revenue	\$ 425,163	\$ 378,330	\$ 397,742	\$ 460,272	\$ 400,000
Expenditure	\$ 416,765	\$ 487,270	\$ 498,211	\$ 390,750	\$ 398,358
Ending Balance	\$ 546,961	\$ 438,021	\$ 337,552	\$ 407,074	\$ 408,716

Note: The Beginning Balance for each year includes funds collected in the prior school year (February through June) for bus registrations for the upcoming September school year.

WINGS SUMMER PROGRAM

Director/Program Coordinator: Wings Coordinator

Program Description: The Wings Program provides an extended school year and services to preschool age students with and without special needs.

Fee Structure: \$50 registration fee and \$175 per session (AM or PM)

Fund Restrictions: Funds can be used to compensate employees or pay for contracted services, equipment and materials to operate the program.

Wings	FY12	FY13	FY14	FY15	FY16 Proj.
Beg. Balance	\$ 139,016	\$ 158,416	\$ 44,792	\$ 55,225	\$ 64,802
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -
Revenue	\$ 94,022	\$ 110,475	\$ 126,480	\$ 95,140	\$ 95,000
Expenditure	\$ 74,622	\$ 196,399	\$ 116,047	\$ 85,563	\$ 85,500
Ending Balance	\$ 158,416	\$ 72,492	\$ 55,225	\$ 64,802	\$ 74,302

The fund balance as of June 30th in any given year includes pre-paid tuition for the summer program to be held in July and August of the succeeding fiscal year.

GRANT AND GIFT FUNDS

In addition to the funding sources from Federal and State revenues and local receipts that support the School District's budget, Wellesley Public Schools is very fortunate to be the beneficiary of the extraordinary generosity of community members through the Wellesley Education Foundation (WEF), the PTO's for each school, and several local organizations that support the schools. The following information highlights the degree to which private funds supplement the education of students in Wellesley and, as fiscal constraints affect the ability of the schools to manage within more limited resources, all of these gifts and donations provide critical support for the programs and initiatives of the District.

Federal and State Grants

Wellesley Public Schools receives what are referred to as "entitlement" grants from the Federal government that are targeted for support of specific students' needs and/or programs. The largest portion of our entitlement grants are earmarked for Special Education services to students and for at-risk students whose families qualify as low income. The District only receives two State grants, the largest of which is METCO funding. The other State grant is for academic support to students to help close the achievement gap. The Preschool has also received a small amount of funding through a contract with the Department of Early Childhood Education. And for the first time, Wellesley qualifies independently this year for Title III grant funds for services to the ELL population in the District.

WEF Grants

The Wellesley Education Foundation funds grants through two cycles each year- Spring and Fall. In FY16 WEF approved and expects to gift more than \$300,000 in grants submitted by staff in the District.

Donations

In addition to the WEF grants, the PTO's and other local organizations, businesses and private citizens generously donate funds to support the schools. Field trips and other enrichment opportunities might not otherwise be available to students without this support.

The Wellesley Public Schools is grateful for this incredible financial support, as well as the countless hours of volunteer time and effort that the community contributes to ensure a high quality educational experience for its students.

FY16 FEDERAL AND STATE GRANTS

FY16 Grants	240 IDEA (SPED 94-142)		298 ACAD SUPP		632 ACAD SUPP		262 EARLY CHLHD.		274 SPED PR IMPRO		305 TITLE 1		140 TITLE II PART A		317 METCO		TOTALS	
	FTE	BUDGET	FTE	BUDGET	FTE	BUDGET	FTE	BUDGET	FTE	BUDGET	FTE	BUDGET	FTE	BUDGET	FTE	BUDGET	FTE	BUDGET
ADMINISTRATORS																		
SUPERVISOR/DIRECTOR															1.00	\$ 117,722	1.00	117,722
PROJECT COORDINATOR															2.00	\$ 130,522	2.00	130,522
STIPENDS																	-	-
INSTRUCTIONAL																		
PROFESSIONAL STAFF					1.00	\$ 5,200			\$ 2,888		1.11	\$ 107,274			1.00	\$ 89,896	3.11	205,258
SPEECH & LANGUAGE THERAPIST																	-	-
SUPPORT STAFF																		
AIDES/PARAPROFESSIONAL	33.1	\$ 1,095,701					\$ 29,628										33.10	1,125,329
SECRETARY/BOOKKEEPER															2.00	\$ 34,000	2.00	34,000
MONITOR															0.92	\$ 46,430	0.92	46,430
STIPEND													\$ 52,917				-	52,917
OTHER																		
CONTRACTUAL SERVICES																		
CONSULTANTS		\$ 5,000							\$ 21,000				\$ 5,000				-	31,000
SPECIALISTS																	-	-
INSTRUCTORS															\$ 17,000		-	17,000
OTHER		\$ 5,000							\$ 3,420						\$ 30,000		-	38,420
FRINGE BENEFITS																		
MA TEACHER RETIR											\$ 8,901						-	8,901
OTHER															\$ 70,120		-	70,120
SUPPLIES & MATERIALS																		
TEXTBOOKS MATERIALS															\$ 8,000		-	8,000
INSTRUC. TECHN & S.WARE				\$ 2,000											\$ 5,988		-	7,988
NON-INSTRUCTIONAL				\$ 520					\$ 8,129						\$ 7,000		-	15,649
TESTING AND ASSESSMENT																		-
TRANSPORTATION																		
SCHOOL BUSSING															\$ 325,591		-	325,591
OTHER																		
PRINTING & REPRODUCTION																	-	-
TRAVEL		\$ 4,000		\$ 480					\$ 6,000						\$ 1,000		-	11,480
TOTAL	33.1	\$ 1,109,701	0.0	\$ 3,000	1.0	\$ 5,200	0.0	\$ 29,628	0.0	\$ 41,437	1.11	\$ 116,175	0.0	\$ 57,917	6.92	\$ 883,269	42.13	2,246,327

GRANT AWARD FOR FY15	\$ 1,100,780	\$ 8,000	\$ 6,400	\$ 29,631	\$ 39,911	\$ 116,390	\$ 57,708	\$ 825,984	\$ 2,184,804
DIFFERENCE FY15 TO FY16	\$ 8,921	\$ (5,000)	\$ (1,200)	\$ (3)	\$ 1,526	\$ (215)	\$ 209	\$ 57,285	\$ 61,523

METCO- Other Suuport and Tutor

METCO-General Supplies and Dues