

ADMINISTRATION'S RECOMMENDED FY14 OPERATING BUDGET

Presented to the Wellesley School Committee
December 18, 2012

WELLESLEY
PUBLIC SCHOOLS



FY14 BUDGET REQUEST
GOALS

GOALS

- Aligned to Areas of District Need

Math/Science

Narrowing the Achievement Gap

Professional Development

Implementing Educator Appraisal System

- Developed Using a Collaborative/Transparent Approach
- Supports Targeted Improvements Preceding Strategic Plan

FY14 BUDGET REQUEST

BUDGET PROCESS

BUDGET PROCESS

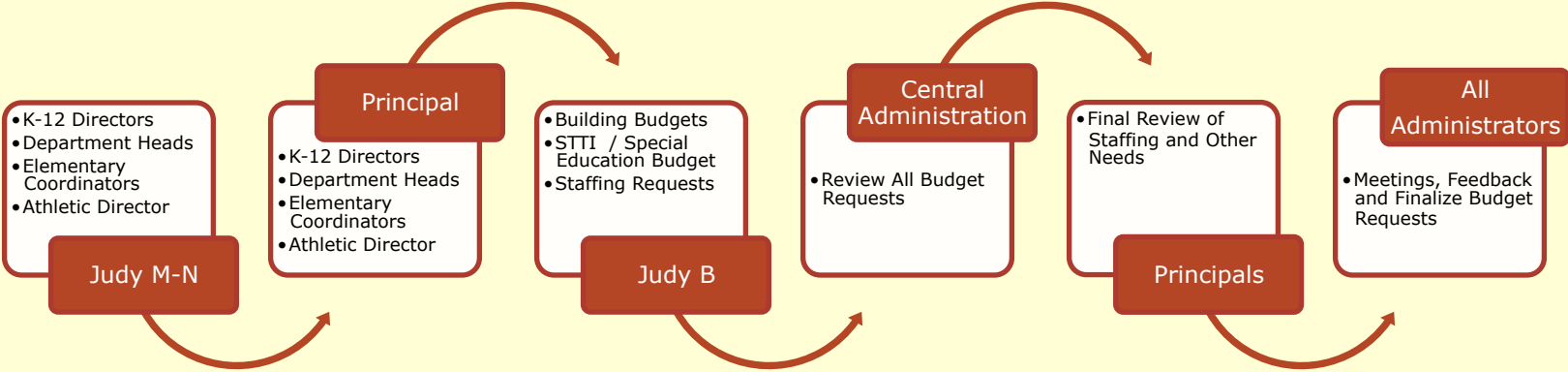
- Began during summer 2012
 - Executive Director, Board of Selectmen, School Committee, Advisory
- Developed Initial FY14 Projections
 - General Preview
 - Modeling of Three Scenarios
 - 2.9 percent increase
 - 4.2 percent increase
 - 4.7 percent increase

BUDGET PROCESS

APPROACH:

- System-wide K-12
- Analysis of Strengths/Weaknesses/Opportunities/Threats (SWOT)
- Submission Format
 - Level Service
 - District Priorities
 - Other Critical Needs
- Prioritization

BUDGET PROCESS



FY14 BUDGET REQUEST

BUDGET OVERVIEW

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ASSUMPTIONS:

- Current staff moved up on step
- 1% COLA
- \$350,000 projected turnover savings
- Projected enrollment impact
- No change in fees and continuation (or increase) in offsets
- 65% reimbursement rate for Circuit Breaker
- Special Education tuition, transportation and other services based on current students and anticipated changes

BUDGET COMPONENTS

| | PERSONAL SERVICES | EXPENSES | TOTAL | BUDGET TOTAL | PERCENT INCREASE |
|---------------------------------|--------------------------|--------------------|--------------|---------------------|-------------------------|
| FY13 BUDGET * | \$50,847,337 | \$7,267,786 | | \$58,115,123 | |
| Add: STEPS, LANES, COLA | \$1,328,815 | | \$1,328,815 | \$59,443,938 | 2.29% |
| Add: LEVEL SERVICES | \$322,581 | \$112,144 | \$434,725 | \$59,878,663 | 3.04% |
| Add: DISTRICT PRIORITIES | \$305,753 | \$143,732 | \$449,485 | \$60,328,148 | 3.81% |
| Add: OTHER NEEDS | \$158,330 | \$29,500 | \$187,830 | \$60,515,978 | 4.13% |
| TOTAL | \$52,962,816 | \$7,553,162 | | \$60,515,978 | 4.13% |

Note: FY13 Personal Services as voted at ATM were \$51,006,508 and Expenses were \$7,108,615; School Committee voted transfers in September, 2012 which are reflected in this budget.

HISTORICAL BUDGET INCREASES

| FISCAL YEAR | PERSONAL SERVICES | EXPENSES | TOTAL | PERCENT INCREASE | |
|---------------------|------------------------------|----------------------------|------------------------------|--------------------------------|--|
| FY09 BUDGET | \$43,019,564 | \$8,663,449 | \$51,683,013 | 3.1% | |
| FY10 BUDGET | \$44,898,314 | \$8,385,189 | \$53,283,503 | 3.1% | |
| FY11 BUDGET | \$48,740,050 | \$8,641,960 | \$57,382,010 | 7.7% | |
| FY12 BUDGET | \$50,109,534 | \$9,614,358 | \$59,723,892 | 4.1% | |
| FY13 BUDGET | \$53,162,767 \$51,006,508 | \$9,357,133 \$7,108,615 | \$62,519,900 \$58,115,123 | * 4.7% * 4.2% | |
| FY14 REQUEST | \$51,634,001 | \$7,553,162 | \$60,515,978 | 4.13% | |

* FY13 total budget and percent increase include the Facilities Maintenance Department in order to compare “apples to apples” with prior years. The FY14 total budget and percentage increase is with FMD removed and is calculated against the FY13 budget of \$58,115,123 with FMD removed.

FY14 BUDGET REQUEST

**SPECIAL TUITION, TRANSPORTATION,
INCLUSION (STTI)**

Tuition Budget Development

Factors that are known and can be reasonably predicted:

1. Students currently in out-of-district placements who are likely to stay in that placement
2. Students who are likely to graduate or turn age 22
3. Students at-risk for an out-of-district placement due to an increased level of need
4. Students who may return from out-of-district to an in-district program

Transportation

- Provided to students:
 - ❖ In out-of-district placements
 - ❖ In district programs outside the neighborhood school
 - ❖ Who require specialized transportation due to the disability
- Transportation may be provided by district vans or contracted services
- Budget predictions are based upon what we know and can reasonably predict

SPECIAL TUITION, TRANSPORTATION, INCLUSION

| Placement | FY13 Budget | FY14 Projected | Increase/ Decrease |
|----------------------|--------------|----------------|--------------------|
| Collaboratives | \$678,370 | \$622,954 | -\$55,416 |
| Private Schools | \$4,742,748 | \$4,775,009 | \$32,261 |
| Out of State | \$954,439 | \$921,616 | -\$32,823 |
| Total Cost | \$6,375,557 | \$6,319,579 | -\$55,978 |
| Offset-CB | -\$2,286,107 | -\$2,321,779 | -\$35,672 |
| Net Cost to District | \$4,089,450 | \$3,997,800 | -\$91,650 |

FY14 BUDGET REQUEST

LEVEL SERVICE

FY14 BUDGET REQUEST LEVEL SERVICE

What is “Level Service”?

Providing the exact same services in FY14 as in FY13 – no enhancements or improvements – but taking into account enrollment changes and mandates

FY14 BUDGET REQUEST LEVEL SERVICE

| | | |
|--|-----------------|------------------|
| • Staffing/Salary Increases | 7.70 FTE | \$452,717 |
| K-12 Art Teacher (Adaptive programming) | .40 FTE | \$26,027 |
| HS Fitness/Health (CPR Compliance) | .20 FTE | \$13,014 |
| Special Education Primary Skills Teacher | 1.0 FTE | \$65,068 |
| MS Special Education Teacher | 1.0 FTE | \$65,068 |
| HS Special Education Summer Programming | ----- | \$52,581 |
| Sprague Occupational Therapist | .10 FTE | \$6,507 |
| Speech/Language Therapist (HS, Fiske, Hardy) | 1.0 FTE | \$65,068 |
| Paraprofessionals | 3.0 FTE | \$91,764 |
| HS Nursing Services | .30 FTE | \$19,520 |
| Preschool Nursing Services | .20 FTE | \$13,014 |
| HS/MS Nursing Services – Summer | ----- | \$6,961 |
| Business Office FY13 position to full year | .50 FTE | \$28,125 |

Note: Does not include .30 FTE MS Psychologist to be grant-funded.

FY14 BUDGET REQUEST LEVEL SERVICE

| | | |
|------------------------------------|-----------------|-------------------|
| • Staffing/Salary Decreases | -2.0 FTE | -\$130,136 |
| Elementary Classroom Sections | | |
| Total Net Increases | 5.70 FTE | \$322,581 |
| • Expense Increases | | \$166,073 |
| K-12 Art Materials | | \$8,060 |
| K-12 Defibrillator Maintenance | | \$1,000 |
| School-wide General Supplies | | \$17,711 |

FY14 BUDGET REQUEST

DISTRICT PRIORITIES

FY14 BUDGET REQUEST

DISTRICT PRIORITIES

- Math and Science
- Narrowing the Achievement Gap
- Professional Development
- Educator Appraisal

FY14 BUDGET REQUEST

DISTRICT PRIORITIES: Math & Science

| | | |
|--|-----------------|------------------|
| • Staffing/Salary Increases | 2.95 FTE | \$208,151 |
| Elementary Math Specialists | 1.5 FTE | \$97,602 |
| Middle School Math Specialist | 1.0 FTE | \$65,068 |
| High School Math Section | .20 FTE | \$13,014 |
| Middle School Science Summer Program | ----- | \$16,200 |
| High School Science Section | .25 FTE | \$16,267 |
| • Expenses | | \$19,512 |
| HS: Textbooks for revised Analysis course | | \$3,384 |
| HS: Science and Math Materials for Special Education | | \$2,205 |
| MS: Aleks Math Software | | \$6,363 |
| MS: Textbooks and Materials for Special Education | | \$3,010 |
| Preschool: Building Blocks Math Curriculum | | \$4,550 |

FY14 BUDGET REQUEST

DISTRICT PRIORITIES: Narrowing the Achievement Gap

| | | |
|---|----------------|-----------------|
| • Staffing/Salary Increases | 1.5 FTE | \$97,602 |
| Elementary Literacy Specialist | 1.0 FTE | \$65,068 |
| MS English and Social Studies Sections | .50 FTE | \$32,534 |
| | | |
| • Expenses | | \$3,510 |
| K-12: English Language Learners Model Assessment Kits | | \$586 |
| MS/HS: English Language Learners Rosetta Stone Levels 1-5 | | \$1,000 |
| K-5: English Language Learners Leveled Readers | | 1,924 |

FY14 BUDGET REQUEST

DISTRICT PRIORITIES: Professional Development

- **Expenses** **\$86,429**
Conferences, Support/Mentoring for new Principals,
Focused training opportunities in the areas of Professional
Learning Communities, Differentiation and Guided Learning

FY14 BUDGET REQUEST

DISTRICT PRIORITIES: Educator Appraisal System

- **Expenses** **\$9,852**
Specialized software and training

FY14 BUDGET REQUEST

OTHER CRITICAL NEEDS

FY14 BUDGET REQUEST

OTHER CRITICAL NEEDS

What are “Other Critical Needs”?

Requests that do not fit neatly into the definition of District Priorities but support student improvement and/or move the District forward

FY14 BUDGET REQUEST

OTHER CRITICAL NEEDS

| | | |
|--|-----------------|------------------|
| • Staffing/Salary Increases | 2.04 FTE | \$158,330 |
| Technology Department Reorganization | 1.0 FTE | \$96,553 |
| 1:1 Program Coordinator | .80 FTE | \$52,054 |
| Centralized Student Registration | .24 FTE | \$9,723 |
| • Expenses | | \$29,500 |
| Data Warehouse Licensing & Training | | \$17,500 |
| MS/HS: Elimination of Fees for Workbooks | | \$12,000 |

QUESTIONS?