Strategic Plan Strategy I: Every Child, Every Day				
Goal Description	Key Activities	Outcome Measures		
1) Narrow achievement gaps among diverse student populations, grade levels and subject areas	Focus on math and ELA at grade 7.	Performance of high risk students on district-wide common assessments will result in student growth of at least 5 percentage points in grades 3-8.		
	Review last year's D/F data for WMS & WHS	Reduced numbers of Ds & Fs in high risk groups at middle school and high school		
	Review teacher recommendations and student course requests for diverse student populations at WMS and WHS.	More diverse course enrollments - WHS & WMS		
2) Launch a review of current social/emotional supports for students PK-12	Assemble a PK-12 committee to evaluate our existing supports  Review like district supports	Compile baseline data on current supports and make recommendations for future programming		
	Review Metrowest Adolescent Health Survey Data.			

Strategic Plan Strategy II: Invest in our Educators				
Goal Description	Key Activities	Outcome Measures		
1) Increase number of differentiated instruction course offerings to meet the needs of both PreK-5 and secondary level teachers	Work closely with Prof.Dev. Coordinator to direct appropriate PD opportunities for staff around differentiation.	District-wide Professional Development Day will have one strand dedicated to educators sharing best practices around differentiation with each other. continued		

## Strategic Plan Strategy II: Invest in our Educators (... continued)

Goal Description	Key Activities	Outcome Measures
		Creation or modification of at least 2 professional development courses offered through WellesleyPD
2) Teacher Evaluation: Continue to Implement the WPS Teacher Evaluation System.	Implement new Educator Evaluation system with 100% of instructional staff.	100% of staff will be on the evaluation cycle in school year 2015-2016
	Convert to <i>Teachpoint</i> , a new online teacher evaluation software package.	All educators and administrators will be trained on <i>Teachpoint</i> .
	Provide PD and practice on new system for 100% of instructional staff.	
	Pilot district determined measures (DDM) for all educators. The Working Group will review annually the effectiveness of the DDM as submitted by the evaluator and educator.	All educators will pilot DDMS for SY15-16 and re-evaluate the effectiveness of DDMs by the end of the year.
3) Teacher Assistants: Enhance service to students through well trained Teaching Assistants and Paraprofessionals.	Launch a Design Team to develop a common Teaching Assistant & Paraprofessional job responsibilities manual and evaluation tool.	All Teaching Assistants and Paraprofessionals will receive a manual defining their roles and responsibilities. They will be evaluated in school year 2015-2016 utilizing the new tool designed to improve practice.
4) WTA - Unit A & Unit B Negotiations	Work with the WTA to utilize interest based bargaining techniques to negotiate the union contracts.	Successfully negotiate the Wellesley Teacher Associations' Unit A and Unit B contract utilizing interest Based bargaining techniques.

#### Strategic Plan Strategy III: World Class Learning Outcome Measures **Goal Description** Key Activities 1) Implement Elementary Two World Language teachers Completion of content School World Language Pilot hired and working at Hardy and enriched K-2 curriculum. Sprague Plan for writing content enriched K-5 curriculum. Planning for implementation of World Language at the remaining five elementary schools during SY16-17. Working with World Language consultant Helena Curtain. Collect parent and teacher survey feedback. Continued rollout of curriculum 2) Expand and improve Enrollments in courses at high elementary and secondary units in Life Science in grades school. STEAM (Science, Technology, K-3 and 5 aligned to the new Track academic performance Engineering, Art & Math) MA Science Standards of students who were enrolled offerings Implement revised light and in summer science and science explorations units in computer science programs. grade 5 Pilot robotics unit at Bates Begin planning for rollout of Increased number of sections updated units in Earth and in Computer Science at WHS Space Science grades K-5 and grade 4 Life Science

Continue Middle school

science program

teachers and parents

summer science and computer

Collect survey information from

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(continued...)

## Strategic Plan Strategy III: World Class Learning (...continued)

Goal Description	Key Activities	Outcome Measures
3) Review curriculum in PreK-12 mathematics and PreK-12 visual arts  Year 1 of a three year review of mathematics  Year 2 of a three year review of visual arts	Form a math review committee  Implement a revised visual arts curriculum in grades 3, 5, 6, 7, and 9-12.	Math review committee will make preliminary recommendations regarding new or revised curriculum PK-12.  Visual arts curriculum is implemented successfully at these grades.
4) Develop 5 year tech plan	Get SAC together to create vision and mission, student experience, staff experience  Define sections/chapters of plan  Build the nuts and bolts section of the plan aligned with state requirements	Tech Plan approved by school committee and submitted to state
5) 1:1 program WMS	Implement iPad program in grade 7 and pilot at grade 8	66% complete- Grade 6-7 are complete with Students and teachers having iPad, being trained, wireless APS, Apple TVs and projectors in every grade 6-7 core classroom, doubled bandwidth on internet connections, established purchase, lease, and user agreements for programs. Grade 8 scheduled for FY17 completion.

Strategic Plan Strategy IV: Resources				
Goal Description	Key Activities	Outcome Measures		
1) Approval of Feasibility and Schematic Design for HHU	Development work through SFC Town & School Briefings Town Meeting Presentations	Approval at 2016 Town Meeting		
2) MASC Policy Review	Complete review with SC Incorporate any community feedback	Approval by the School Committee		
3) District Progress Report Proposal	Supt. SAC completes development process Community/staff input	Proposal to School Committee for consideration		
4) Elimination of Fees for Academic Programs / Courses	Recommend the elimination of fees for Fine Arts classes and Performing Arts programs through the FY17 Budget process	Successful adoption of an FY17 Budget within Guideline		
5) Implementation of Audit Report Recommendations	Develop forms and processes to address the specific accounting areas requiring improvement  Communicate processes to all school staff  Meet with student class officers and advisors to specifically address processes and procedures related to the management of Student Activities funds	Annual audit conducted by the Town supports that accounting controls have been implemented Audit does not identify any findings of concern		
6) Athletic Program Review	Meet with the Athletic Review Committee Complete Survey Instrument and Conduct Survey Compile Results and Conduct Focus Groups to Discuss Use Feedback to Develop a SWOT Analysis Report Findings and Recommendations	The Superintendent presents the report from the Athletic Review Committee to the School Committee and the findings and recommendations are accepted for implementation.		